

COMMISSIONER BUDGET NOTEBOOK

2019/2020

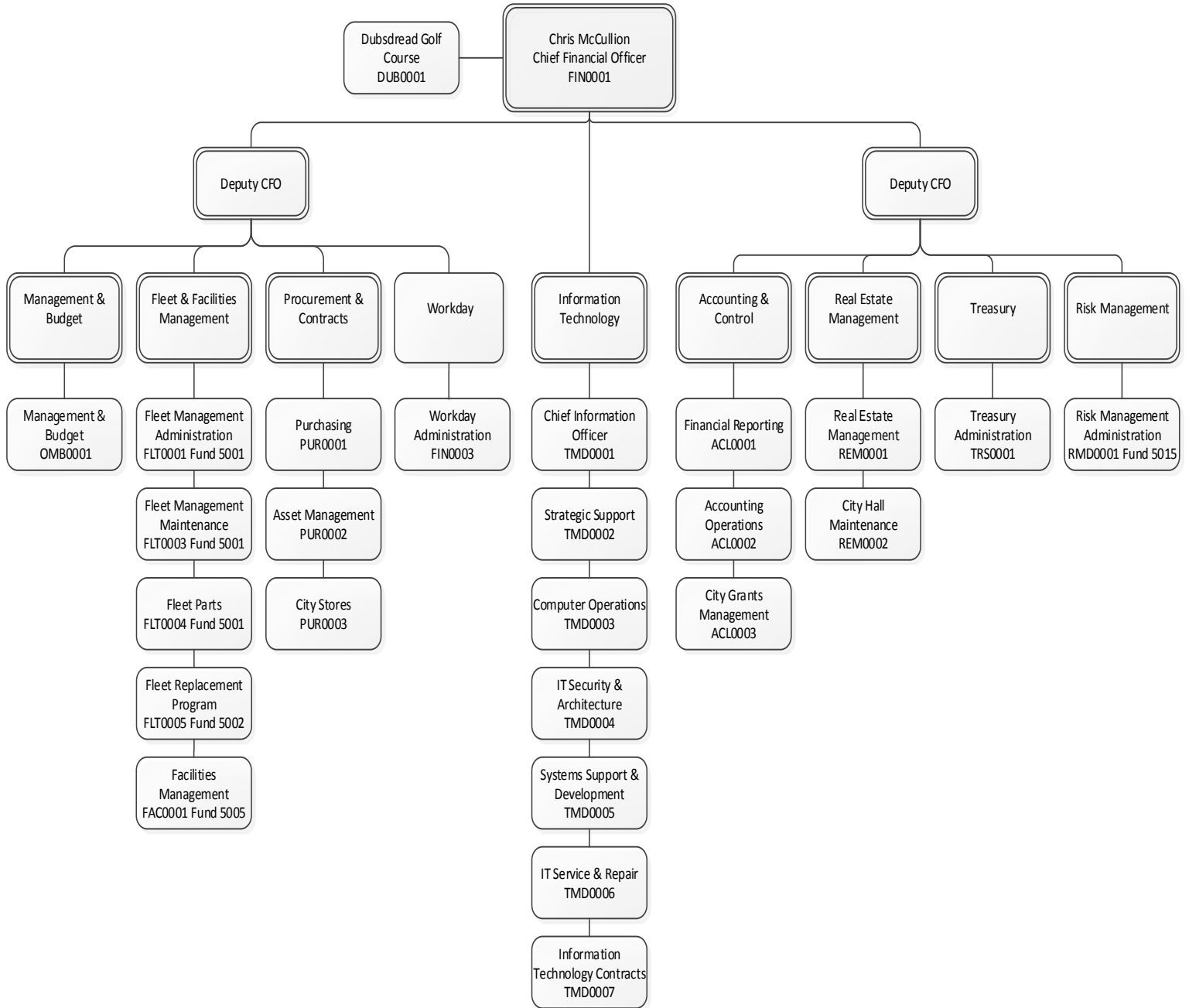


Lake Fran Bike Trail at Eagles Nest Park

CITY OF ORLANDO, FLORIDA



BUSINESS AND FINANCIAL SERVICES (as of July 22, 2019)



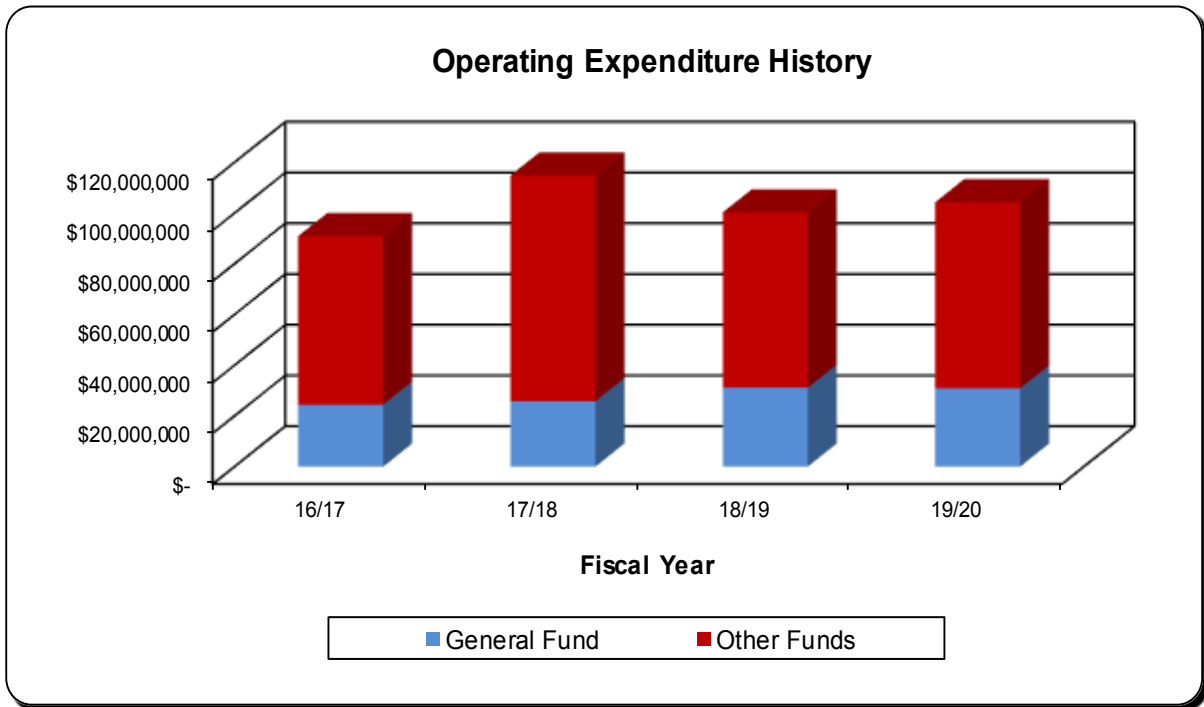
BUSINESS AND FINANCIAL SERVICES (as of July 22, 2019)

DEPARTMENT EXPENDITURE SUMMARY

Fund Business Unit Cost Center Number and Name	2017/18 Actual Expenditures	2018/19 Revised Budget	2019/20 Proposed Budget	Change Revised to Proposed	% Change
GENERAL FUND #0001					
Chief Financial Officer (FIN)					
0001 Chief Financial Officer	\$ 854,668	\$ 1,111,022	\$ 1,137,677	\$ 26,655	2.4%
0002 Nondepartmental - CFO	680,716	482,679	(397,319)	(879,998)	(182.3%)
0003 Workday Administration	413,859	650,784	659,083	8,299	1.3%
Accounting and Control Division (ACL)					
0001 Financial Reporting	977,621	1,130,991	1,209,364	78,373	6.9%
0002 Accounting Operations	1,363,782	1,424,775	1,488,274	63,499	4.5%
0003 City Grants Management	248,989	392,149	354,815	(37,334)	(9.5%)
Dubsdread Golf Course (DUB)					
0002 Nondepartmental	8,633	6,283	6,283	-	0.0%
Management and Budget Division (OMB)					
0001 Management and Budget	605,835	679,560	717,230	37,670	5.5%
Procurement and Contracts Division (PUR)					
0001 Purchasing	1,568,171	1,670,987	1,713,584	42,597	2.5%
0002 Asset Management	276,885	288,921	301,846	12,925	4.5%
0003 City Stores	248,433	311,383	323,713	12,330	4.0%
0004 Purchasing Auctions	13,639	36,500	36,500	-	0.0%
Real Estate Management Division (REM)					
0001 Real Estate Management	531,969	752,151	772,653	20,502	2.7%
0002 City Hall Maintenance	2,602,084	2,543,677	2,551,836	8,159	0.3%
Information Technology Division (TMD)					
0001 Chief Information Officer	1,458,604	744,025	1,192,232	448,207	60.2%
0002 Strategic Support	2,422,749	2,744,731	2,577,372	(167,359)	(6.1%)
0003 Computer Operations	1,895,728	2,851,638	2,839,614	(12,024)	(0.4%)
0004 IT Security and Architecture	1,232,621	1,578,261	1,783,506	205,245	13.0%
0005 Systems Support and Development	1,932,444	3,030,145	3,060,244	30,099	1.0%
0006 IT Service and Repair	63,767	88,100	78,100	(10,000)	(11.4%)
0007 Information Technology Contracts	5,965,729	8,161,731	8,020,810	(140,921)	(1.7%)
Treasury Division (TRS)					
0001 Treasury Administration	446,358	479,769	460,195	(19,574)	(4.1%)
Fleet and Facilities Division (FLT)					
0006 Fleet and Facilities Administrative Support	370	-	-	-	N/A
TOTAL -- GENERAL FUND	\$25,813,653	\$31,160,262	\$ 30,887,612	\$ (272,650)	(0.9%)
CITY STORES INVENTORY FUND #0006					
Procurement and Contracts (PUR)					
0005 City Stores Inventory	\$ 1,555,149	\$ -	\$ -	\$ -	N/A
TOTAL -- CITY STORES INVENTORY FUND	\$ 1,555,149	\$ -	\$ -	\$ -	N/A
DUBSDREAD GOLF COURSE FUND #0015					
Dubsdread Golf Course (DUB)					
0001 Dubsdread Golf Course	\$ 2,243,252	\$ 2,220,923	\$ 2,332,148	\$ 111,225	5.0%
TOTAL -- DUBSDREAD GOLF COURSE FUND	\$ 2,243,252	\$ 2,220,923	\$ 2,332,148	\$ 111,225	5.0%
DUBSDREAD RENEWAL AND REPLACEMENT FUND #0016					
Dubsdread Golf Course (DUB)					
0003 Dubsdread Renewal and Replacement	\$ 13,530	\$ 73,037	\$ -	\$ (73,037)	(100.0%)
TOTAL -- DUBSDREAD RENEWAL AND REPLACEMENT FUND	\$ 13,530	\$ 73,037	\$ -	\$ (73,037)	(100.0%)

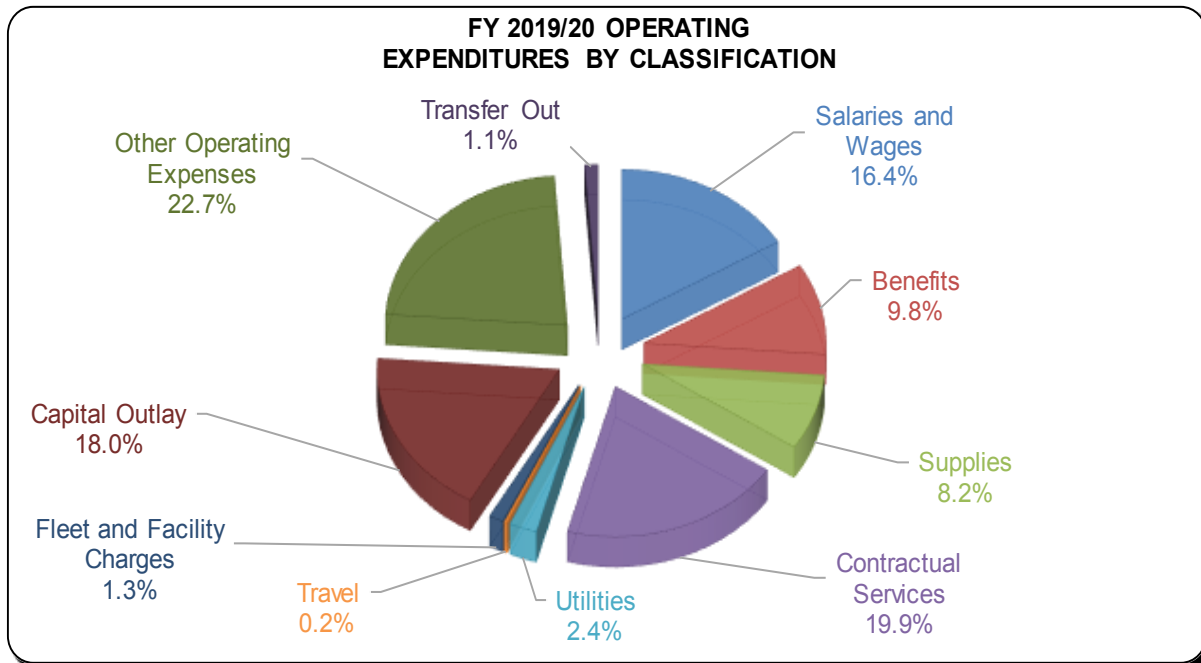
BUSINESS AND FINANCIAL SERVICES (as of July 22, 2019)

Fund	2017/18	2018/19	2019/20	Change	
Business Unit	Actual	Revised	Proposed	Revised	
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	% Change
<u>FLEET MANAGEMENT FUND #5001</u>					
Fleet Management Division (FLT)					
0001 Fleet Management Administration	\$ 1,246,824	\$ 1,081,537	\$ 2,076,582	\$ 995,045	92.0%
0002 Fleet Management Non Dept.	1,144,402	1,207,435	-	(1,207,435)	(100.0%)
0003 Fleet Management Maintenance	18,175,213	15,915,838	15,937,638	21,800	0.1%
0004 Fleet Parts	501,950	509,697	534,156	24,459	4.8%
TOTAL -- FLEET MANAGEMENT FUND	\$ 21,068,389	\$ 18,714,507	\$ 18,548,376	\$ (166,131)	(0.9%)
<u>FLEET REPLACEMENT FUND #5002</u>					
Fleet Management Division (FLT)					
0005 Fleet Replacement Program	\$ 28,260,142	\$ 19,583,984	\$ 22,806,289	\$ 3,222,305	16.5%
Projects	-	-	-	-	
TOTAL -- FLEET REPLACEMENT FUND	\$ 28,260,142	\$ 19,583,984	\$ 22,806,289	\$ 3,222,305	16.5%
<u>FACILITIES MANAGEMENT FUND #5005</u>					
Facilities Management Division (FAC)					
0001 Facilities Management	\$ 23,563,080	\$ 12,047,565	\$ 14,370,439	\$ 2,322,874	19.3%
TOTAL -- FACILITIES MANAGEMENT FUND	\$ 23,563,080	\$ 12,047,565	\$ 14,370,439	\$ 2,322,874	19.3%
<u>RISK MANAGEMENT FUND #5015</u>					
Risk Management Division (RMD)					
0001 Risk Management Administration	\$ 865,903	\$ 1,075,987	\$ 1,069,933	\$ (6,054)	(0.6%)
0002 Risk Management Non-Departmental	11,463,318	15,268,045	14,268,888	(999,157)	(6.5%)
TOTAL -- RISK MANAGEMENT FUND	\$ 12,329,221	\$ 16,344,032	\$ 15,338,821	\$ (1,005,211)	(6.2%)
TOTAL -- BUSINESS AND FINANCIAL SERVICES OPERATING	\$ 114,850,412	\$ 100,283,652	\$ 104,283,685	\$ 4,000,033	4.0%



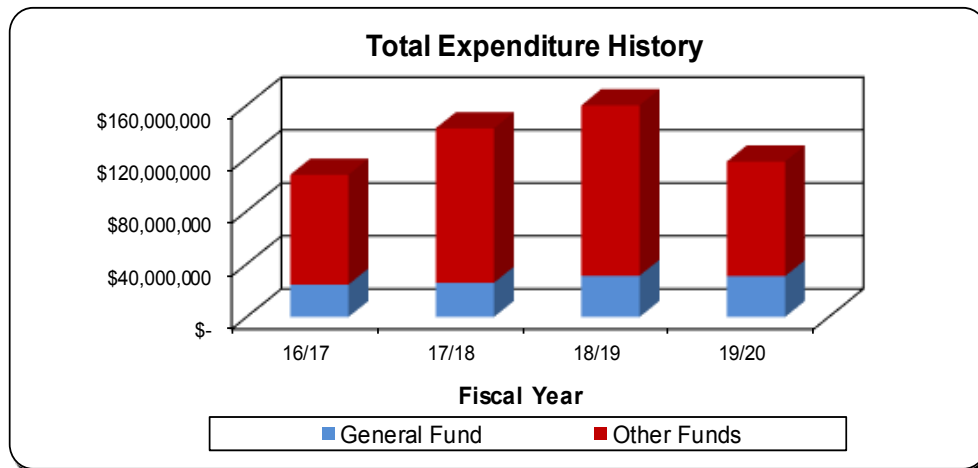
BUSINESS AND FINANCIAL SERVICES (as of July 22, 2019)

Expenditure by Classification	Actual Expenditures	Revised Budget	Proposed Budget	Revised to Proposed	% Change
Salaries and Wages	\$ 15,305,834	\$ 17,046,950	\$ 17,063,627	\$ 16,677	0.1%
Benefits	8,499,839	9,955,668	10,252,381	296,713	3.0%
Supplies	10,585,424	8,484,169	8,510,817	26,648	0.3%
Contractual Services	19,752,466	17,717,440	20,732,583	3,015,143	17.0%
Utilities	2,501,761	2,540,926	2,530,904	(10,022)	(0.4%)
Travel	88,646	172,136	212,690	40,554	23.6%
Fleet and Facility Charges	1,502,326	1,447,126	1,314,004	(133,122)	(9.2%)
Capital Outlay	38,139,965	18,782,686	18,821,895	39,209	0.2%
Other Operating Expenses	17,642,889	21,219,304	23,650,883	2,431,579	11.5%
Transfer Out	831,261	2,917,247	1,193,901	(1,723,346)	(59.1%)
TOTAL -- BUSINESS AND FINANCIAL SERVICES OPERATING	\$ 114,850,412	\$ 100,283,652	\$ 104,283,685	\$ 4,000,033	4.0%



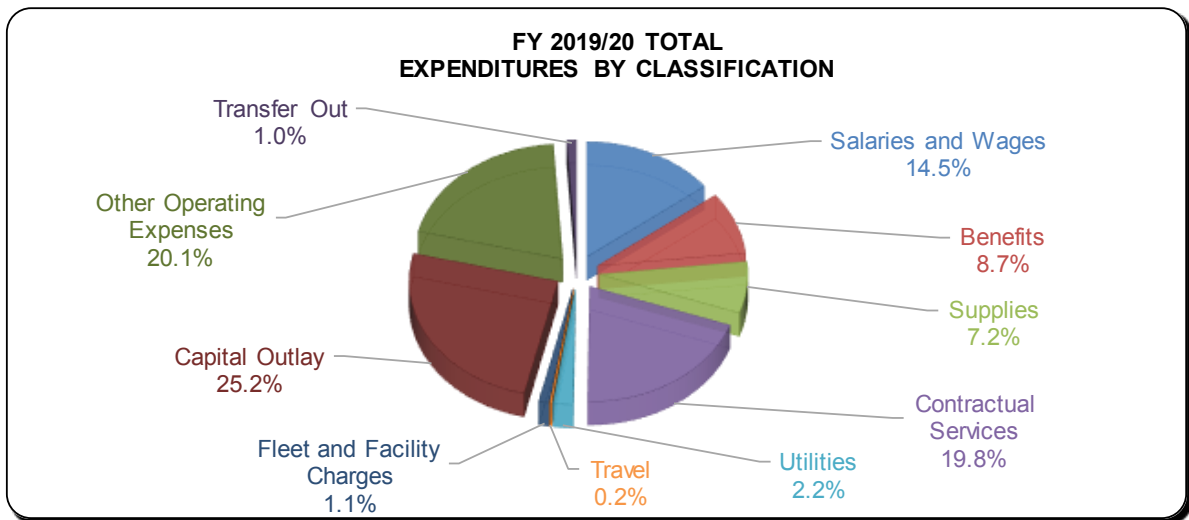
BUSINESS AND FINANCIAL SERVICES (as of July 22, 2019)

	2017/18 Actual Expenditures	2018/19 Revised Budget	2019/20 Proposed Budget	Change Revised to Proposed	% Change
<u>CAPITAL IMPROVEMENTS FUND #3001</u>					
Projects	\$ 7,551,677	\$ 12,810,209	\$ 8,620,603	\$ (4,189,606)	(32.7%)
TOTAL -- CAPITAL IMPROVEMENTS FUND	\$ 7,551,677	\$ 12,810,209	\$ 8,620,603	\$ (4,189,606)	(32.7%)
<u>REVOLVING AND RENEWABLE ENERGY FUND #3005</u>					
Facilities Management Division (FAC)					
0002 Revolving Energy	\$ 3,995	\$ 139,342	\$ -	\$ (139,342)	(100.0%)
TOTAL -- REVOLVING AND RENEWABLE ENERGY FUND	\$ 3,995	\$ 139,342	\$ -	\$ (139,342)	(100.0%)
<u>REAL ESTATE ACQUISITION FUND #3006</u>					
Real Estate Management Division (REM)					
Projects	\$ 1,382,048	\$ 25,438,377	\$ 1,000,000	\$(24,438,377)	(96.1%)
TOTAL -- REAL ESTATE ACQUISITION FUND	\$ 1,382,048	\$ 25,438,377	\$ 1,000,000	\$(24,438,377)	(96.1%)
<u>ENERGY INITIATIVE CONSTRUCTION BOND FUND #3032</u>					
Projects and Grants	\$ 3,478,710	\$ 59,888	\$ -	\$ (59,888)	(100.0%)
TOTAL -- ENERGY INITIATIVE CONSTRUCTION BOND FUND	\$ 3,478,710	\$ 59,888	\$ -	\$ (59,888)	(100.0%)
<u>PUBLIC SAFETY CONSTRUCTION 2016C BOND FUND #3033</u>					
Projects	\$ 2,476,523	\$ 9,713,481	\$ -	\$ (9,713,481)	(100.0%)
TOTAL -- PUBLIC SAFETY CONSTRUCTION 2016C BOND FUND	\$ 2,476,523	\$ 9,713,481	\$ -	\$ (9,713,481)	(100.0%)
Projects and Grants Other Funds	\$ 12,908,949	\$ 18,718,209	\$ 3,622,782	\$(15,095,427)	(80.6%)
TOTAL -- PROJECTS AND GRANTS	\$ 27,797,907	\$ 66,740,164	\$ 13,243,385	\$(53,496,779)	(80.2%)
TOTAL -- BUSINESS AND FINANCIAL SERVICES	\$ 142,648,319	\$ 167,023,816	\$ 117,527,070	\$(49,496,746)	(29.6%)



BUSINESS AND FINANCIAL SERVICES (as of July 22, 2019)

Expenditure by Classification	2017/18 Actual Expenditures	2018/19 Revised Budget	2019/20 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 15,353,624	\$ 16,999,160	\$ 17,063,627	\$ 64,467	0.4%
Benefits	8,499,839	9,955,668	10,252,381	296,713	3.0%
Supplies	11,528,032	10,215,351	8,510,817	(1,704,534)	(16.7%)
Contractual Services	27,183,952	34,414,804	23,130,365	(11,284,439)	(32.8%)
Utilities	2,519,038	2,544,451	2,530,904	(13,547)	(0.5%)
Travel	88,646	246,136	212,690	(33,446)	(13.6%)
Fleet and Facility Charges	11,418,553	5,613,635	1,314,004	(4,299,631)	(76.6%)
Capital Outlay	47,419,263	62,703,792	29,667,498	(33,036,294)	(52.7%)
Other Operating Expenses	17,678,958	21,183,277	23,650,883	2,467,606	11.6%
Transfer Out	958,413	3,147,542	1,193,901	(1,953,641)	(62.1%)
TOTAL -- BUSINESS AND FINANCIAL SERVICES	\$ 142,648,319	\$ 167,023,816	\$ 117,527,070	\$(49,496,746)	(29.6%)



BUSINESS AND FINANCIAL SERVICES (as of July 22, 2019)

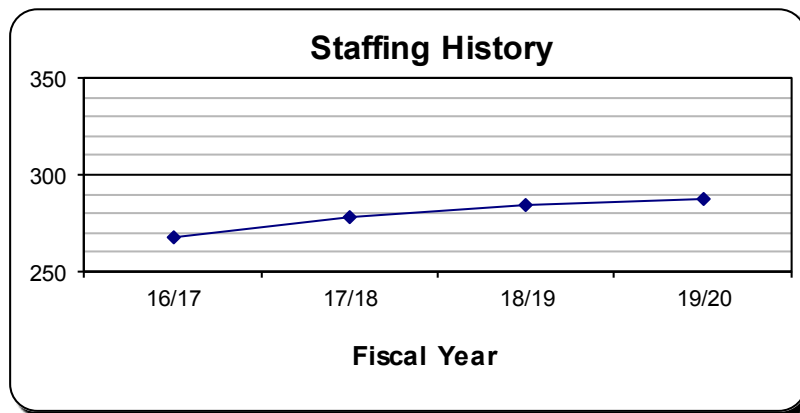
DEPARTMENT STAFFING SUMMARY

Fund	2017/18	2018/19	2019/20
Business Unit	Final	Revised	Proposed
Cost Center Number and Name	Staffing	Staffing	Staffing
<u>GENERAL FUND #0001</u>			
Chief Financial Officer (FIN)			
0001 Chief Financial Officer	5	5	5
0003 Workday Administration	4	4	4
Accounting and Control Division (ACL)			
0001 Financial Reporting	9	10	10
0002 Accounting Operations	16	16	16
0003 City Grants Management	2	2	2
Management and Budget Division (OMB)			
0001 Management and Budget	7	7	7
Procurement and Contracts Division (PUR)			
0001 Purchasing	16	16	16
0002 Asset Management	3	3	3
0003 City Stores	3	3	3
Real Estate Management Division (REM)			
0001 Real Estate Management	4	4	4
Information Technology Division (TMD)			
0001 Chief Information Officer	5	10	10
0002 Strategic Support	25	24	24
0003 Computer Operations	24	24	24
0004 IT Security and Architecture	14	15	15
0005 Systems Support and Development	26	26	26
Treasury Division (TRS)			
0001 Treasury Administration	3	3	3
TOTAL -- GENERAL FUND	166	172	172
<u>FACILITIES MANAGEMENT FUND #5005</u>			
Facilities Management Division (FAC)			
0001 Facilities Management	49	49	52
TOTAL -- FACILITIES MANAGEMENT FUND	49	49	52
<u>FLEET MANAGEMENT FUND #5001</u>			
Fleet Management Division (FLT)			
0001 Fleet Management Admin.	6	5	5
0003 Fleet Management Maintenance	38	39	39
0004 Fleet Parts	7	7	7
TOTAL -- FLEET MANAGEMENT FUND	51	51	51

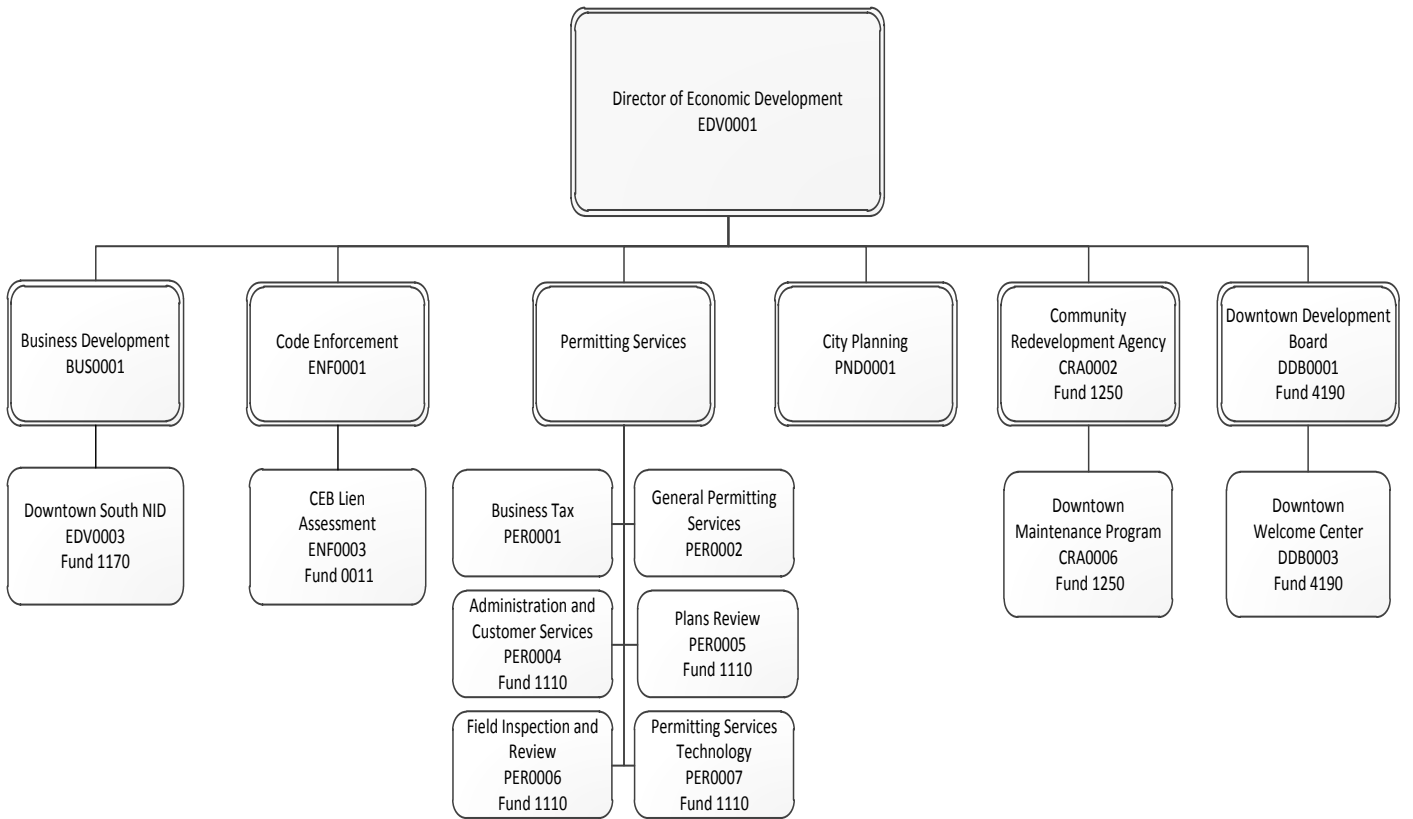
BUSINESS AND FINANCIAL SERVICES (as of July 22, 2019)

DEPARTMENT STAFFING SUMMARY (continued)

Fund	2017/18	2018/19	2019/20
Business Unit	Final	Revised	Proposed
Cost Center Number and Name	Staffing	Staffing	Staffing
<u>RISK MANAGEMENT FUND #5015</u>			
Risk Management Division (RMD)			
0001 Risk Management Administration	10	10	10
TOTAL -- RISK MANAGEMENT FUND	10	10	10
<u>PENSION PARTICIPANT SERVICES FUND #0018</u>			
Treasury Division (PEN)			
0009 Pension Participant Services	1	1	1
TOTAL -- PENSION PARTICIPANT SERVICES FUND	1	1	1
<u>FIRE PENSION FUND #6501</u>			
Treasury Division (PEN)			
0010 Pension Management Support	1	1	1
TOTAL -- FIRE PENSION FUND	1	1	1
TOTAL -- BUSINESS AND FINANCIAL SERVICES	278	284	287



ECONOMIC DEVELOPMENT DEPARTMENT (as of July 22, 2019)

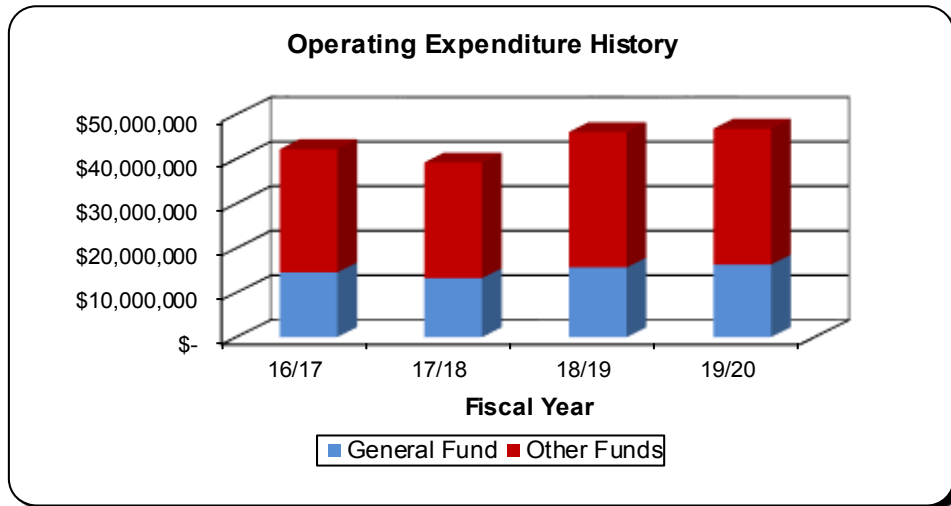


ECONOMIC DEVELOPMENT DEPARTMENT (as of July 22, 2019)

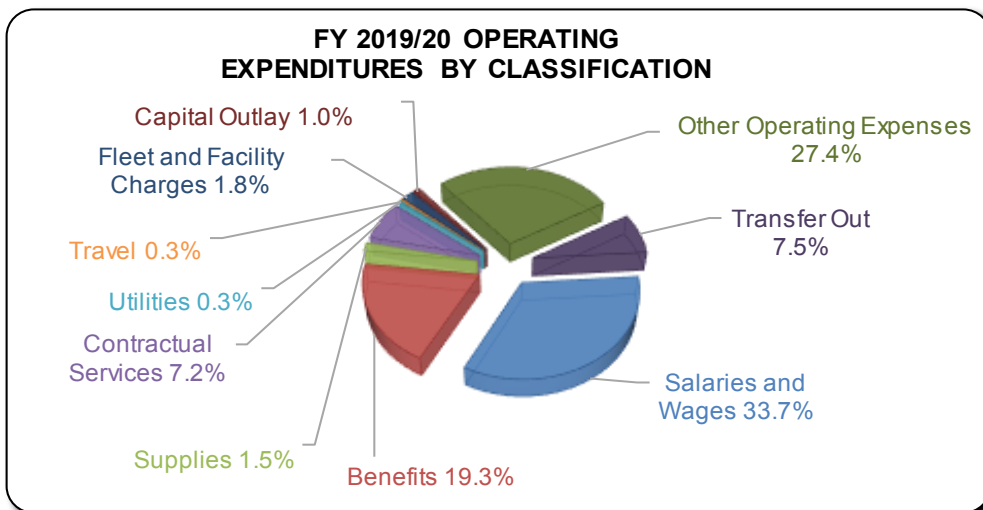
DEPARTMENT EXPENDITURE SUMMARY

Fund Business Unit Cost Center Number and Name	2017/18 Actual Expenditures	2018/19 Revised Budget	2019/20 Proposed Budget	Change Revised to Proposed	% Change
<u>GENERAL FUND #0001</u>					
Director of Economic Development (EDV)					
0001 Director of Economic Development	\$ 859,014	\$ 956,553	\$ 791,298	\$ (165,255)	(17.3%)
0002 Economic Development Nondepartmental Business Development Division (BUS)	3,112,724	3,775,826	4,190,339	414,513	11.0%
0001 Business Development	612,584	722,498	764,248	41,750	5.8%
Permitting Services Division (PER)					
0001 Business Tax	231,427	301,384	407,731	106,347	35.3%
0002 General Permitting Services	2,140,036	2,638,785	2,704,087	65,302	2.5%
Code Enforcement Division (ENF)					
0001 Code Enforcement	3,466,225	4,156,322	4,328,786	172,464	4.1%
City Planning Division (PND)					
0001 City Planning	2,783,662	3,100,387	3,087,271	(13,116)	(0.4%)
TOTAL -- GENERAL FUND	\$13,205,671	\$15,651,755	\$16,273,760	\$ 622,005	4.0%
<u>CEB LIEN ASSESSMENT FUND #0011</u>					
Code Enforcement Division (ENF)					
0003 Code Enforcement Board Lien Assessment	\$ 502,651	\$ 1,319,219	\$ 825,000	\$ (494,219)	(37.5%)
TOTAL -- CEB LIEN ASSESSMENT FUND	\$ 502,651	\$ 1,319,219	\$ 825,000	\$ (494,219)	(37.5%)
<u>BUILDING CODE ENFORCEMENT FUND #1110</u>					
Permitting Services Division (PER)					
0003 Permitting Services	\$ 4,299,395	\$ -	\$ -	\$ -	N/A
0004 Administration and Customer Services	2,704,168	6,727,876	7,917,956	1,190,080	17.7%
0005 Plans Review	2,053,373	2,841,993	2,900,553	58,560	2.1%
0006 Field Inspection and Review	3,865,720	3,984,603	4,060,797	76,194	1.9%
0007 Permitting Services Technology	-	804,074	896,137	92,063	11.4%
TOTAL -- BUILDING CODE ENFORCEMENT FUND	\$12,922,656	\$14,358,546	\$15,775,443	\$ 1,416,897	9.9%
<u>DOWNTOWN SOUTH NID FUND #1170</u>					
Director of Economic Development (EDV)					
0003 Downtown South Neighborhood Improvement District	\$ 398,387	\$ 214,189	\$ 185,065	\$ (29,124)	(13.6%)
TOTAL -- DOWNTOWN SOUTH NID FUND	\$ 398,387	\$ 214,189	\$ 185,065	\$ (29,124)	(13.6%)
<u>COMMUNITY REDEVELOPMENT AGENCY FUND #1250</u>					
Community Redevelopment Agency (CRA)					
0002 Community Redevelopment Agency	\$ 1,418,546	\$ 3,041,246	\$ 2,565,976	\$ (475,270)	(15.6%)
0005 Community Redevelopment Agency Nondepartmental	5,914,814	6,313,198	5,459,924	(853,274)	(13.5%)
0006 Downtown Maintenance Program	1,456,622	1,827,081	2,098,669	271,588	14.9%
TOTAL -- COMMUNITY REDEVELOPMENT AGENCY FUND	\$ 8,789,982	\$11,181,525	\$10,124,569	\$(1,056,956)	(9.5%)
<u>DOWNTOWN DEVELOPMENT BOARD FUND #4190</u>					
Downtown Development Board (DDB)					
0001 Downtown Development Board	\$ 784,728	\$ 479,145	\$ 487,173	\$ 8,028	1.7%
0002 Downtown Development Board Nondepartmental	2,573,799	2,774,250	3,015,568	241,318	8.7%
0003 Downtown Welcome Center	10,955	40,373	99,800	59,427	147.2%
TOTAL -- DOWNTOWN DEVELOPMENT BOARD FUND	\$ 3,369,482	\$ 3,293,768	\$ 3,602,541	\$ 308,773	9.4%
TOTAL -- ECONOMIC DEVELOPMENT OPERATING	\$39,188,830	\$46,019,002	\$46,786,378	\$ 767,376	1.7%

ECONOMIC DEVELOPMENT DEPARTMENT (as of July 22, 2019)



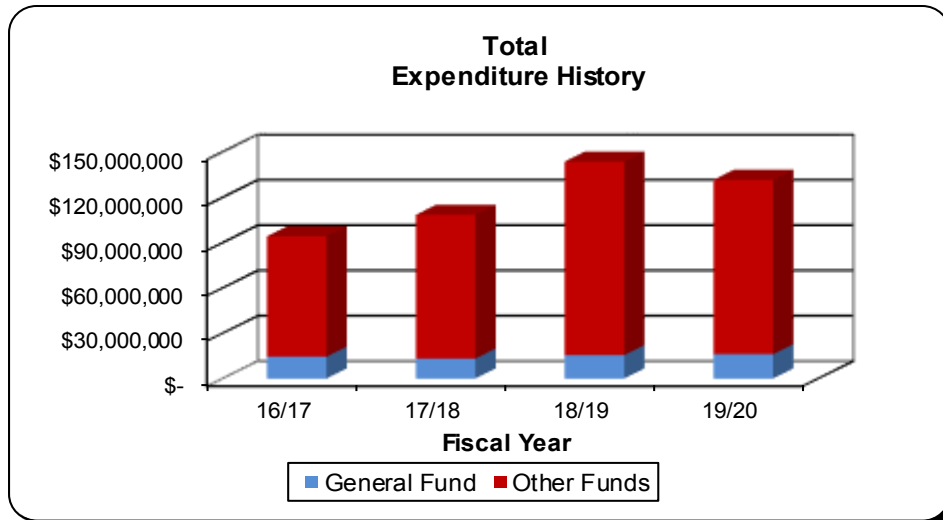
Expenditure by Classification	2017/18 Actual Expenditures	2018/19 Revised Budget	2019/20 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$13,027,498	\$15,034,682	\$15,785,100	\$ 750,418	5.0%
Benefits	6,978,232	8,786,469	9,039,884	253,415	2.9%
Supplies	318,820	518,250	707,050	188,800	36.4%
Contractual Services	1,750,116	3,870,040	3,354,280	(515,760)	(13.3%)
Utilities	108,655	144,662	138,562	(6,100)	(4.2%)
Travel	48,512	131,830	128,530	(3,300)	(2.5%)
Fleet and Facility Charges	636,976	695,504	819,584	124,080	17.8%
Capital Outlay	225,782	234,260	445,260	211,000	90.1%
Other Operating Expenses	10,159,441	11,291,853	12,868,369	1,576,516	14.0%
Transfer Out	5,934,798	5,311,452	3,499,759	(1,811,693)	(34.1%)
TOTAL -- ECONOMIC DEVELOPMENT OPERATING	\$39,188,830	\$46,019,002	\$46,786,378	\$ 767,376	1.7%



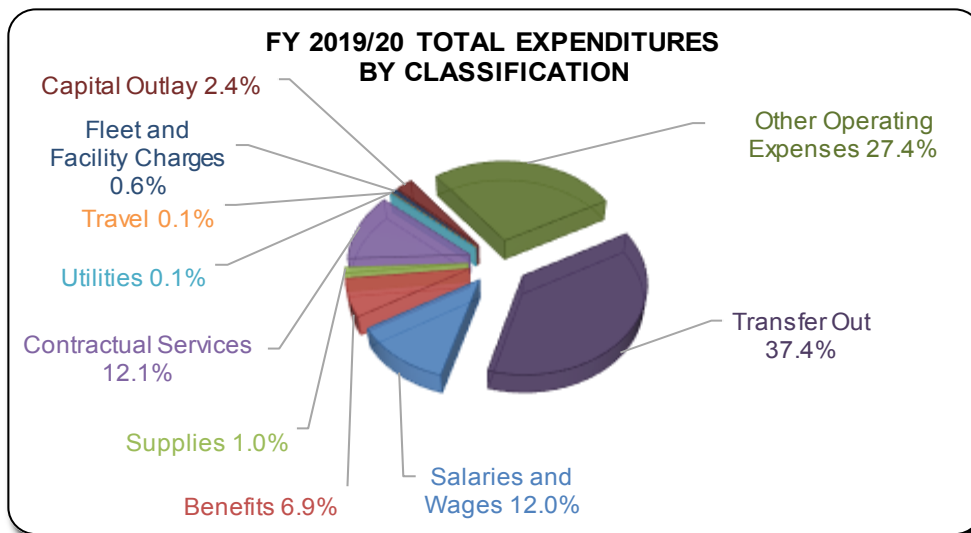
ECONOMIC DEVELOPMENT DEPARTMENT (as of July 22, 2019)

Fund	2017/18	2018/19	2019/20	Change	
Business Unit	Actual	Revised	Proposed	Revised	
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	% Change
<u>BUILDING CODE ENFORCEMENT FUND #1110</u>					
Permitting Services Division (PER)					
Projects and Grants	\$ 4,731,848	\$ 3,991,156	\$ 1,790,000	\$ (2,201,156)	(55.2%)
TOTAL -- BUILDING CODE ENFORCEMENT FUND	\$ 4,731,848	\$ 3,991,156	\$ 1,790,000	\$ (2,201,156)	(55.2%)
<u>COMMUNITY REDEVELOPMENT AGENCY FUND #1250</u>					
Community Redevelopment Agency (CRA)					
Projects and Grants	\$ 4,013,290	\$ 19,491,931	\$ 12,475,000	\$ (7,016,931)	(36.0%)
TOTAL -- COMMUNITY REDEVELOPMENT AGENCY FUND	\$ 4,013,290	\$ 19,491,931	\$ 12,475,000	\$ (7,016,931)	(36.0%)
<u>DOWNTOWN DEVELOPMENT BOARD FUND #4190</u>					
Downtown Development Board (DDB)					
Projects and Grants	\$ 871,130	\$ 3,136,859	\$ 800,000	\$ (2,336,859)	(74.5%)
TOTAL -- DOWNTOWN DEVELOPMENT BOARD FUND	\$ 871,130	\$ 3,136,859	\$ 800,000	\$ (2,336,859)	(74.5%)
<u>DOWNTOWN SOUTH NID FUND #1170</u>					
Director of Economic Development (EDV)					
Projects and Grants	\$ 189,837	\$ 520,163	\$ 1,160,000	\$ 639,837	123.0%
TOTAL -- DOWNTOWN SOUTH NID FUND	\$ 189,837	\$ 520,163	\$ 1,160,000	\$ 639,837	123.0%
<u>CAPITAL IMPROVEMENTS FUND #3001</u>					
Director of Economic Development (EDV)					
Projects and Grants	\$ 384,394	\$ 4,208,840	\$ -	\$ (4,208,840)	(100.0%)
TOTAL -- DESIGNATED REVENUE FUND	\$ 384,394	\$ 4,208,840	\$ -	\$ (4,208,840)	(100.0%)
<u>CRA TRUST FUNDS #1251 - #1253</u>					
Community Redevelopment Agency (CRA)					
0001 CRA Downtown Trust	\$ 33,785,963	\$ 37,156,595	\$ 40,076,409	\$ 2,919,814	7.9%
0003 CRA III Trust	5,773,409	6,353,718	7,316,229	962,511	15.1%
0004 CRA IV Republic Drive Trust	17,535,980	19,833,559	20,793,092	959,533	4.8%
TOTAL -- CRA TRUST FUNDS	\$ 57,095,352	\$ 63,343,872	\$ 68,185,730	\$ 4,841,858	7.6%
<u>OTHER FUNDS</u>					
Projects and Grants	\$ 2,002,271	\$ 3,021,839	\$ 500,000	\$ (2,521,839)	(83.5%)
TOTAL -- OTHER FUNDS	\$ 2,002,271	\$ 3,021,839	\$ 500,000	\$ (2,521,839)	(83.5%)
TOTAL -- PROJECTS, GRANTS & NON-OPERATING	\$ 69,288,123	\$ 97,714,660	\$ 84,910,730	\$(12,803,930)	(13.1%)
TOTAL -- ECONOMIC DEVELOPMENT	\$ 108,476,952	\$ 143,733,662	\$ 131,697,108	\$(12,036,554)	(8.4%)

ECONOMIC DEVELOPMENT DEPARTMENT (as of July 22, 2019)



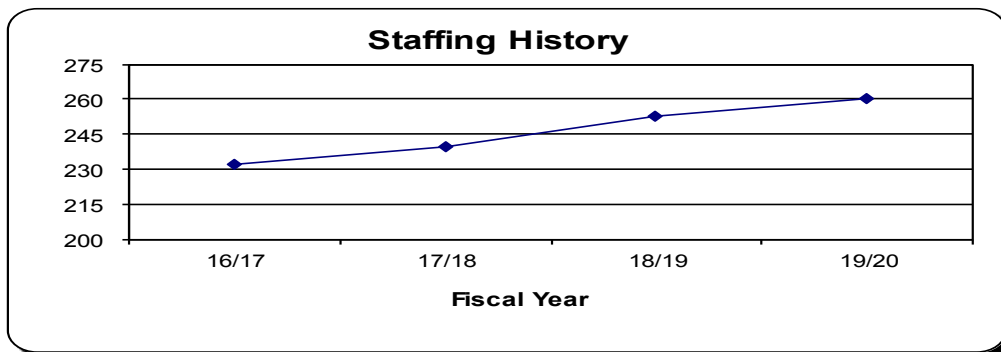
Expenditure by Classification	2017/18 Actual Expenditures	2018/19 Revised Budget	2019/20 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 13,037,953	\$ 15,066,338	\$ 15,797,100	\$ 730,762	4.9%
Benefits	6,978,232	8,786,469	9,039,884	253,415	2.9%
Supplies	637,037	1,186,771	1,307,050	120,279	10.1%
Contractual Services	7,581,639	23,194,448	15,946,280	(7,248,168)	(31.2%)
Utilities	169,699	149,663	138,562	(11,101)	(7.4%)
Travel	54,814	135,229	128,530	(6,699)	(5.0%)
Fleet and Facility Charges	1,050,233	1,148,002	819,584	(328,418)	(28.6%)
Capital Outlay	4,728,722	8,345,726	3,220,260	(5,125,466)	(61.4%)
Other Operating Expenses	28,273,586	37,498,682	36,002,099	(1,496,583)	(4.0%)
Transfer Out	45,965,039	48,222,334	49,297,759	1,075,425	2.2%
TOTAL -- ECONOMIC DEVELOPMENT	\$ 108,476,952	\$ 143,733,662	\$ 131,697,108	\$(12,036,554)	(8.4%)



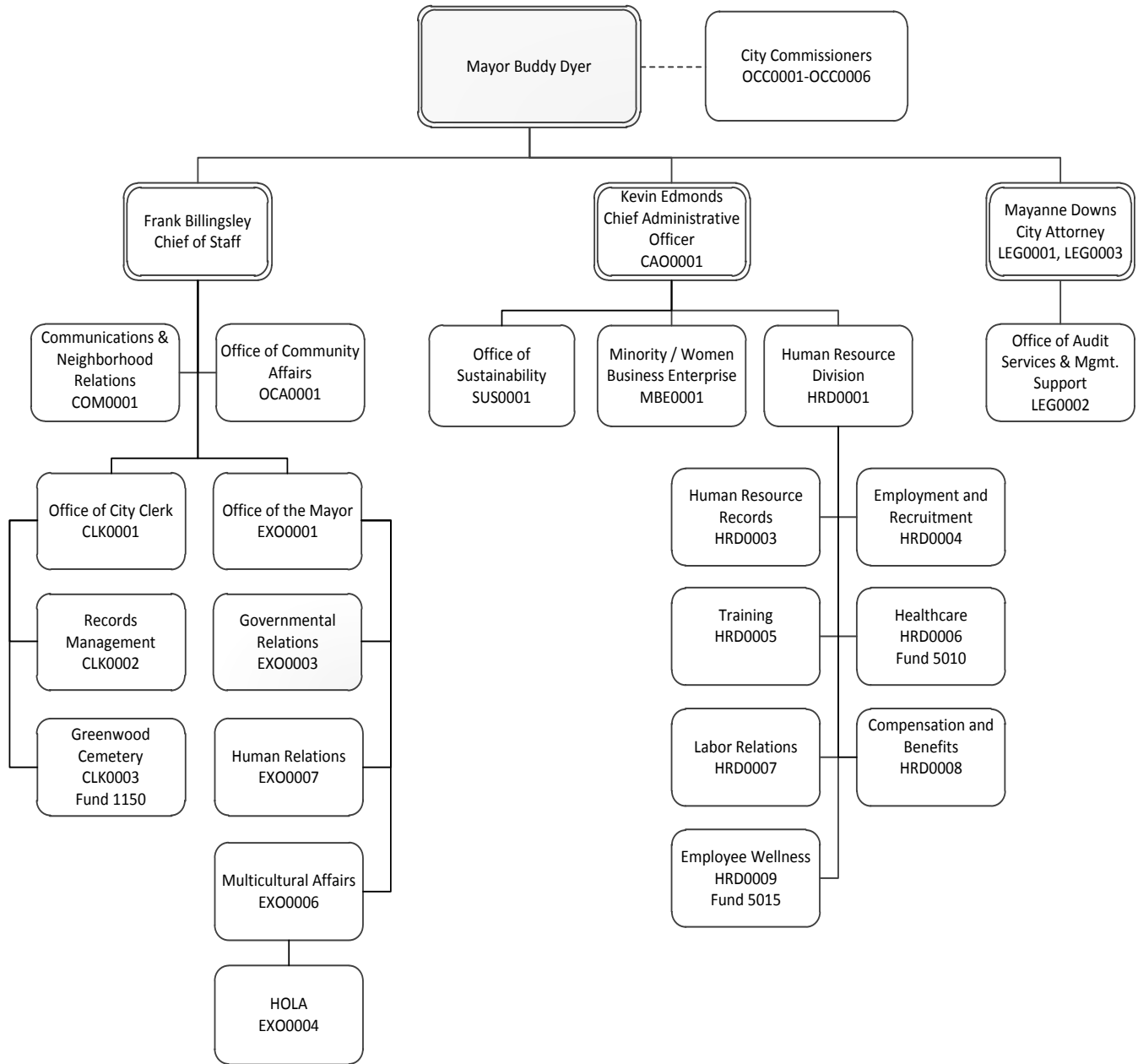
ECONOMIC DEVELOPMENT DEPARTMENT (as of July 22, 2019)

DEPARTMENT STAFFING SUMMARY

	2017/18 Final Staffing	2018/19 Revised Staffing	2019/20 Proposed Staffing
GENERAL FUND #0001			
Director of Economic Development (EDV)			
0001 Director of Economic Development	6	7	7
Business Development Division (BUS)			
0001 Business Development	6	6	6
Permitting Services Division (PER)			
0001 Business Tax	2	3	4
0002 General Permitting Services	18	19	19
Code Enforcement Division (ENF)			
0001 Code Enforcement	32	37	37
City Planning Division (PND)			
0001 City Planning	25	26	26
TOTAL GENERAL FUND	89	98	99
CEB LIEN ASSESSMENT FUND #0011			
Code Enforcement Division (ENF)			
0003 Code Enforcement Board Lien Assessment	1	1	1
TOTAL -- CEB LIEN ASSESSMENT FUND	1	1	1
BUILDING CODE ENFORCEMENT FUND #1110			
Permitting Services Division (PER)			
0003 Permitting Services	18	-	-
0004 Administration and Customer Services	38	53	54
0005 Plans Review	26	27	27
0006 Field Inspection and Review	36	37	37
0007 Permitting Services Technology	-	3	3
TOTAL BUILDING CODE ENFORCEMENT FUND	118	120	121
DOWNTOWN SOUTH NID FUND #1170			
Director of Economic Development (EDV)			
0003 Downtown South Neighborhood Improvement District	1	1	1
TOTAL -- DOWNTOWN SOUTH NID FUND	1	1	1
COMMUNITY REDEVELOPMENT AGENCY FUND #1250			
Community Redevelopment Agency (CRA)			
0002 Community Redevelopment Agency	11	16	16
0006 Downtown Maintenance Program	17	17	22
TOTAL COMMUNITY REDEVELOPMENT AGENCY	28	33	38
DOWNTOWN DEVELOPMENT BOARD FUND #4190			
Downtown Development Board (DDB)			
0001 Downtown Development Board	2	-	-
0003 Downtown Welcome Center	1	-	-
TOTAL DOWNTOWN DEVELOPMENT BOARD FUND	3	-	-
TOTAL -- ECONOMIC DEVELOPMENT	240	253	260



EXECUTIVE OFFICES (as of July 22, 2019)



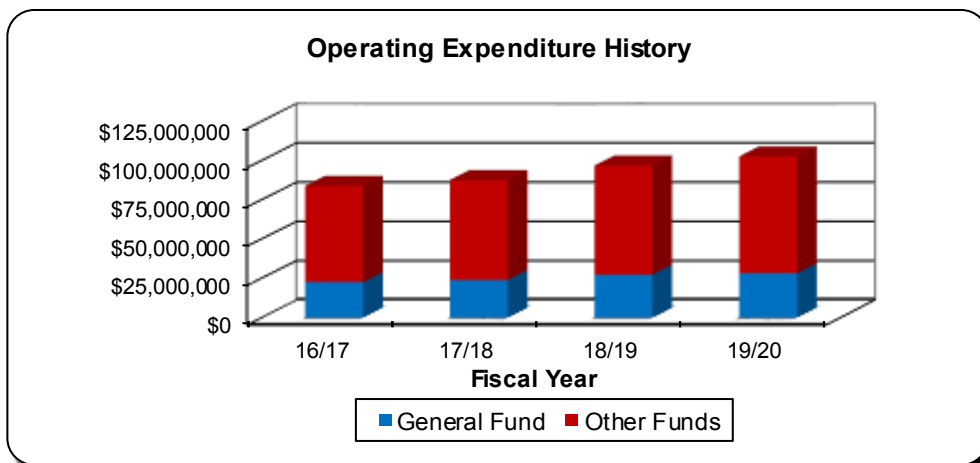
EXECUTIVE OFFICES (as of July 22, 2019)

DEPARTMENT EXPENDITURE SUMMARY

Fund	2017/18	2018/19	2019/20	Change	
Business Unit	Actual	Revised	Proposed	Revised	%
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	Change
GENERAL FUND #0001					
Office of the Mayor (EXO)					
0001 Office of the Mayor	\$ 1,914,935	\$ 1,961,850	\$ 2,180,908	\$ 219,058	11.2%
0002 Executive Offices Nondepartmental	20,918	(268,204)	(107,000)	161,204	(60.1%)
0003 Governmental Relations	830,908	897,155	1,051,059	153,904	17.2%
0004 HOLA	-	208,772	203,092	(5,680)	(2.7%)
0005 Work Place Giving	-	-	-	-	N/A
0006 Multicultural Affairs	-	465,109	493,811	28,702	6.2%
0007 Human Relations	1,075	634,451	646,540	12,089	1.9%
Office of Community Affairs (OCA)					
0001 Community Affairs	743,918	563,382	703,542	140,160	24.9%
0002 Human Relations	711,886	-	-	-	N/A
0003 OCA Grants	3,250,117	3,981,218	3,827,408	(153,810)	(3.9%)
0004 HOLA	200,492	-	-	-	N/A
Office of Communications & Neighborhood Relations (COM)					
0001 Communications and Neighborhood Relations	2,025,833	2,383,902	2,321,333	(62,569)	(2.6%)
Office of the City Clerk (CLK)					
0001 City Clerk	829,400	909,779	921,232	11,453	1.3%
0002 Records Management	395,782	408,238	434,162	25,924	6.4%
0005 City Elections	-	10,000	210,000	200,000	2000.0%
TOTAL -- MAYOR	\$ 10,925,262	\$ 12,155,652	\$ 12,886,087	\$ 730,435	6.0%
Office of City Commissioners (OCC)					
0001 City Commissioner District 1	\$ 325,023	\$ 345,996	\$ 349,704	\$ 3,708	1.1%
0002 City Commissioner District 2	306,154	334,533	339,416	4,883	1.5%
0003 City Commissioner District 3	327,121	361,208	366,453	5,245	1.5%
0004 City Commissioner District 4	318,387	348,230	352,324	4,094	1.2%
0005 City Commissioner District 5	363,627	336,636	332,544	(4,092)	(1.2%)
0006 City Commissioner District 6	443,738	345,136	349,281	4,145	1.2%
TOTAL -- CITY COMMISSIONERS	\$ 2,084,050	\$ 2,071,739	\$ 2,089,722	\$ 17,983	0.9%
Office of Chief Administrative Officer (CAO)					
0001 Chief Administrative Officer	\$ 1,381,063	\$ 1,254,004	\$ 1,172,406	\$ (81,598)	(6.5%)
0002 Workplace Giving	35,123	31,000	40,000	9,000	29.0%
Minority / Women Business Enterprises (MBE)					
0001 MWBE	\$ 843,277	\$ 909,181	\$ 1,010,315	101,134	11.1%
0002 Blueprint Employment Office	-	501,887	200,000	(301,887)	(60.2%)
Human Resources Division (HRD)					
0001 Human Resources	\$ 516,481	\$ 665,018	\$ 685,174	20,156	3.0%
0002 Human Resources Nondepartmental	126,306	810,397	900,758	90,361	11.2%
0003 Human Resource Records	316,973	342,305	349,253	6,948	2.0%
0004 Employment and Recruitment	831,870	878,333	938,060	59,727	6.8%
0005 Human Resources Training	366,171	450,154	515,613	65,459	14.5%
0007 Labor Relations	334,600	449,123	456,227	7,104	1.6%
0008 Compensation and Benefits	1,118,430	1,045,082	1,127,829	82,747	7.9%
Office of Sustainability (SUS)					
0001 Office of Sustainability	\$ -	\$ 387,846	\$ 466,508	\$ 78,662	20.3%
TOTAL -- CHIEF ADMINISTRATIVE OFFICER	\$ 5,870,294	\$ 7,724,330	\$ 7,862,143	\$ 137,813	1.8%

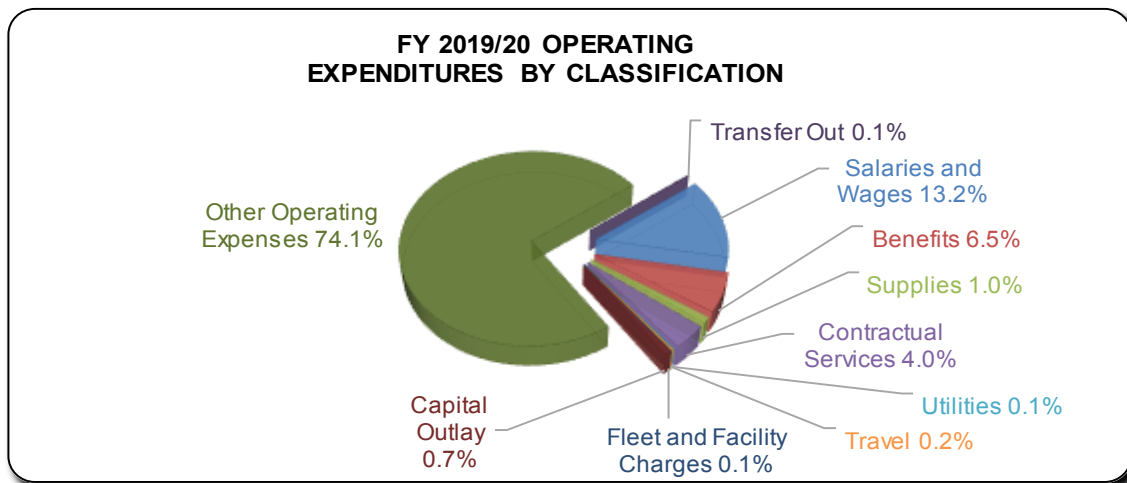
EXECUTIVE OFFICES (as of July 22, 2019)

Fund	2017/18	2018/19	2019/20	Change	
Business Unit	Actual	Revised	Proposed	Revised	%
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	Change
City Attorney's Office (LEG)					
0001 City Attorney	\$ 4,380,266	\$ 4,616,339	\$ 4,688,482	\$ 72,143	1.6%
0002 Audit Services and Management Support	572,431	785,131	797,358	12,227	1.6%
TOTAL -- CITY ATTORNEY'S OFFICE	\$ 4,952,698	\$ 5,401,470	\$ 5,485,840	\$ 84,370	1.6%
Other Operating Projects	\$ 109,798	\$ -	\$ -	\$ -	N/A
TOTAL -- GENERAL FUND	\$23,942,102	\$27,353,191	\$ 28,323,792	\$ 970,601	3.5%
HEALTH CARE FUND #5010					
Human Resources Division (HRD)					
0006 Healthcare	\$62,010,396	\$67,399,631	\$ 72,189,148	\$ 4,789,517	7.1%
TOTAL -- HEALTH CARE FUND	\$62,010,396	\$67,399,631	\$ 72,189,148	\$ 4,789,517	7.1%
RISK MANAGEMENT FUND #5015					
Human Resources Division (HRD)					
0009 Wellness	\$ 133,310	\$ 149,273	\$ 142,752	\$ (6,521)	(4.4%)
City Attorney's Office (LEG)					
0003 Risk Management Legal Support	533,334	569,819	601,836	32,017	5.6%
TOTAL -- RISK MANAGEMENT FUND	\$ 666,644	\$ 719,092	\$ 744,588	\$ 25,496	3.5%
GREENWOOD CEMETERY FUND #1150					
Office of the City Clerk (CLK)					
0003 Greenwood Cemetery	\$ 795,793	\$ 875,045	\$ 731,573	\$ (143,472)	(16.4%)
0004 Cemetery Trust Nondepartmental	44,037	46,133	32,609	(13,524)	(29.3%)
TOTAL -- GREENWOOD CEMETERY FUND	\$ 839,830	\$ 921,178	\$ 764,182	\$ (156,996)	(17.0%)
SOLID WASTE FUND #4150					
Office of Sustainability (SUS)					
0002 Solid Waste Sustainability Support	\$ -	\$ 355,271	\$ 376,360	\$ 21,089	5.9%
TOTAL -- SOLID WASTE FUND	\$ -	\$ 355,271	\$ 376,360	\$ 21,089	5.9%
TOTAL -- EXECUTIVE OFFICES OPERATING	\$87,458,971	\$96,748,363	\$ 102,398,070	\$ 5,649,707	5.8%



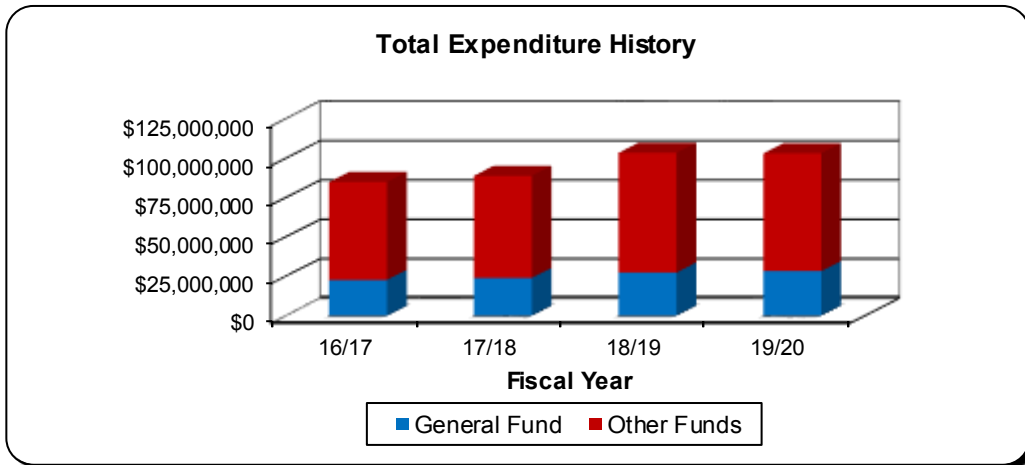
EXECUTIVE OFFICES (as of July 22, 2019)

Expenditure by Classification	2017/18 Actual Expenditures	2018/19 Revised Budget	2019/20 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$11,993,153	\$ 13,000,140	\$ 13,523,310	\$ 523,170	4.0%
Benefits	5,850,354	6,587,228	6,642,405	55,177	0.8%
Supplies	771,578	962,969	1,061,272	98,303	10.2%
Contractual Services	2,824,958	3,615,017	4,066,260	451,243	12.5%
Utilities	110,807	196,788	135,887	(60,901)	(30.9%)
Travel	133,064	236,603	246,593	9,990	4.2%
Fleet and Facility Charges	82,336	50,254	53,868	3,614	7.2%
Capital Outlay	121,764	668,500	692,720	24,220	3.6%
Other Operating Expenses	65,111,791	71,278,814	75,850,755	4,571,941	6.4%
Transfer Out	459,167	152,050	125,000	(27,050)	(17.8%)
TOTAL -- EXECUTIVE OFFICES OPERATING	\$87,458,971	\$ 96,748,363	\$ 102,398,070	\$ 5,649,707	5.8%

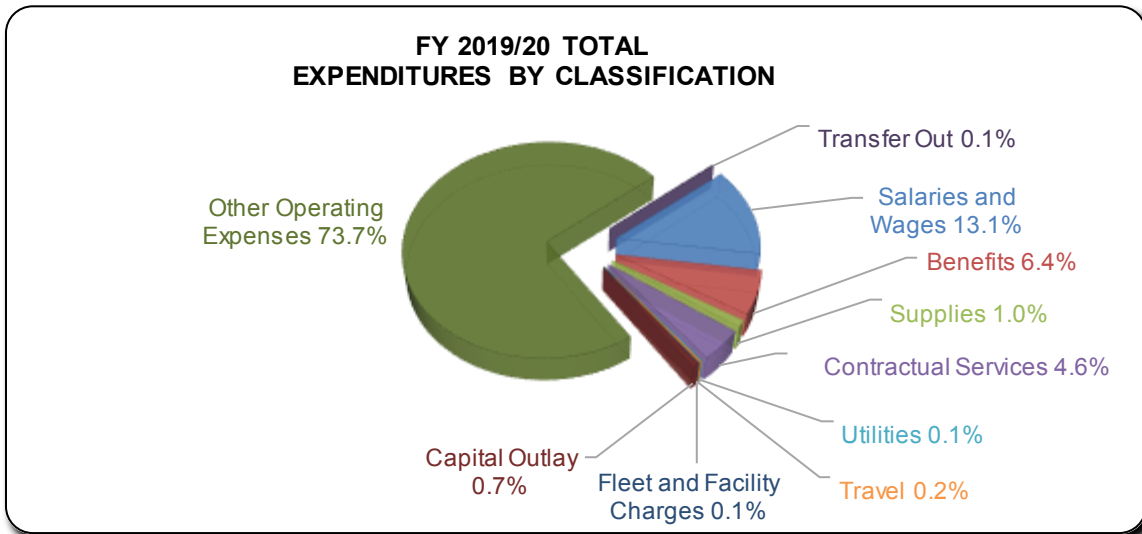


Fund	2017/18 Actual Expenditures	2018/19 Revised Budget	2019/20 Proposed Budget	Change Revised to Proposed	% Change
Business Unit					
Cost Center Number and Name					
CAPITAL IMPROVEMENTS FUND #3001					
Office of Chief Administrative Officer (CAO)					
Projects and Grants	\$ 120,597	\$ 418,722	\$ -	\$ (418,722)	(100.0%)
Office of Communications & Neighborhood Relations (COM)					
Projects and Grants	71,571	752,159	-	(752,159)	(100.0%)
Office of City Commissioners (OCC)					
Projects and Grants	361,587	2,220,712	-	(2,220,712)	(100.0%)
TOTAL -- CAPITAL IMPROVEMENTS FUND	\$ 553,755	\$ 3,391,593	\$ -	\$ (3,391,593)	(100.0%)
Projects and Grants Other Funds	\$ 819,180	\$ 3,270,799	\$ 725,000	\$ (2,545,799)	(77.8%)
TOTAL -- PROJECTS AND GRANTS	\$ 1,372,934	\$ 6,662,392	\$ 725,000	\$ (5,937,392)	(89.1%)
TOTAL -- EXECUTIVE OFFICES	\$88,831,906	\$ 103,410,755	\$ 103,123,070	\$ (287,685)	(0.3%)

EXECUTIVE OFFICES (as of July 22, 2019)



Expenditure by Classification	2017/18 Actual Expenditures	2018/19 Revised Budget	2019/20 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$12,017,269	\$ 13,204,248	\$ 13,523,310	\$ 319,062	2.4%
Benefits	5,850,354	6,647,968	6,642,405	(5,563)	(0.1%)
Supplies	828,792	1,533,675	1,061,272	(472,403)	(30.8%)
Contractual Services	3,683,367	5,890,649	4,791,260	(1,099,389)	(18.7%)
Utilities	110,807	196,788	135,887	(60,901)	(30.9%)
Travel	154,346	285,569	246,593	(38,976)	(13.6%)
Fleet and Facility Charges	229,320	126,851	53,868	(72,983)	(57.5%)
Capital Outlay	125,764	771,699	692,720	(78,979)	(10.2%)
Other Operating Expenses	65,189,585	74,601,258	75,850,755	1,249,497	1.7%
Transfer Out	642,303	152,050	125,000	(27,050)	(17.8%)
TOTAL -- EXECUTIVE OFFICES	\$88,831,906	\$ 103,410,755	\$ 103,123,070	\$ (287,685)	(0.3%)



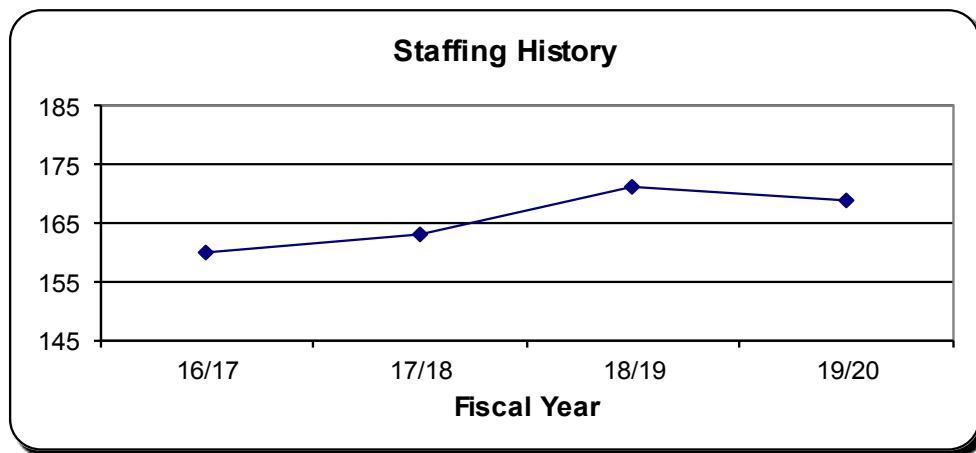
EXECUTIVE OFFICES (as of July 22, 2019)

DEPARTMENT STAFFING SUMMARY

	2017/18 Final Staffing	2018/19 Revised Staffing	2019/20 Proposed Staffing
GENERAL FUND #0001			
Office of the Mayor (EXO)			
0001 Office of the Mayor	13	12	12
0003 Governmental Relations	3	3	3
0004 HOLA	-	2	2
0006 Multicultural Affairs	-	4	4
0007 Human Relations	-	6	6
Office of Community Affairs (OCA)			
0001 Community Affairs	6	4	5
0002 Human Relations	7	-	-
0004 HOLA	2	-	-
Office of Communications (COM)			
0001 Communications and Neighborhood Relations	19	19	19
Office of the City Clerk (CLK)			
0001 City Clerk	8	8	8
0002 Records Management	4	4	4
TOTAL -- MAYOR	62	62	63
Office of City Commissioners (OCC)			
0001 City Commissioner District 1	2	2	2
0002 City Commissioner District 2	2	2	2
0003 City Commissioner District 3	2	2	2
0004 City Commissioner District 4	2	2	2
0005 City Commissioner District 5	2	2	2
0006 City Commissioner District 6	2	2	2
TOTAL -- COMMISSIONERS	12	12	12
Office of Chief Administrative Officer (CAO)			
0001 Chief Administrative Officer	7	6	5
Minority / Women Business Enterprises (MBE)			
0001 MWBE	8	8	8
0002 Blueprint Employment Office		4	-
Human Resources Division (HRD)			
0001 Human Resources	5	5	5
0003 Human Resource Records	4	4	4
0004 Employment and Recruitment	8	8	8
0005 Human Resources Training	1	1	2
0007 Labor Relations	3	3	3
0008 Compensation and Benefits	9	9	10
Office of Sustainability (SUS)			
0001 Office of Sustainability	-	3	3
TOTAL -- CHIEF ADMINISTRATIVE OFFICER	45	51	48
City Attorney's Office (LEG)			
0001 City Attorney	30	30	30
0002 Audit Services and Management Support	5	5	5
TOTAL -- CITY ATTORNEY'S OFFICE	35	35	35
TOTAL -- GENERAL FUND	154	160	158

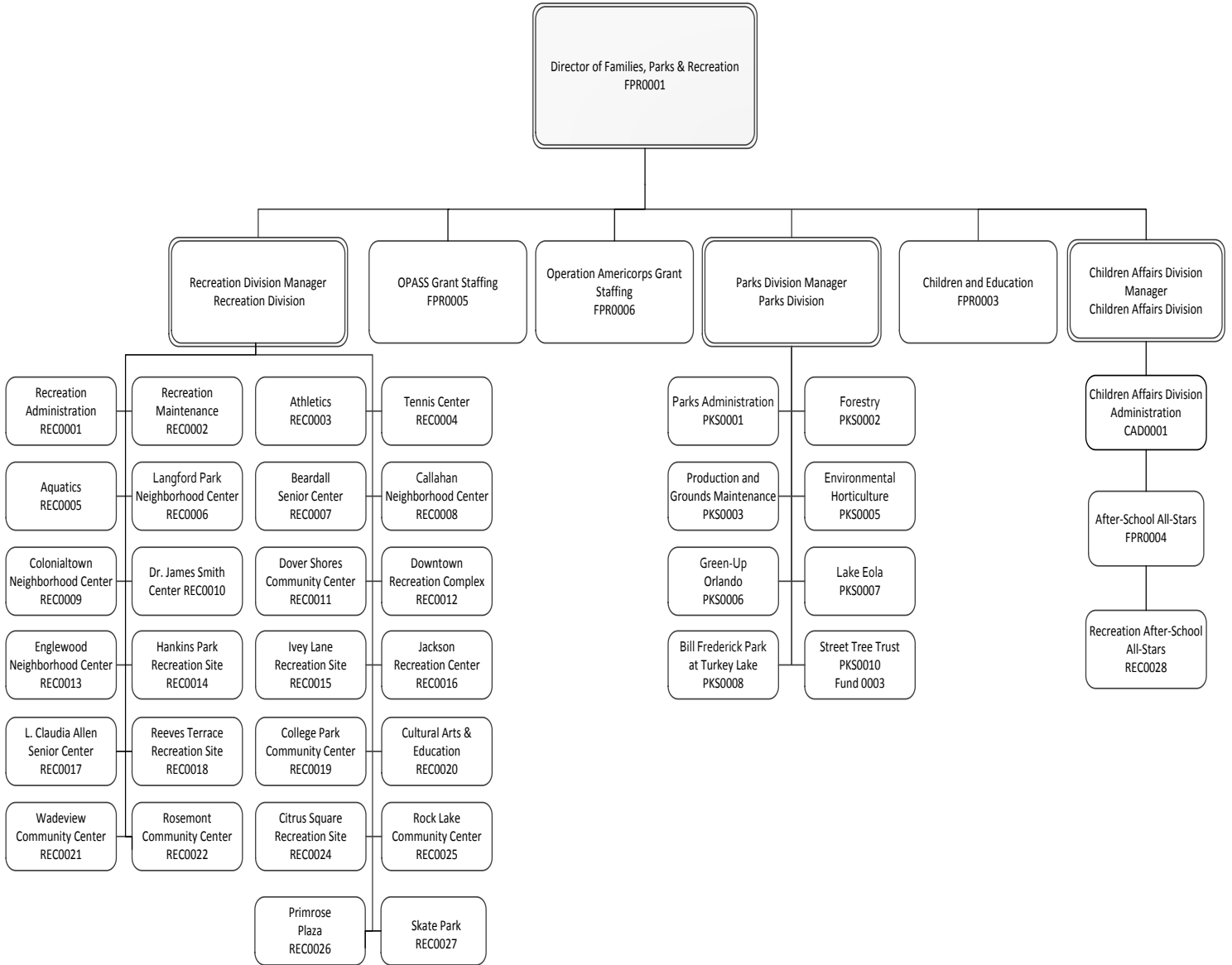
EXECUTIVE OFFICES (as of July 22, 2019)

	2017/18 Final Staffing	2018/19 Revised Staffing	2019/20 Proposed Staffing
<u>HEALTH CARE FUND #5010</u>			
Human Resources Division (HRD)			
0006 Healthcare	1	1	1
TOTAL -- HEALTH CARE FUND	1	1	1
<u>RISK MANAGEMENT FUND #5015</u>			
Human Resources Division (HRD)			
0009 Wellness	1	1	1
City Attorney's Office (LEG)			
0003 Risk Management Legal Support	5	5	5
TOTAL -- RISK MANAGEMENT FUND	6	6	6
<u>GREENWOOD CEMETERY FUND #1150</u>			
Office of the City Clerk (CLK)			
0003 Greenwood Cemetery	2	2	2
TOTAL -- GREENWOOD CEMETERY FUND	2	2	2
<u>SOLID WASTE FUND #4150</u>			
Office of Sustainability (SUS)			
0002 Solid Waste Sustainability Support	-	2	2
TOTAL -- SOLID WASTE FUND	-	2	2
TOTAL -- EXECUTIVE OFFICES	163	171	169



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FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 22, 2019)



FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 22, 2019)

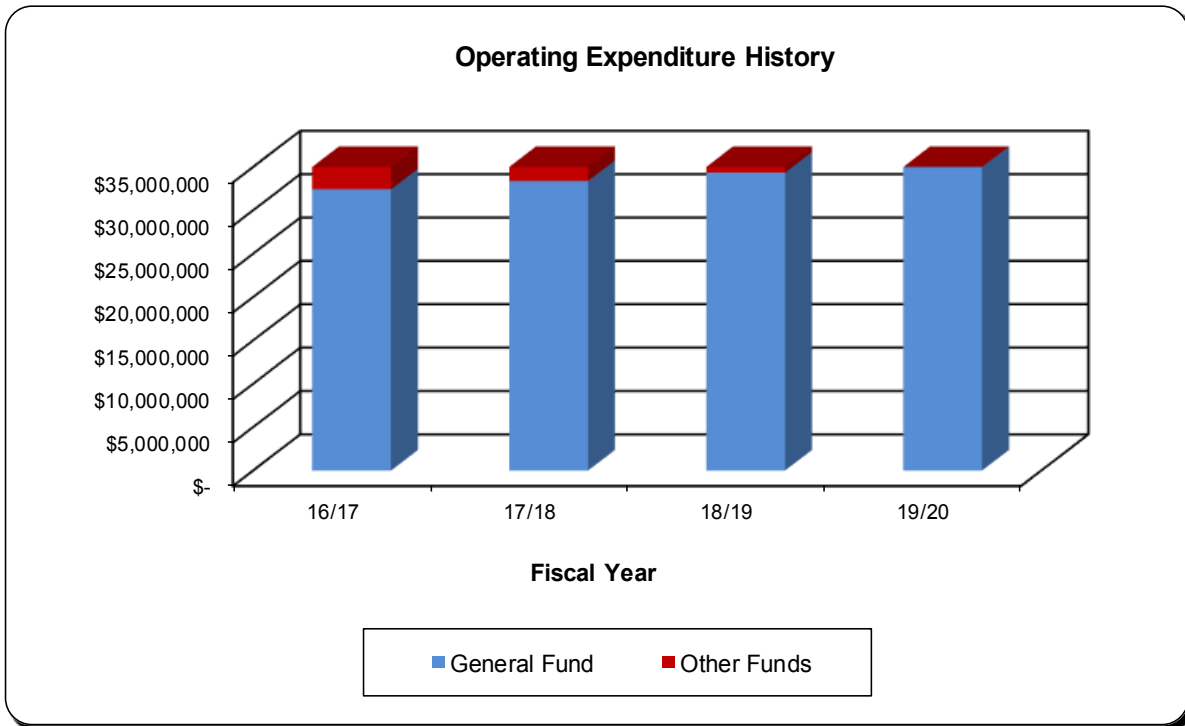
DEPARTMENT EXPENDITURE SUMMARY

Fund	2017/18	2018/19	2019/20	Change	
Business Unit	Actual	Revised	Proposed	Revised	
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	% Change
GENERAL FUND #0001					
Director of Families Parks and Recreation (FPR)					
0001 Director of Families Parks and Recreation	\$ 1,678,239	\$ 1,932,586	\$ 1,799,687	\$ (132,899)	(6.9%)
0002 Families Parks and Recreation Nondept	1,777,180	1,473,681	1,532,988	59,307	4.0%
0003 Children and Education	1,772,037	1,751,677	1,820,764	69,087	3.9%
0005 O-PASS Grant Staffing	8,732	(374,272)	(427,637)	(53,365)	14.3%
0006 Operation AmeriCorps Grant Staffing	726	(236,830)	(327,767)	(90,937)	38.4%
Children Affairs's Division (CAD)					
0001 Children Affairs Division Administration	-	364,172	375,053	10,881	3.0%
Recreation Division (REC)					
0001 Recreation Administration	1,230,987	1,010,863	1,225,220	214,357	21.2%
0002 Recreation Maintenance	2,525,623	4,528,607	5,501,279	972,672	21.5%
0003 Athletics	608,902	608,444	669,685	61,241	10.1%
0004 Tennis and Racquetball Center	229,605	270,039	260,757	(9,282)	(3.4%)
0005 Aquatics	1,815,867	1,429,298	1,445,901	16,603	1.2%
0006 Langford Park Neighborhood Center	49,694	43,642	43,642	-	0.0%
0007 Beardall Senior Center	577,951	539,729	541,612	1,883	0.3%
0008 Callahan Neighborhood Center	496,992	498,199	497,168	(1,031)	(0.2%)
0009 Colonialtown Neighborhood Center	152,854	142,475	134,081	(8,394)	(5.9%)
0010 Dr. James R. Smith Center	741,704	750,510	752,991	2,481	0.3%
0011 Dover Shores Community Center	691,456	643,229	649,320	6,091	0.9%
0012 Downtown Recreation Complex	475,825	471,201	455,825	(15,376)	(3.3%)
0013 Engelwood Neighborhood Center	711,980	797,341	721,901	(75,440)	(9.5%)
0014 Hankins Park Recreation Site	133,762	90,284	95,684	5,400	6.0%
0015 Ivey Lane Recreation Site	200,943	170,187	173,444	3,257	1.9%
0016 John Jackson Recreation Center	501,370	503,876	587,493	83,617	16.6%
0017 L. Claudia Allen Senior Center	465,947	361,389	375,038	13,649	3.8%
0018 Reeves Terrace Recreation Site	157,327	162,666	172,919	10,253	6.3%
0019 College Park Center	658,284	696,557	712,690	16,133	2.3%
0020 Cultural Arts and Education	217,200	224,694	222,683	(2,011)	(0.9%)
0021 Wadeview Pool and Community Center	351,730	315,538	335,017	19,479	6.2%
0022 Rosemont Center	712,342	735,206	727,661	(7,545)	(1.0%)
0023 Northwest Community Center	931,142	757,301	663,280	(94,021)	(12.4%)
0024 Citrus Square Recreation Site	106,480	125,016	126,607	1,591	1.3%
0025 Rock Lake Center	120,137	97,864	199,915	102,051	104.3%
0026 Primrose Plaza	87,684	79,374	80,291	917	1.2%
0027 Orlando Skatepark	198,022	175,874	181,745	5,871	3.3%
0028 Recreation After School All Stars	5,335	-	-	-	N/A
Parks Division (PKS)					
0001 Parks Administration	2,147,457	2,507,316	3,148,149	640,833	25.6%
0002 Forestry	2,064,906	2,242,106	2,377,195	135,089	6.0%
0003 Production and Grounds Maintenance	1,877,667	2,093,368	1,976,777	(116,591)	(5.6%)
0004 Parks Contract Management	1,785,351	1,897,459	2,162,600	265,141	14.0%
0005 Environmental Horticulture	1,986,797	2,237,885	2,263,076	25,191	1.1%
0006 Green Up	349,225	374,428	353,109	(21,319)	(5.7%)
0007 Lake Eola Park	1,481,135	723,015	741,769	18,754	2.6%
0008 Frederick Park at Turkey Lake	1,278,724	1,124,478	1,135,051	10,573	0.9%
0009 Loch Haven Center	27,140	-	-	-	N/A
TOTAL -- GENERAL FUND	\$ 33,392,462	\$ 34,340,472	\$ 36,484,663	\$ 2,144,191	6.2%

Fiscal Year 2019/20

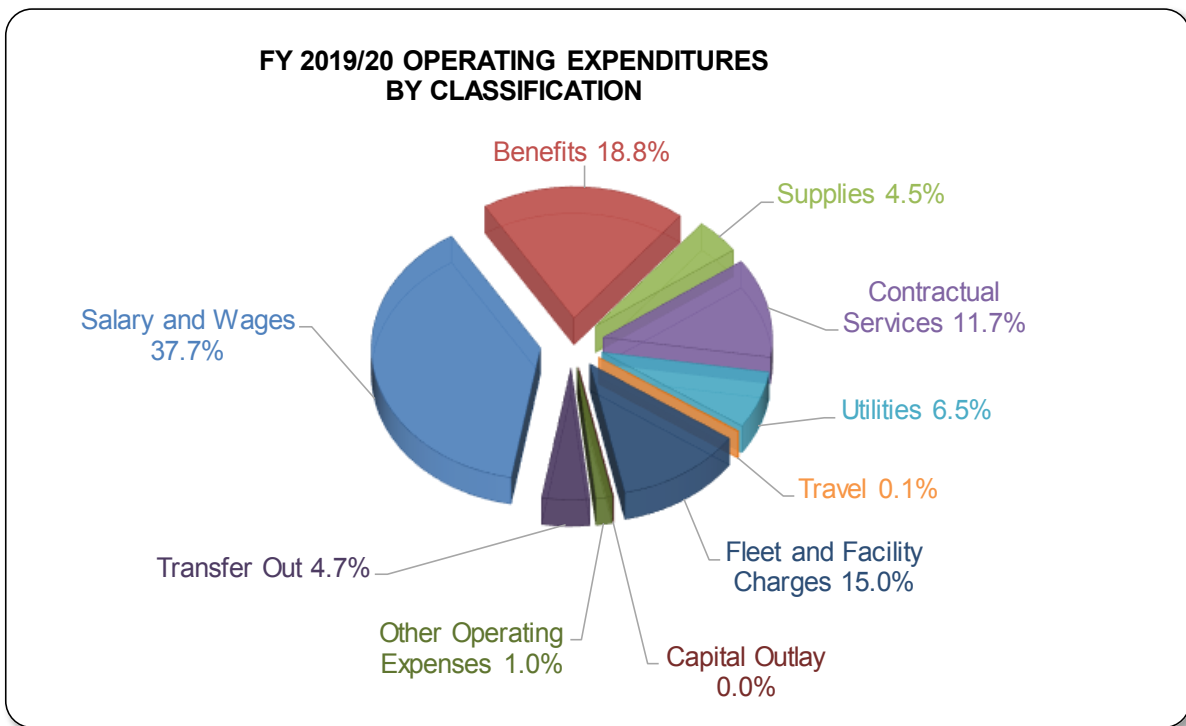
FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 22, 2019)

Fund	2017/18	2018/19	2019/20	Change	
Business Unit	Actual	Revised	Proposed	Revised	
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	% Change
<u>AFTER SCHOOL ALL STARS FUND #0023</u>					
Director of Families Parks and Recreation (FPR)					
0004 After School All Stars	\$ 2,535,683	\$ 2,748,744	\$ 2,661,939	\$ (86,805)	(3.2%)
Recreation Division (REC)					
0028 Recreation After School All Stars	\$ 10,467	\$ 71,147	\$ 66,698	\$ (4,449)	(6.3%)
TOTAL -- AFTER SCHOOLS ALL STARS FUND	\$ 2,546,150	\$ 2,819,891	\$ 2,728,637	\$ (91,254)	(3.2%)
<u>STREET TREE TRUST FUND #0003</u>					
Parks Division (PKS)					
0010 Street Tree Trust	\$ 55,040	\$ 282,545	\$ 198,139	\$ (84,406)	(29.9%)
TOTAL -- STREET TREE TRUST FUND	\$ 55,040	\$ 282,545	\$ 198,139	\$ (84,406)	(29.9%)
TOTAL -- FAMILIES, PARKS AND RECREATION OPERATING	\$ 35,993,652	\$ 37,442,908	\$ 39,411,439	\$ 1,968,531	5.3%



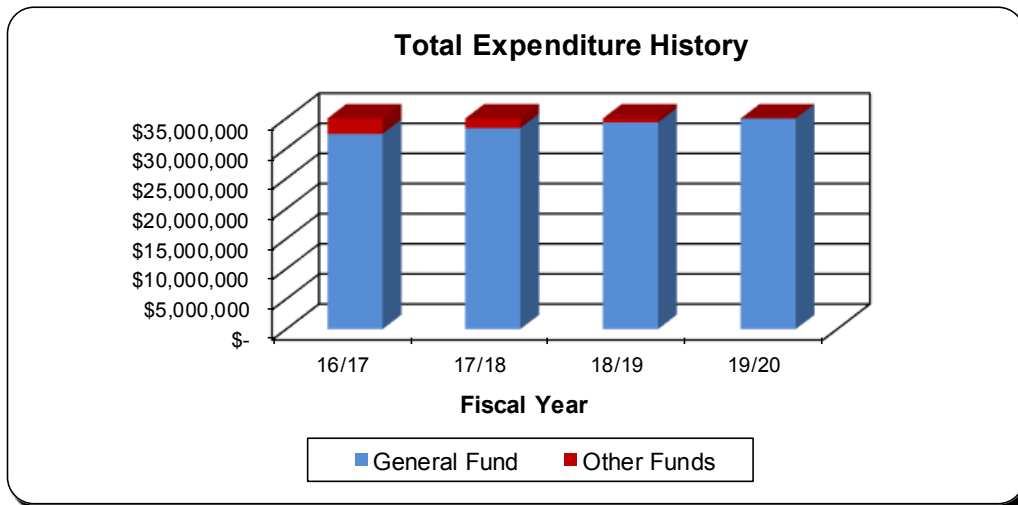
FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 22, 2019)

Expenditure by Classification	2017/18 Actual Expenditures	2018/19 Revised Budget	2019/20 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 14,153,585	\$ 14,318,033	\$ 14,848,690	\$ 530,657	3.7%
Benefits	6,380,706	7,321,736	7,428,391	106,655	1.5%
Supplies	1,572,121	1,637,814	1,773,838	136,024	8.3%
Contractual Services	4,228,761	4,610,827	4,596,865	(13,962)	(0.3%)
Utilities	2,395,426	2,606,051	2,569,451	(36,600)	(1.4%)
Travel	51,075	39,282	49,982	10,700	27.2%
Fleet and Facility Charges	4,923,273	4,510,478	5,916,562	1,406,084	31.2%
Capital Outlay	169,921	-	-	-	N/A
Other Operating Expenses	492,772	630,714	390,886	(239,828)	(38.0%)
Transfer Out	1,626,011	1,767,973	1,836,774	68,801	3.9%
TOTAL -- FAMILIES, PARKS AND RECREATION	\$ 35,993,652	\$ 37,442,908	\$ 39,411,439	\$ 1,968,531	5.3%



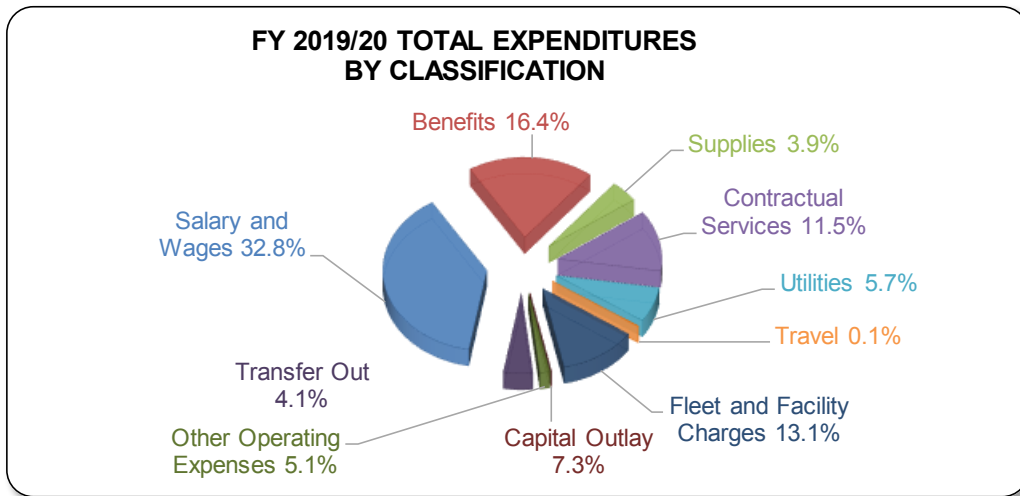
FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 22, 2019)

Fund	2017/18	2018/19	2019/20	Change	
Business Unit	Actual	Revised	Proposed	Revised	
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	% Change
<u>Park Impact Fee Funds (#1080 - #1082)</u>					
Director of Families Parks and Recreation (FPR)					
0007 PIF North Collection Area	\$ 108	\$ 450,314	\$ 700,000	\$ 249,686	55.4%
0008 PIF Southeast Collection Area	-	1,204,174	1,200,000	\$ (4,174)	(0.3%)
0009 PIF South West Collection Area	-	8,080	30,000	\$ 21,920	271.3%
Director of Families Parks and Recreation (FPR)					
Projects and Grants	\$ -	\$ 625,000	\$ -	\$ (625,000)	(100.0%)
TOTAL -- Park Impact Fee Funds	\$ 108	\$ 2,287,568	\$ 1,930,000	\$ (357,568)	(15.6%)
<u>CAPITAL IMPROVEMENTS FUND #3001</u>					
Projects and Grants	\$ 2,726,445	\$ 5,090,907	\$ 3,896,000	\$ (1,194,907)	(23.5%)
<u>INVESTING IN OUR NEIGHBORHOODS 2018B</u>					
<u>CONSTRUCTION BOND #3034</u>					
Projects and Grants	\$ 59,726	\$ 14,911,542	\$ -	\$ (14,911,542)	(100.0%)
<u>Other Funds</u>					
Projects and Grants	\$ 2,250,012	\$ 3,288,922	\$ -	\$ (3,288,922)	(100.0%)
TOTAL -- Other Funds	\$ 2,250,012	\$ 3,288,922	\$ -	\$ (3,288,922)	(100.0%)
TOTAL -- FAMILIES, PARKS AND RECREATION	\$ 41,029,943	\$ 63,021,847	\$ 45,237,439	\$ (17,784,408)	(28.2%)



FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 22, 2019)

Expenditure by Classification	2017/18 Actual Expenditures	2018/19 Revised Budget	2019/20 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 15,436,890	\$ 16,153,133	\$ 14,848,690	\$ (1,304,443)	(8.1%)
Benefits	6,560,802	7,591,990	7,428,391	(163,599)	(2.2%)
Supplies	2,011,062	1,714,404	1,773,838	59,434	3.5%
Contractual Services	5,969,128	5,897,828	5,187,865	(709,963)	(12.0%)
Utilities	2,395,426	2,606,051	2,569,451	(36,600)	(1.4%)
Travel	54,734	44,399	49,982	5,583	12.6%
Fleet and Facility Charges	5,666,033	4,395,357	5,916,562	1,521,205	34.6%
Capital Outlay	703,245	16,464,288	3,305,000	(13,159,288)	(79.9%)
Other Expenses	606,612	6,264,066	2,320,886	(3,943,180)	(62.9%)
Transfer Out	1,626,011	1,890,331	1,836,774	(53,557)	(2.8%)
TOTAL -- FAMILIES, PARKS AND RECREATION	\$ 41,029,943	\$ 63,021,847	\$ 45,237,439	\$ (17,784,408)	(28.2%)



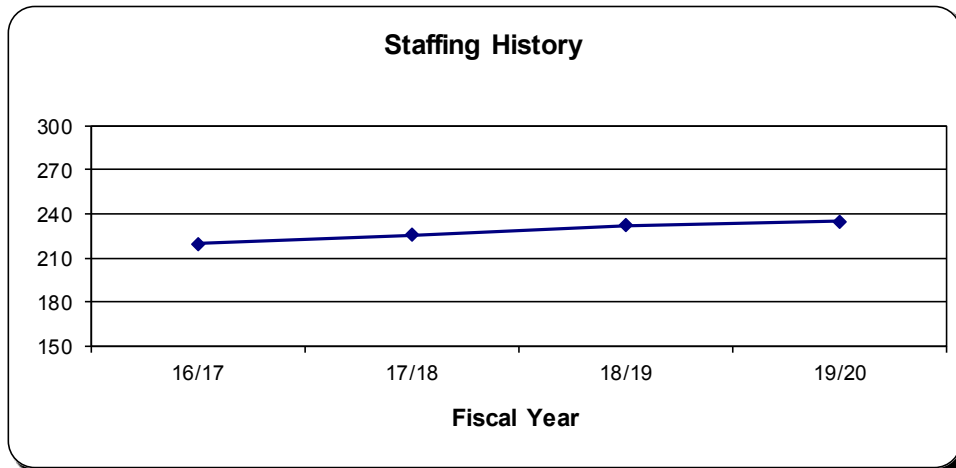
FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 22, 2019)

DEPARTMENT STAFFING SUMMARY

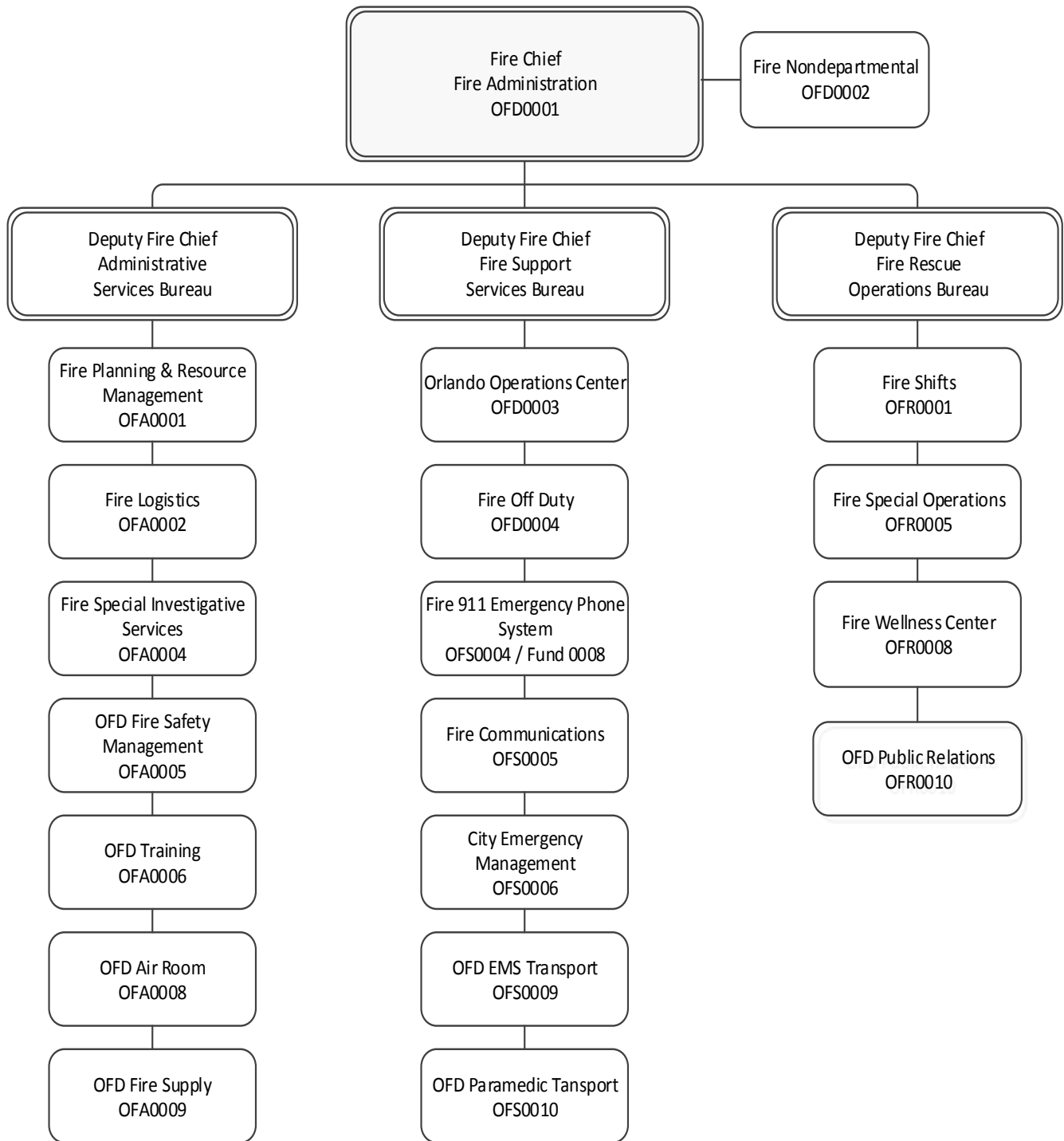
Fund	2017/18	2018/19	2019/20
Business Unit	Final	Revised	Proposed
Cost Center Number and Name	Staffing	Staffing	Staffing
GENERAL FUND #0001			
Director of Families Parks and Recreation (FPR)			
0001 Director of Families Parks and Recreation	16	16	16
0003 Children and Education	12	12	12
Children Affairs Division (CAD)			
0001 Children Affairs Division Administration	1	3	3
Recreation Division (REC)			
0001 Recreation Administration	9	9	9
0002 Recreation Maintenance	6	13	13
0003 Athletics	3	3	3
0004 Tennis and Racquetball Center	2	2	2
0005 Aquatics	4	4	4
0007 Beardall Senior Center	6	6	6
0008 Callahan Neighborhood Center	4	4	4
0009 Colonialtown Neighborhood Center	1	-	-
0010 Dr. James R. Smith Center	6	6	6
0011 Dover Shores Community Center	4	4	4
0012 Downtown Recreation Complex	5	5	5
0013 Engelwood Neighborhood Center	6	5	5
0015 Ivey Lane Recreation Site	1	1	1
0016 John Jackson Recreation Center	5	6	6
0017 L. Claudia Allen Senior Center	4	4	4
0018 Reeves Terrace Recreation Site	1	1	1
0019 College Park Center	5	5	5
0020 Cultural Arts and Education	1	1	1
0021 Wadeview Pool and Community Center	2	2	2
0022 Rosemont Center	5	5	5
0023 Northwest Community Center	6	5	5
0024 Citrus Square Recreation Site	1	1	1
0025 Rock Lake Center	-	1	1
0026 Primrose Plaza	1	1	1
0027 Orlando Skatepark	1	1	1
Parks Division (PKS)			
0001 Parks Administration	9	10	10
0002 Forestry	20	19	19
0003 Production and Grounds Maintenance	23	22	22
0004 Parks Contract Management	1	3	3
0005 Environmental Horticulture	23	23	23
0006 Green Up	3	3	3
0007 Lake Eola Park	6	6	6
0008 Frederick Park at Turkey Lake	11	11	11
TOTAL -- GENERAL FUND	214	223	223

FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 22, 2019)

Fund	2017/18	2018/19	2019/20
Business Unit	Final	Revised	Proposed
Cost Center Number and Name	Staffing	Staffing	Staffing
<u>AFTER SCHOOL ALL STARS FUND #0023</u>			
Director of Families Parks and Recreation (FPR)			
0004 After School All Stars	7	9	9
0028 Recreation After School All Stars	1	1	1
TOTAL -- AFTER SCHOOLS ALL STARS FUND	8	10	10
<u>GRANT FUND #1130</u>			
Director of Families Parks and Recreation (FPR)			
0005 OPASS Grant Staffing	2	1	1
0006 Operation Americorp Grant Staffing	2	1	1
TOTAL -- GRANT FUND	4	2	2
TOTAL -- FAMILIES, PARKS AND RECREATION	226	235	235



FIRE DEPARTMENT (as of July 22, 2019)



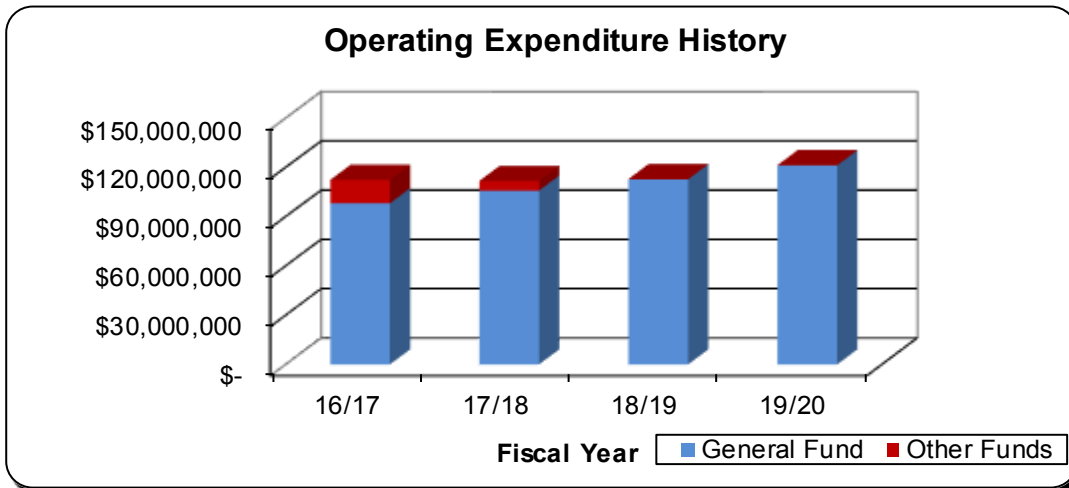
FIRE DEPARTMENT (as of July 22, 2019)

DEPARTMENT EXPENDITURE SUMMARY

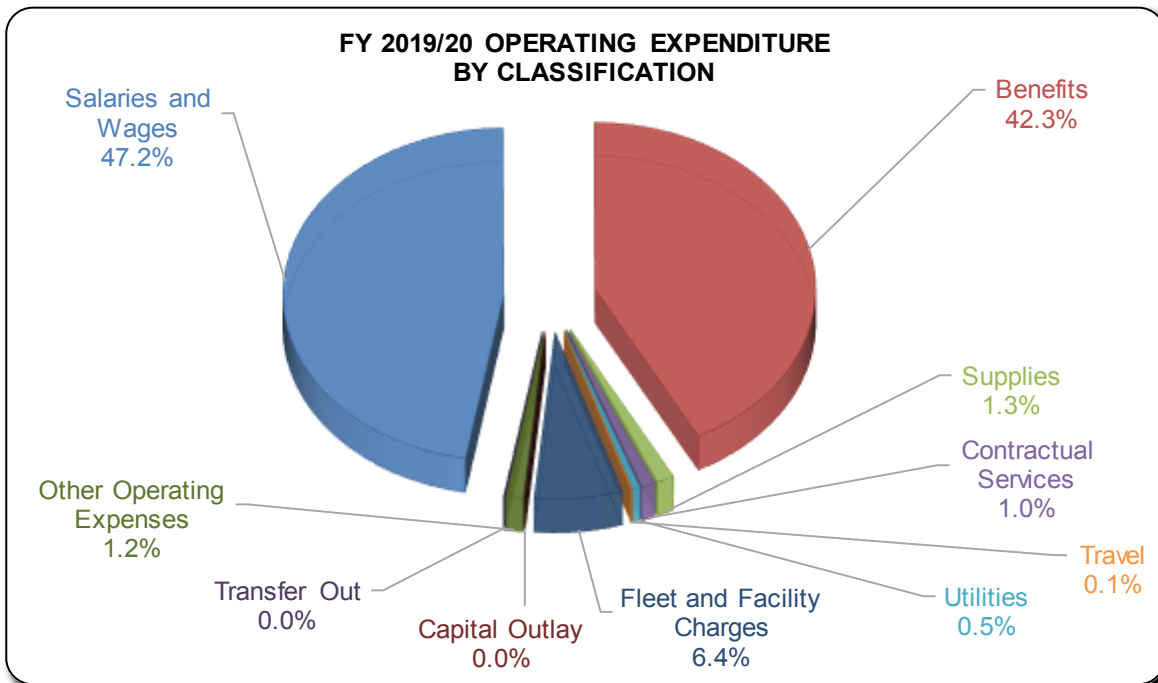
Fund	2017/18	2018/19	2019/20	Change	
Business Unit	Actual	Revised	Proposed	Revised	%
Cost Center and Name	Expenditures	Budget	Budget	to Proposed	Change
GENERAL FUND #0001					
Fire Chief's Office (OFD)					
0001 Fire Administration	\$ 2,728,932	\$ 3,010,638	\$ 3,183,387	\$ 172,749	5.7%
0002 Fire Nondepartmental	(387,988)	57,151	425,000	367,849	643.6%
0003 Orlando Operations Center	270,227	262,725	268,211	5,486	2.1%
0004 Fire Off Duty	-	(66,028)	(32,387)	33,641	(50.9%)
Fire Administrative Services Bureau (OFA)					
0001 Fire Planning and Resource Management	588,272	702,463	781,965	79,502	11.3%
0002 Fire Logistics	534,445	538,334	605,528	67,194	12.5%
0004 Fire Special Investigative Services	901,598	882,969	954,502	71,533	8.1%
0005 OFD Fire Safety Management	1,455,599	1,602,851	1,932,198	329,347	20.5%
0006 OFD Training	1,593,954	1,529,876	1,790,875	260,999	17.1%
0008 OFD Air Room	35,031	32,200	28,200	(4,000)	(12.4%)
0009 OFD Fire Supply	-	669,745	707,113	37,368	5.6%
Fire Support Services Bureau (OFS)					
0002 Fire Supply	598,099	-	-	-	N/A
0005 Fire Communications	2,652,218	2,844,533	2,961,115	116,582	4.1%
0006 City Emergency Management	303,600	324,281	320,080	(4,201)	(1.3%)
0009 OFD EMS Transport	-	4,914,817	4,702,757	(212,060)	(4.3%)
0010 OFD Paramedic Transport	-	2,447,417	3,106,128	658,711	26.9%
Fire Rescue Operations Bureau (OFR)					
0001 Fire Shifts	93,822,662	92,261,573	98,806,625	6,545,052	7.1%
0005 Fire Special Operations	357,373	344,224	357,523	13,299	3.9%
0008 Fire Wellness Center	22,718	36,500	26,500	(10,000)	(27.4%)
0010 OFD Public Relations	384,462	329,037	354,886	25,849	7.9%
TOTAL -- GENERAL FUND	\$ 105,861,202	\$ 112,725,306	\$ 121,280,206	\$ 8,554,900	7.6%
911 EMERGENCY PHONE SYSTEM FUND #0008					
Fire Support Services Bureau (OFS)					
0004 Fire 911 Emergency Phone System	\$ 13	\$ 145,514	\$ 145,514	\$ -	0.0%
TOTAL -- 911 EMERGENCY PHONE SYSTEM	\$ 13	\$ 145,514	\$ 145,514	\$ -	0.0%
EMERGENCY MEDICAL SERVICES TRANSPORT FUND #0017*					
Fire Rescue Operations Bureau (OFR)					
0011 OFD Off Duty	\$ 47,231	\$ -	\$ -	\$ -	N/A
Fire Support Services Bureau (OFS)					
0007 EMS	5,735,782	-	-	-	N/A
0008 Paramedic Transport	91,201	-	-	-	N/A
TOTAL -- EMERGENCY MEDICAL SERVICES TRANSPORT	\$ 5,874,213	\$ -	\$ -	\$ -	N/A
TOTAL -- FIRE DEPARTMENT OPERATING	\$ 111,735,428	\$ 112,870,820	\$ 121,425,720	\$ 8,554,900	7.6%

* In FY18/19, the Emergency Medical Services Transport Fund was consolidated into General Fund.

FIRE DEPARTMENT (as of July 22, 2019)

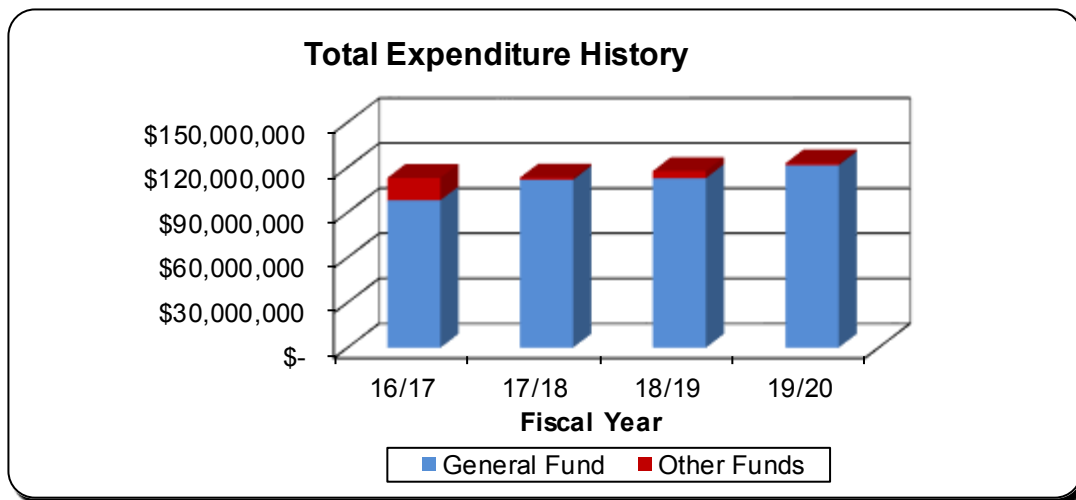


Expenditure by Classification	2017/18 Actual Expenditures	2018/19 Revised Budget	2019/20 Proposed Budget	Change to Proposed	% Change
Salaries and Wages	\$ 51,387,194	\$ 52,094,815	\$ 57,330,353	\$ 5,235,538	10.1%
Benefits	47,026,262	48,751,387	51,422,102	2,670,715	5.5%
Supplies	1,415,502	1,486,706	1,534,000	47,294	3.2%
Contractual Services	1,086,245	1,105,037	1,186,100	81,063	7.3%
Utilities	724,642	666,200	642,200	(24,000)	(3.6%)
Travel	91,792	70,000	70,000	-	0.0%
Fleet and Facility Charges	6,668,379	6,851,692	7,807,445	955,753	13.9%
Capital Outlay	60,839	-	-	-	N/A
Other Operating Expenses	2,273,036	1,806,134	1,384,668	(421,466)	(23.3%)
Transfer Out	1,001,535	38,849	48,852	10,003	25.7%
TOTAL -- FIRE DEPARTMENT OPERATING	\$ 111,735,428	\$ 112,870,820	\$ 121,425,720	\$ 8,554,900	7.6%



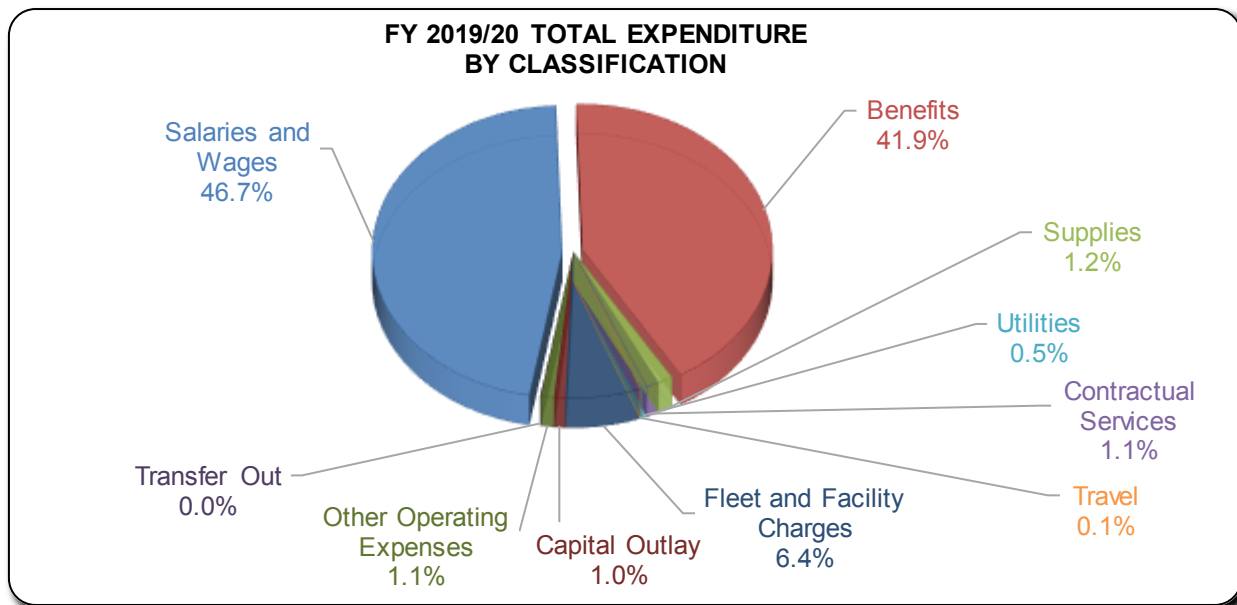
FIRE DEPARTMENT (as of July 22, 2019)

Fund Business Unit Project / Grant	2017/18 Actual Expenditures	2018/19 Revised Budget	2019/20 Proposed Budget	Change Revised to Proposed	% Change
GRANTS FUND #1130					
Projects and Grants	\$ 172,460	\$ 204,513	\$ -	\$ (204,513)	(100.0%)
TOTAL -- GRANTS FUND	\$ 172,460	\$ 204,513	\$ -	\$ (204,513)	(100.0%)
CAPITAL IMPROVEMENTS FUND #3001					
Projects	\$ -	\$ 4,076,653	\$ 1,200,000	\$ (2,876,653)	(70.6%)
TOTAL -- CAPITAL IMPROVEMENTS FUND	\$ -	\$ 4,076,653	\$ 1,200,000	\$ (2,876,653)	(70.6%)
OTHER FUNDS					
Projects and Grants	\$ 1,309,800	\$ 441,267	\$ 146,556	\$ (294,711)	(66.8%)
TOTAL -- OTHER FUNDS	\$ 1,309,800	\$ 441,267	\$ 146,556	\$ (294,711)	(66.8%)
TOTAL -- FIRE DEPARTMENT	\$ 113,217,687	\$ 117,593,253	\$ 122,772,276	\$ 8,055,676	4.4%



FIRE DEPARTMENT (as of July 22, 2019)

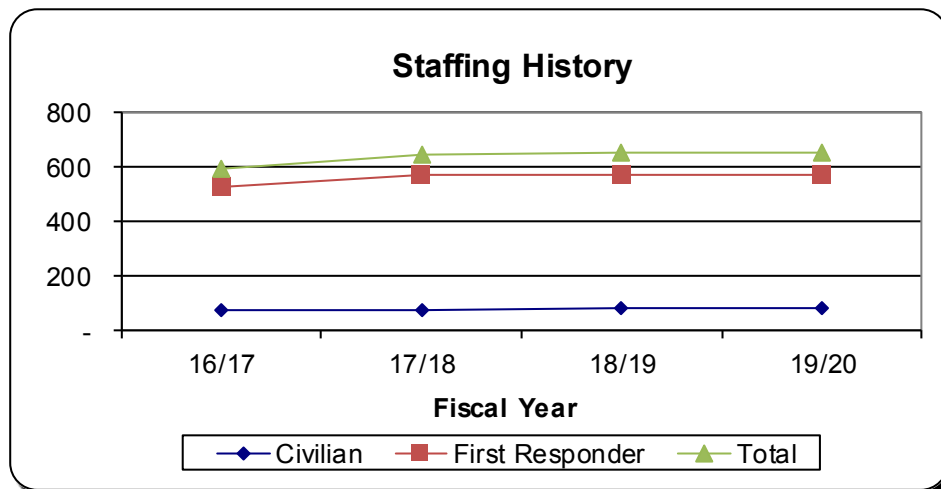
Expenditure by Classification	2017/18 Actual Expenditures	2018/19 Revised Budget	2019/20 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 51,387,194	\$ 52,094,815	\$ 57,330,353	\$ 5,235,538	10.1%
Benefits	47,026,262	48,751,387	51,422,102	2,670,715	5.5%
Supplies	1,584,118	1,930,296	1,534,000	(396,296)	(20.5%)
Contractual Services	1,311,528	1,248,535	1,332,656	84,121	6.7%
Utilities	724,642	666,200	642,200	(24,000)	(3.6%)
Travel	91,792	70,000	70,000	-	0.0%
Fleet and Facility Charges	6,668,379	6,851,692	7,807,445	955,753	13.9%
Capital Outlay	1,069,517	311,435	1,200,000	888,565	285.3%
Other Operating Expenses	2,273,036	5,368,769	1,384,668	(3,984,101)	(74.2%)
Transfer Out	1,081,218	300,124	48,852	(251,272)	(83.7%)
TOTAL -- FIRE DEPARTMENT	\$ 113,217,687	\$ 117,593,253	\$ 122,772,276	\$ 5,179,023	4.4%



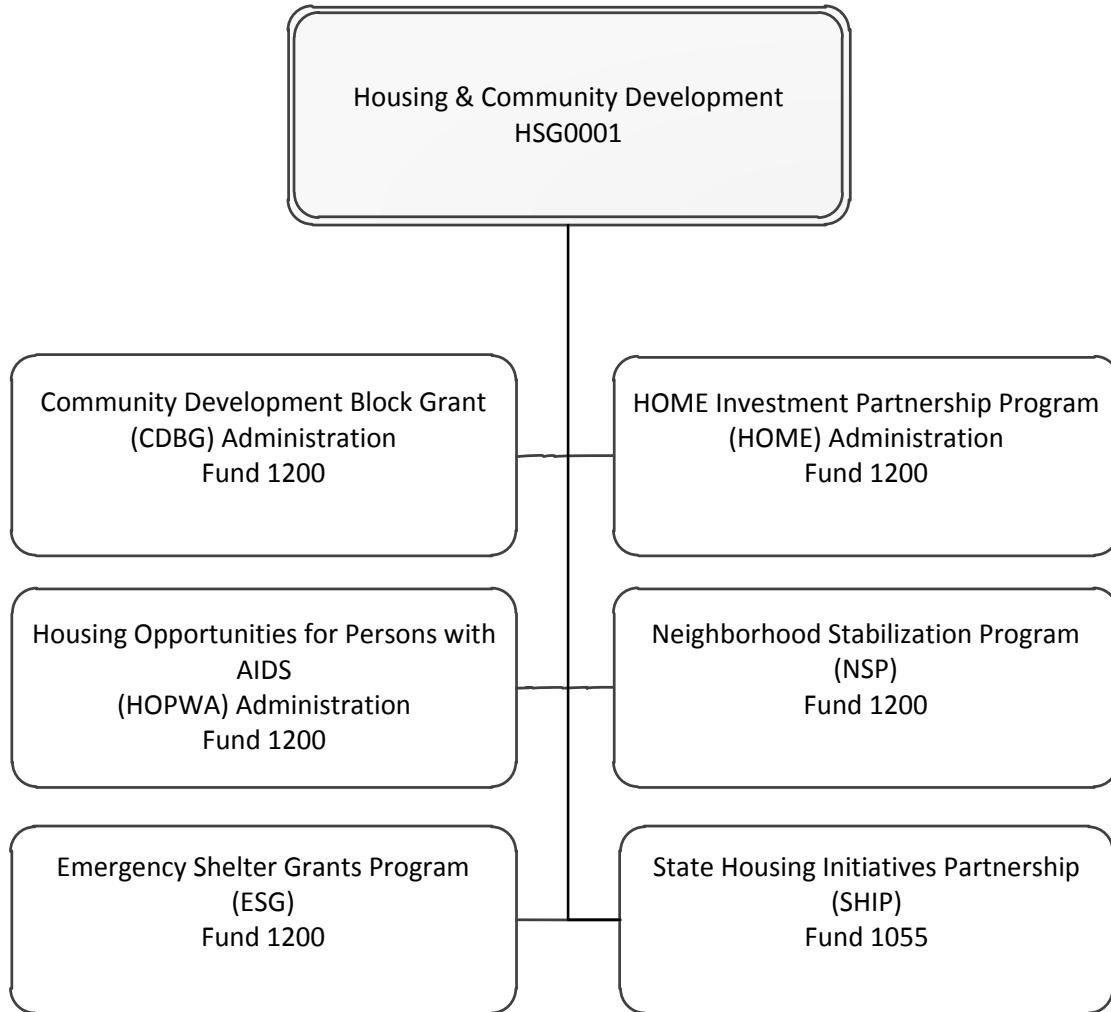
FIRE DEPARTMENT (as of July 22, 2019)

DEPARTMENT STAFFING SUMMARY

	2017/18 Final Staffing	2018/19 Revised Staffing	2019/20 Proposed Staffing
GENERAL FUND #0001			
Fire Chiefs Office (OFD)			
0001 Fire Administration	16	17	17
0004 Fire Off Duty	1	1	1
Fire Administrative Services Bureau (OFA)			
0001 Fire Planning and Resource Management	5	5	6
0002 Staff and Line	3	3	4
0004 Fire Special Investigative Services	4	4	4
0005 OFD Fire Safety Management	12	14	14
0006 OFD Training	7	8	8
0009 OFD Fire Supply	1	1	1
Fire Support Services Bureau (OFS)			
0005 Fire Communications	36	34	34
0006 City Emergency Management	2	2	2
0009 OFD EMS	10	10	10
0010 OFD Paramedic Transport	35	35	35
Fire Rescue Operations Bureau (OFR)			
0001 Fire Shifts	511	511	511
0005 Fire Special Operations	1	1	1
0010 OFD Public Relations	3	3	3
TOTAL -- GENERAL FUND	647	649	651
TOTAL -- FIRE DEPARTMENT	647	649	651



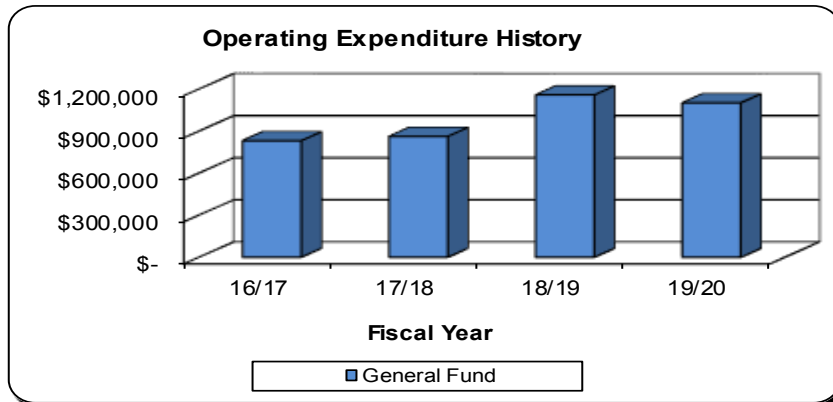
HOUSING AND COMMUNITY DEVELOPMENT (as of July 22, 2019)



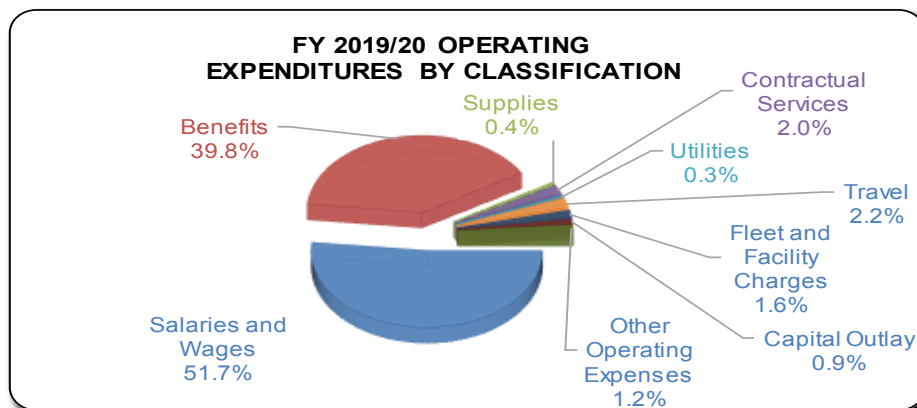
HOUSING AND COMMUNITY DEVELOPMENT (as of July 22, 2019)

DEPARTMENT EXPENDITURE SUMMARY

Fund	2017/18	2018/19	2019/20	Change	
Business Unit	Actual	Revised	Proposed	Revised	
Cost Center and Name	Expenditures	Budget	Budget	to Proposed	% Change
GENERAL FUND #0001					
Housing and Community Development Division (HSG)					
0001 Housing and Community Development	\$ 862,486	\$ 1,158,435	\$ 1,102,371	\$ (56,064)	(4.8%)
TOTAL -- GENERAL FUND	\$ 862,486	\$ 1,158,435	\$ 1,102,371	\$ (56,064)	(4.8%)
TOTAL - HOUSING DEPARTMENT OPERATING	\$ 862,486	\$ 1,158,435	\$ 1,102,371	\$ (56,064)	(4.8%)



Expenditure by Classification	2017/18	2018/19	2019/20	Change	
	Actual	Revised	Proposed	Revised	
	Expenditures	Budget	Budget	to Proposed	% Change
Salaries and Wages	\$ 410,992	\$ 618,006	\$ 569,794	\$ (48,212)	(7.8%)
Benefits	373,267	451,850	438,194	(13,656)	(3.0%)
Supplies	2,676	-	4,702	4,702	N/A
Contractual Services	26,977	-	22,000	22,000	N/A
Utilities	1,487	-	2,950	2,950	N/A
Travel	17,827	23,000	24,000	1,000	4.3%
Fleet and Facility Charges	8,944	18,379	17,731	(648)	(3.5%)
Capital Outlay	6,945	-	10,000	10,000	N/A
Other Operating Expenses	13,370	47,200	13,000	(34,200)	(72.5%)
Transfer Out	-	-	-	-	N/A
TOTAL - HOUSING DEPARTMENT OPERATING	\$ 862,486	\$ 1,158,435	\$ 1,102,371	\$ (56,064)	(4.8%)



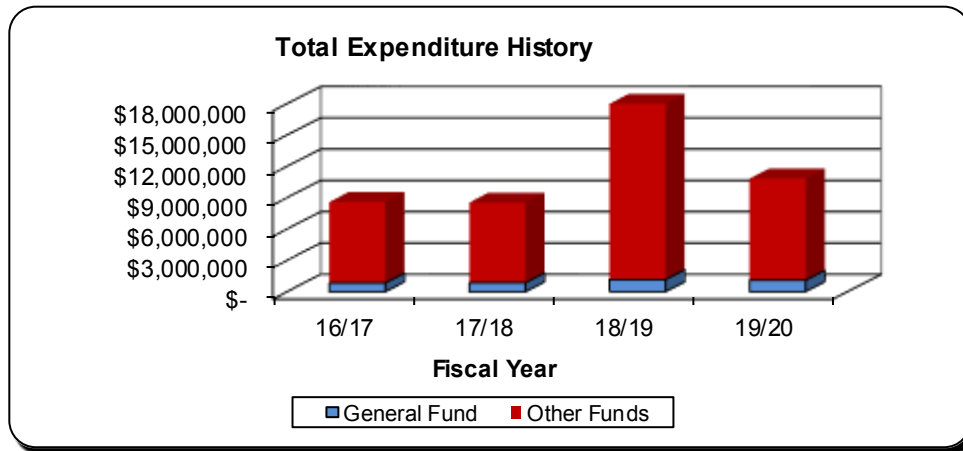
Fiscal Year 2019/20

HOUSING AND COMMUNITY DEVELOPMENT (as of July 22, 2019)

Fund	2017/18	2018/19	2019/20	Change	
Business Unit	Actual	Revised	Proposed	Revised	
Grant and Name	Expenditures	Budget	Budget	to Proposed	% Change
DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT GRANTS FUND #1200					
Community Development Block Grant (CDBG)					
CDBG FY15/16	\$ 108,244	\$ -	\$ -	\$ -	N/A
CDBG FY16/17	311,867	345,387	-	(345,387)	(100.0%)
CDBG FY17/18	1,240,554	625,531	-	(625,531)	(100.0%)
CDBG FY18/19	-	2,122,812	-	(2,122,812)	(100.0%)
CDBG FY19/20	-	-	2,212,331	2,212,331	N/A
Emergency Shelter Grant (ESG)					
ESG FY16/17	1,754	1,087	-	(1,087)	(100.0%)
ESG FY17/18	159,282	2,974	-	(2,974)	(100.0%)
ESG FY18/19	-	167,990	-	(167,990)	(100.0%)
ESG FY19/20	-	-	180,125	180,125	N/A
HOME Investment Partnerships Program (HOME)					
HOME FY14/15	83,269	-	-	-	N/A
HOME FY15/16	-	735,124	-	(735,124)	(100.0%)
HOME FY16/17	15,083	782,820	-	(782,820)	(100.0%)
HOME FY17/18	87,734	789,605	-	(789,605)	(100.0%)
HOME FY18/19	-	1,277,372	-	(1,277,372)	(100.0%)
HOME FY19/20	-	-	892,278	892,278	N/A
Housing Opportunities for People with Aids (HOPWA)					
HOPWA FY16/17	2,130,261	214,950	-	(214,950)	(100.0%)
HOPWA FY17/18	2,657,919	1,079,328	-	(1,079,328)	(100.0%)
HOPWA FY18/19	-	3,841,118	-	(3,841,118)	(100.0%)
HOPWA FY19/20	-	-	4,059,257	4,059,257	N/A
Neighborhood Stabilization Program (NSP)					
NSP FY08/09	-	132,761	-	(132,761)	(100.0%)
NSP FY10/11	15,060	462,923	-	(462,923)	(100.0%)
Projects and Grants	-	96,629	-	(96,629)	(100.0%)
TOTAL -- HOUSING AND URBAN DVLPMNT FUND	\$ 6,811,027	\$12,678,411	\$ 7,343,991	\$ (5,334,420)	(42.1%)

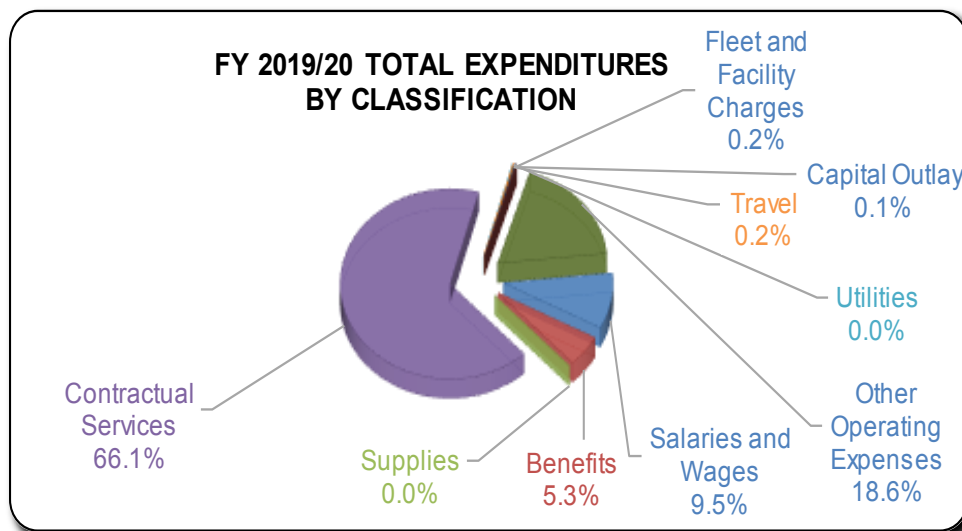
HOUSING AND COMMUNITY DEVELOPMENT (as of July 22, 2019)

Fund Business Unit Grant and Name	2017/18 Actual Expenditures	2018/19 Revised Budget	2019/20 Proposed Budget	Change Revised to Proposed	% Change
STATE HOUSING INITIATIVES PARTNERSHIP (SHIP) FUND #1055					
State Housing Initiatives Partnership (SHIP)					
SHIP FY15/16	\$ 158,434	\$ -	\$ -	\$ -	N/A
SHIP FY16/17	485,296	833,803	-	(833,803)	(100.0%)
SHIP FY17/18	139,808	1,042,534	-	(1,042,534)	(100.0%)
SHIP FY18/19	-	375,325	-	(375,325)	(100.0%)
SHIP FY19/20	-	-	394,966	394,966	N/A
TOTAL -- SHIP FUNDS	\$ 783,538	\$ 2,251,662	\$ 394,966	\$ (1,856,696)	(82.5%)
CAPITAL IMPROVEMENTS FUND #3001					
Housing and Community Development Division (HSG)					
Projects and Grants	\$ -	\$ 2,000,000	\$ 2,000,000	\$ -	0.0%
TOTAL -- OTHER FUNDS	\$ -	\$ 2,000,000	\$ 2,000,000	\$ -	0.0%
OTHER FUNDS					
Housing and Community Development Division (HSG)					
Projects and Grants	\$ 73,574	\$ 183,466	\$ -	\$ (183,466)	(100.0%)
TOTAL -- OTHER FUNDS	\$ 73,574	\$ 183,466	\$ -	\$ (183,466)	(100.0%)
TOTAL -- HOUSING DEPARTMENT	\$ 8,530,626	\$18,271,974	\$ 10,841,328	\$ (7,430,646)	(40.7%)



HOUSING AND COMMUNITY DEVELOPMENT (as of July 22, 2019)

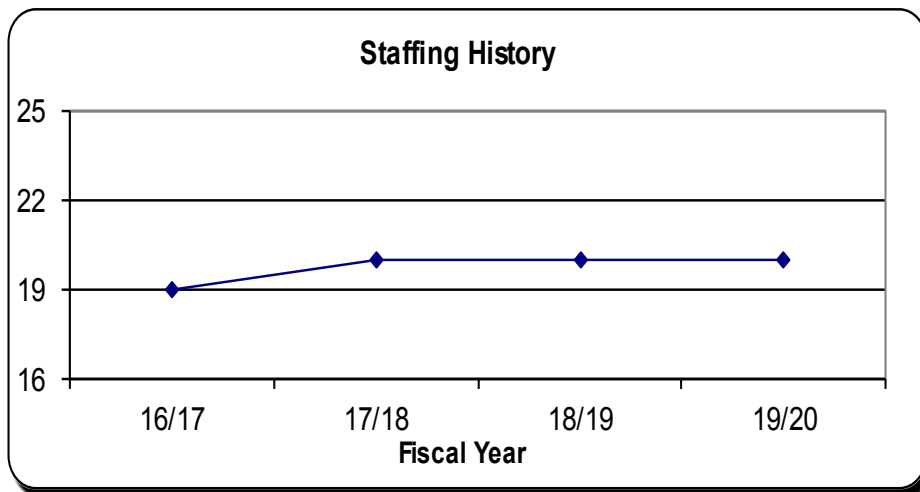
Expenditure by Classification	2017/18 Actual Expenditures	2018/19 Revised Budget	2019/20 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 921,221	\$ 1,145,348	\$ 1,028,412	\$ (116,936)	(10.2%)
Benefits	491,920	635,848	577,692	(58,156)	(9.1%)
Supplies	2,676	1,673	4,702	3,029	181.1%
Contractual Services	6,989,485	14,115,179	7,161,258	(6,953,921)	(49.3%)
Utilities	1,487	685	2,950	2,265	330.7%
Travel	19,127	23,000	24,000	1,000	4.3%
Fleet and Facility Charges	8,944	18,379	17,731	(648)	(3.5%)
Capital Outlay	79,554	234,388	10,000	(224,388)	(95.7%)
Other Operating Expenses	16,211	2,097,474	2,014,583	(82,891)	(4.0%)
Transfer Out	-	-	-	-	N/A
TOTAL - HOUSING DEPARTMENT	\$ 8,530,626	\$18,271,974	\$10,841,328	\$ (7,430,646)	(40.7%)



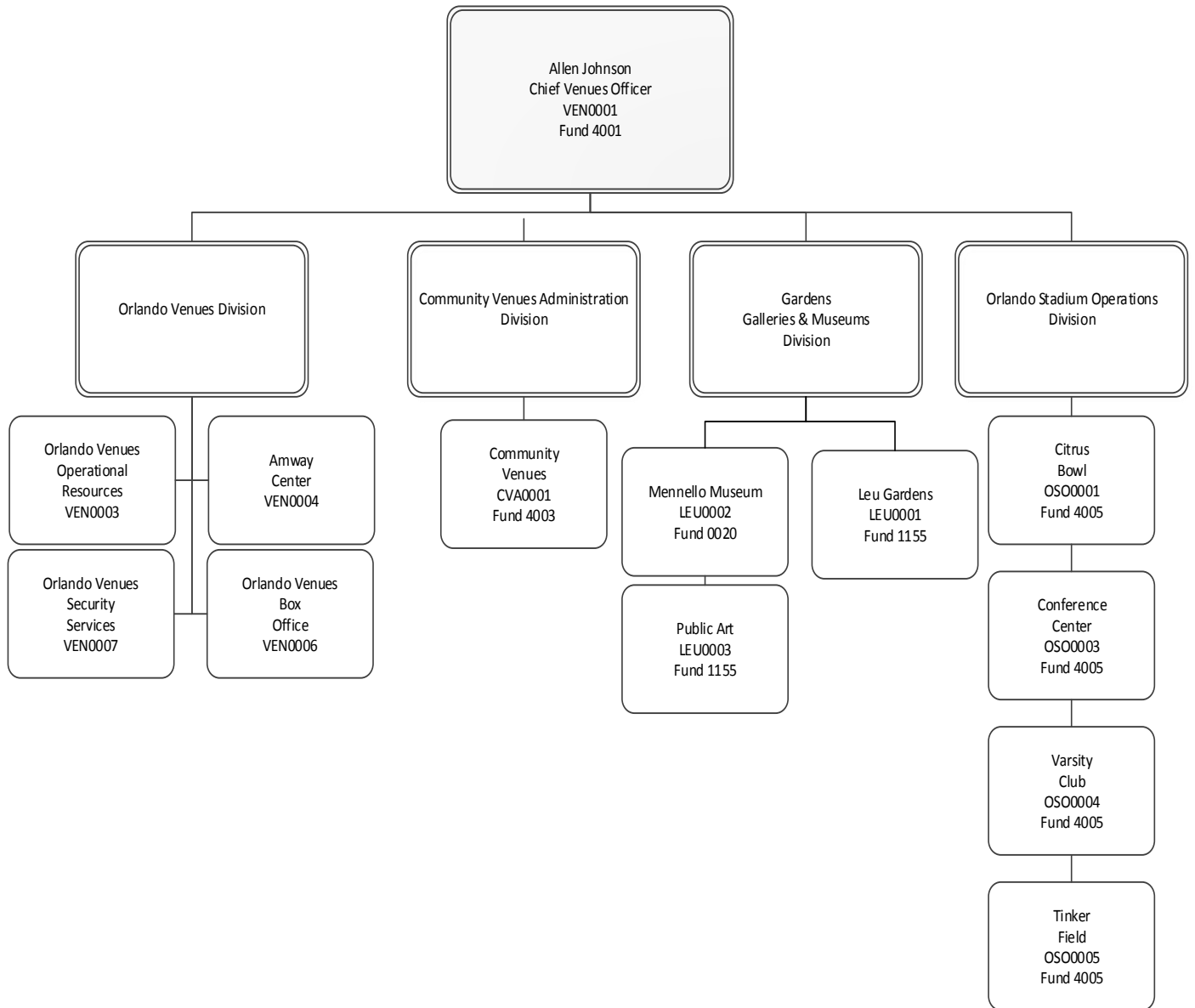
HOUSING AND COMMUNITY DEVELOPMENT (as of July 22, 2019)

DEPARTMENT STAFFING SUMMARY

Fund	2017/18	2018/19	2019/20
Business Unit	Final	Revised	Proposed
Cost Center and Name	Staffing	Staffing	Staffing
<u>DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT GRANTS FUND #1200</u>			
Housing and Community Development Division (HSG)			
0002 Housing Grants	20	20	20
TOTAL -- DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT GRANTS FUND	20	20	20
TOTAL -- HOUSING DEPARTMENT	20	20	20



ORLANDO VENUES DEPARTMENT (as of July 22, 2019)

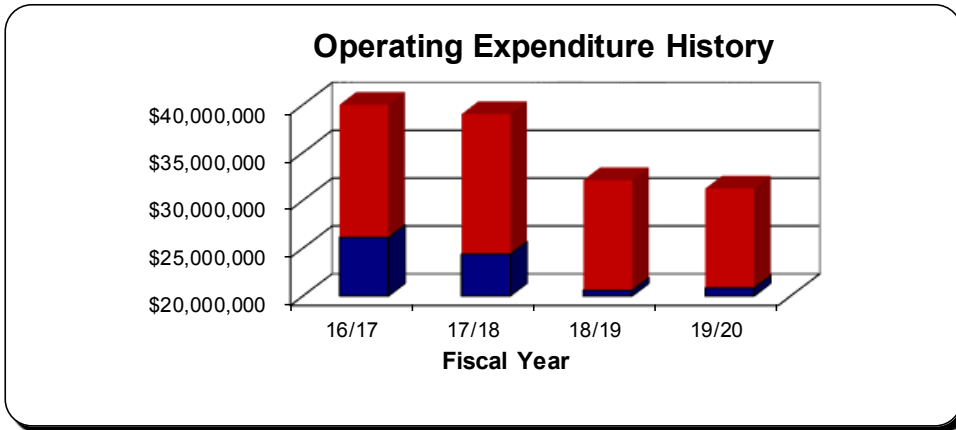


ORLANDO VENUES DEPARTMENT (as of July 22, 2019)

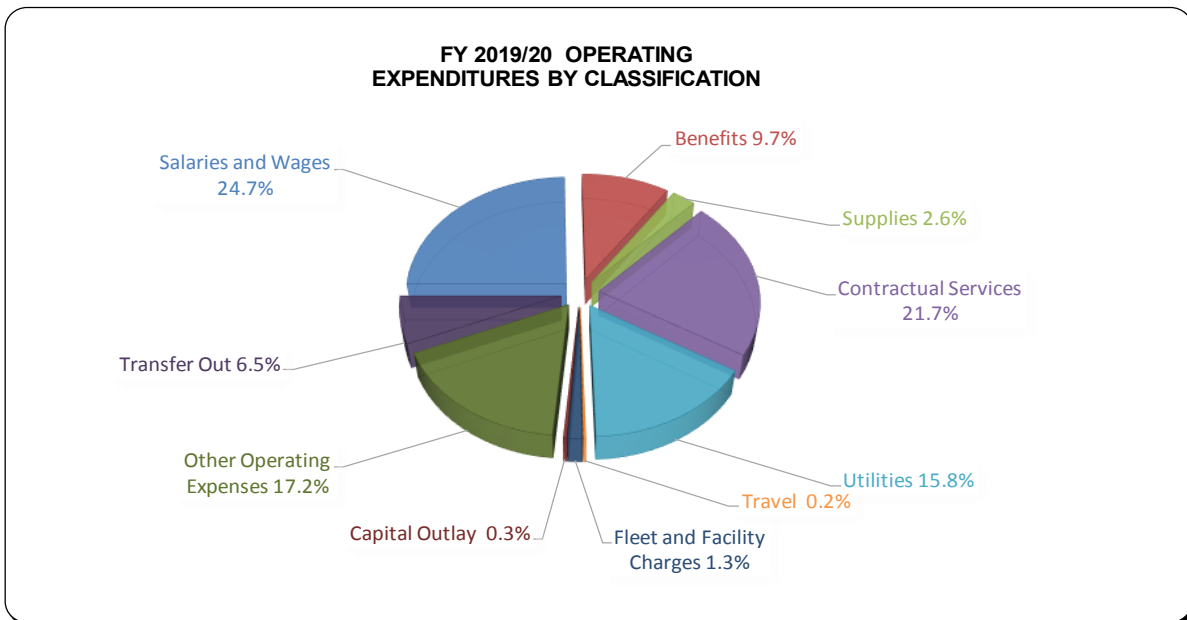
DEPARTMENT EXPENDITURE SUMMARY

Fund Business Unit Cost Center Number and Name	2017/18 Actual Expenditures	2018/19 Revised Budget	2019/20 Proposed Budget	Change Revised to Proposed	% Change
ORLANDO VENUES FUND #4001					
Orlando Venues Division (VEN)					
0001 Venues Operations	\$ 3,673	\$ 156,821	\$ (28,585)	\$ (185,406)	(118.2%)
0002 Orlando Venues Nondepartmental	2,283,403	2,684,560	2,333,635	(350,925)	(13.1%)
0003 Venues Operational Resources	-	(3,568)	(20,895)	(17,327)	485.6%
0004 Amway Center	21,853,825	17,567,164	18,321,858	754,694	4.3%
0006 Venues Box Office	218,745	226,614	226,555	(59)	(0.0%)
0007 Venues Security Services	11,262	(32,689)	(906)	31,783	(97.2%)
TOTAL -- ORLANDO VENUES FUND	\$ 24,369,717	\$ 20,598,902	\$ 20,831,662	\$ 232,760	1.1%
COMMUNITY VENUES CONSTRUCTION ADMIN FUND #4003					
Community Venues Administration Division (CVA)					
0001 Community Venues Administration	\$ 61,264	\$ 9,700	\$ -	\$ (9,700)	(100.0%)
0002 Community Venues Blueprint	271,266	-	-	-	N/A
0003 Venues Construction Administration Nondepartmental	666,623	641,675	81,856	(559,819)	(87.2%)
TOTAL -- COMMUNITY VENUES CONSTRUCTION ADMIN	\$ 999,153	\$ 651,375	\$ 81,856	\$ (569,519)	(87.4%)
ORLANDO STADIUM OPERATIONS FUND #4005					
Orlando Stadium Operations Division (OSO)					
0001 Camping World Stadium	\$ 9,467,786	\$ 6,305,887	\$ 5,591,099	\$ (714,788)	(11.3%)
0002 Camping World Stadium Nondepartmental	398,076	578,556	667,939	89,383	15.4%
0003 Conference Center	5,616	29,745	27,000	(2,745)	(9.2%)
0004 Varsity Club	220	-	-	-	N/A
0005 Tinker Field	409,449	402,177	469,643	67,466	16.8%
0007 Soccer Stadium Operations	(2,322)	-	-	-	N/A
TOTAL -- ORLANDO STADIUM OPERATIONS FUND	\$ 10,278,825	\$ 7,316,365	\$ 6,755,681	\$ (560,684)	(7.7%)
H.P. LEU GARDENS TRUST FUND #1155					
Gardens, Galleries & Museums Division (LEU)					
0001 Harry P. Leu Gardens	\$ 2,778,428	\$ 2,909,522	\$ 2,819,724	\$ (89,798)	(3.1%)
0003 Public Art	43,473	68,300	68,300	-	0.0%
0004 Leu Gift Shop	-	-	89,000	89,000	N/A
TOTAL -- H.P. LEU GARDENS TRUST FUND	\$ 2,821,900	\$ 2,977,822	\$ 2,977,024	\$ (798)	(0.0%)
MENNELLO MUSEUM FUND #0020					
Gardens, Galleries & Museums Division (LEU)					
0002 Mennello Museum - American Art	\$ 542,590	\$ 563,790	\$ 596,589	\$ 21,430	5.8%
TOTAL -- MENNELLO MUSEUM FUND	\$ 542,590	\$ 563,790	\$ 596,589	\$ 21,430	5.8%
TOTAL -- ORLANDO VENUES OPERATING	\$ 39,012,185	\$ 32,108,254	\$ 31,242,812	\$ (865,442)	(2.7%)

ORLANDO VENUES DEPARTMENT (as of July 22, 2019)



Expenditure by Classification	2017/18	2018/19	2019/20	Change to Proposed	% Change
	Actual Expenditures	Revised Budget	Proposed Budget		
Salaries and Wages	\$ 8,347,313	\$ 7,770,504	\$ 7,711,104	\$ 337,783	(0.8%)
Benefits	2,713,017	3,063,441	3,031,654	183,268	(1.0%)
Supplies	993,633	775,811	823,559	48,872	6.2%
Contractual Services	10,044,869	6,407,929	6,791,832	48,117	6.0%
Utilities	4,984,777	5,050,776	4,924,693	(20,073)	(2.5%)
Travel	60,518	72,500	67,000	3,100	(7.6%)
Fleet and Facility Charges	570,996	481,585	405,176	(1,466)	(15.9%)
Capital Outlay	219,219	100,000	100,000	-	N/A
Other Operating Expenses	8,611,359	5,714,610	5,371,903	150,569	(6.0%)
Transfer Out	2,466,485	2,671,098	2,015,891	(484,668)	(24.5%)
TOTAL -- ORLANDO VENUES OPERATING	\$ 39,012,185	\$ 32,108,254	\$ 31,242,812	\$ (865,442)	(2.7%)

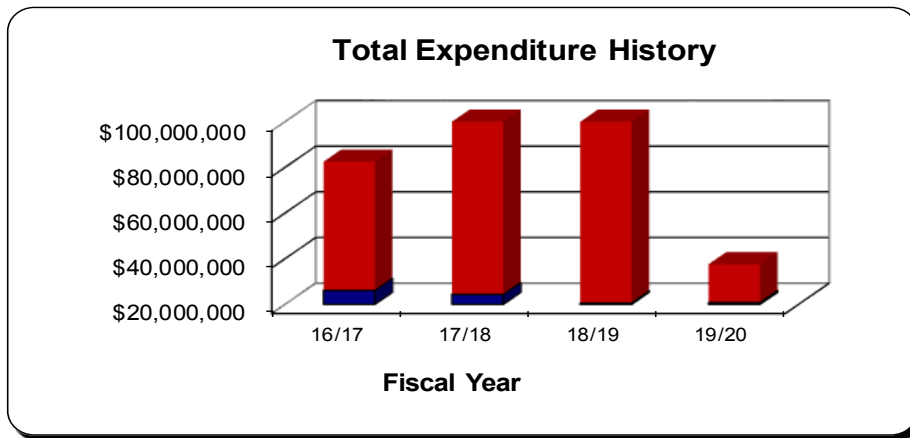


ORLANDO VENUES DEPARTMENT (as of July 22, 2019)

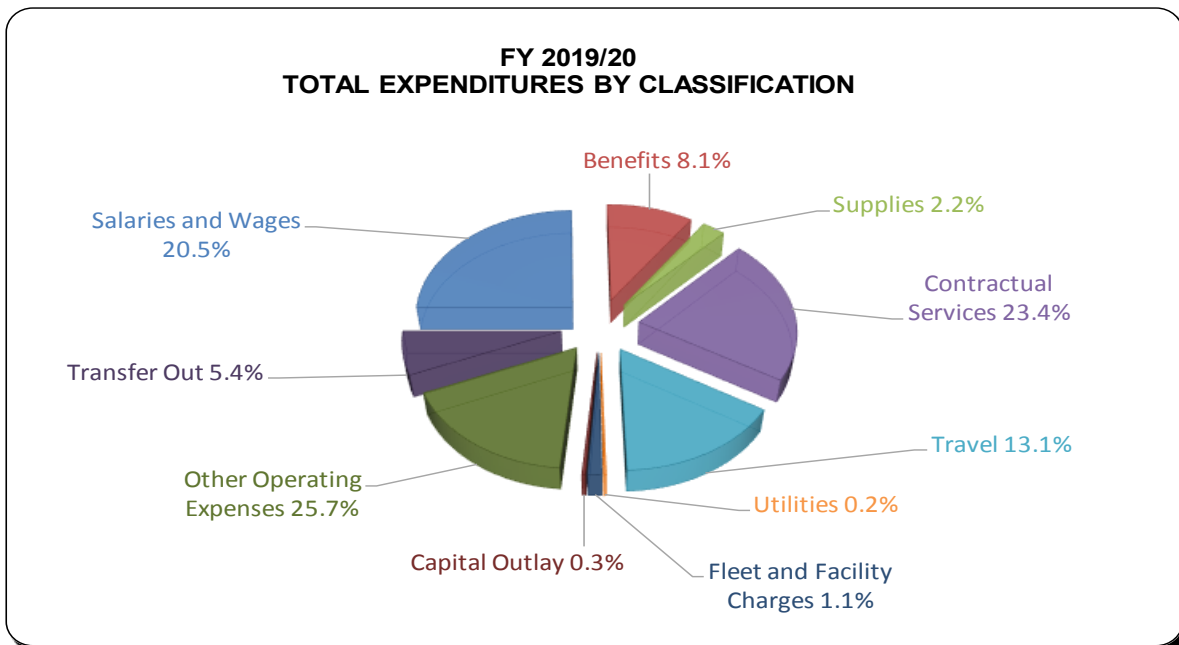
DEPARTMENT EXPENDITURE SUMMARY

Fund Business Unit	2017/18 Actual Expenditures	2018/19 Revised Budget	2019/20 Proposed Budget	Change Revised to Proposed	% Change
<u>CAPITAL IMPROVEMENTS FUND #3001</u>					
Construction Performing Arts Center (PAC)					
Projects and Grants	\$ 939,950	\$ 7,392,851	\$ 1,986,078	\$ (5,406,773)	(73.1%)
TOTAL -- CAPITAL IMPROVEMENTS FUND	\$ 939,950	\$ 7,392,851	\$ 1,986,078	\$ (5,406,773)	(73.1%)
<u>AMWAY CENTER CONSTRUCTION AND DEBT FUNDS #4022-4030</u>					
0003 Events Center Construction - Other	\$ 276,149	\$ 667,244	\$ 653,319	\$ (13,925)	(2.1%)
0005 Nondepartmental Events Center CP	1,641,172	1,818,750	1,818,750	-	0.0%
Projects and Grants	185,021	2,404,495	-	(2,404,495)	N/A
TOTAL -- AMWAY CENTER CONST AND DEBT FUNDS	\$ 2,102,342	\$ 4,890,489	\$ 2,472,069	\$ (2,418,420)	(49.5%)
<u>AMWAY CENTER RENEWAL AND REPLACEMENT FUND #4002</u>					
Projects and Grants	\$ 1,218,152	\$ 3,335,982	\$ 1,000,000	\$ (2,335,982)	(70.0%)
TOTAL -- AMWAY CENTER RENEWAL AND REPLACEMENT FUND	\$ 1,218,152	\$ 3,335,982	\$ 1,000,000	\$ (2,335,982)	(70.0%)
<u>PAC CONSTRUCTION AND DEBT FUNDS #4052-4063</u>					
PAC Division (PAC)					
0009 PAC CP Debt Construction	\$ 503,061	\$ 1,066,550	\$ 566,550	\$ (500,000)	(46.9%)
Projects and Grants	62,353,661	137,898,236	-	(137,898,236)	N/A
TOTAL -- PAC CONSTRUCTION AND DEBT FUNDS	\$ 62,856,722	\$ 138,964,786	\$ 566,550	\$ (138,398,236)	(99.6%)
<u>CITRUS BOWL CONSTRUCTION AND DEBT FUNDS #4077, 4079-4082</u>					
Construction Citrus Bowl Division (CBR)					
0001 Citrus Bowl CP Debt Construction	\$ 279,389	\$ 405,709	\$ 314,700	\$ (91,009)	(22.4%)
0004 CRA Citrus Bowl Construction	634,216	-	-		
Projects and Grants	270,168	2,876,572	-	(2,876,572)	N/A
TOTAL -- CITRUS BOWL CONST AND DEBT FUNDS	\$ 1,183,773	\$ 3,282,281	\$ 314,700	\$ (2,967,581)	(90.4%)
<u>OTHER PROJECT AND GRANTS FUNDS #0005,1130,1155,4001,4005,4006</u>					
Projects and Grants Funds	573,242	733,655	-	(733,655)	(100.0%)
TOTAL -- OTHER PROJECT AND GRANTS FUNDS	\$ 573,242	\$ 733,655	\$ -	\$ (733,655)	(100.0%)
TOTAL -- VENUES OTHER FUNDS	\$ 68,875,373	\$ 158,600,044	\$ 6,339,397	\$ (152,260,647)	(96.0%)
TOTAL -- VENUES OTHER FUNDS	\$ 107,887,558	\$ 190,708,298	\$ 37,582,209	\$ (153,126,089)	(80.3%)

ORLANDO VENUES DEPARTMENT (as of July 22, 2019)



Expenditure by Classification	2017/18 Actual Expenditures	2018/19 Revised Budget	2019/20 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	8,347,313	7,779,172	7,711,104	(68,068)	(0.9%)
Benefits	2,713,017	3,063,441	3,031,654	(31,787)	(1.0%)
Supplies	1,140,276	654,996	823,559	168,563	25.7%
Contractual Services	12,353,220	166,547,739	8,777,910	(157,769,829)	(94.7%)
Utilities	4,985,969	5,050,776	4,924,693	(126,083)	(2.5%)
Travel	60,518	72,500	67,000	(5,500)	(7.6%)
Fleet and Facility Charges	598,976	481,585	405,176	(76,409)	(15.9%)
Capital Outlay	63,205,561	(28,148,249)	100,000	28,248,249	(100.4%)
Other Operating Expenses	11,981,811	32,536,829	9,725,222	(22,811,607)	(70.1%)
Transfer Out	2,500,899	2,669,509	2,015,891	(653,618)	(24.5%)
TOTAL -- ORLANDO VENUES	\$107,887,558	\$190,708,298	\$37,582,209	\$ (153,126,089)	(80.3%)



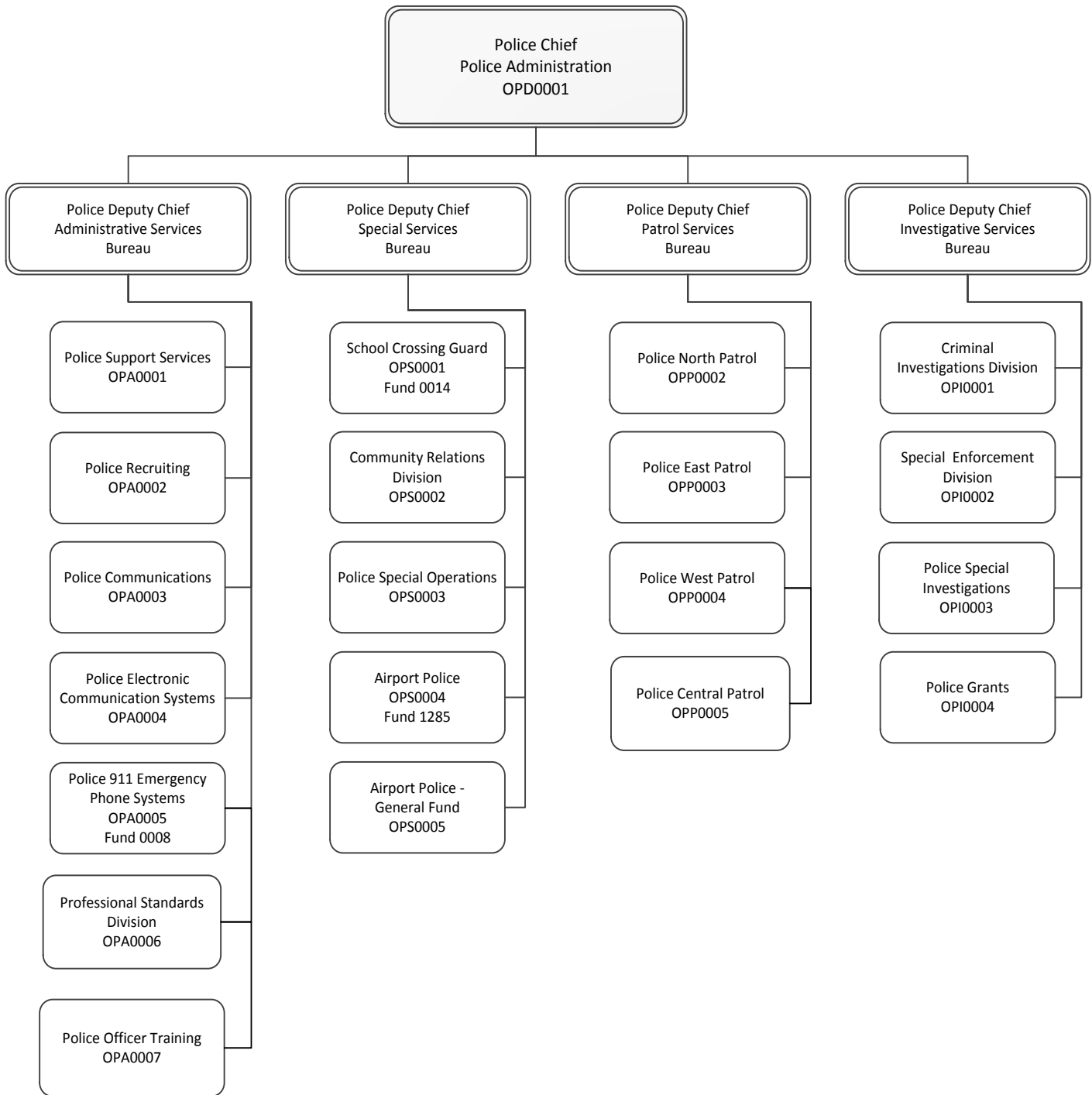
Fiscal Year 2019/20

ORLANDO VENUES DEPARTMENT (as of July 22, 2019)

DEPARTMENT STAFFING SUMMARY

	2017/18 Final Staffing	2018/19 Revised Staffing	2019/20 Proposed Staffing
<u>ORLANDO VENUES FUND #4001</u>			
Orlando Venues Division (VEN)			
0001 Venues Operations	16	17	17
0003 Venues Operational Resources	7	7	7
0004 Amway Center	15	16	16
0006 Venues Box Office	2	2	2
0007 Venues Security Services	12	12	12
TOTAL -- ORLANDO VENUES FUND	52	54	54
<u>COMMUNITY VENUES CONSTRUCTION ADMIN FUND #4003</u>			
Community Venues Administration Division (CVA)			
0001 Community Venues Administration	1	-	-
0002 Community Venues Blueprint	4	-	-
TOTAL -- COMMUNITY VENUES CONSTRUCTION ADMIN	5	-	-
<u>ORLANDO STADIUM OPERATIONS FUND #4005</u>			
Orlando Stadium Operations Division (OSO)			
0001 Camping World Stadium	7	7	7
TOTAL - ORLANDO STADIUM OPERATIONS FUND	7	7	7
<u>H.P. LEU GARDENS TRUST FUND #1155</u>			
Gardens, Galleries & Museums Division (LEU)			
0001 Harry P. Leu Gardens	20	21	21
TOTAL -- H.P. LEU GARDENS TRUST FUND	20	21	21
<u>MENNELLO MUSEUM FUND #0020</u>			
Gardens, Galleries & Museums Division (LEU)			
0002 Mennello Museum - American Art	3	3	3
TOTAL -- MENNELLO MUSEUM FUND	3	3	3
TOTAL -- ORLANDO VENUES	87	85	85

POLICE DEPARTMENT (as of July 22, 2019)



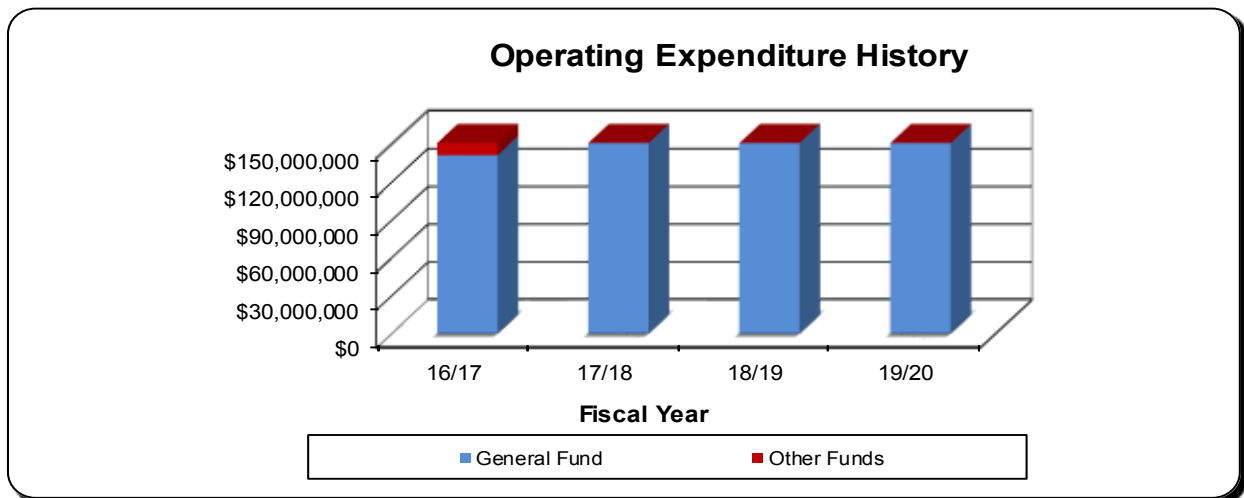
POLICE DEPARTMENT (as of July 22, 2019)

DEPARTMENT EXPENDITURE SUMMARY

Fund	2017/18	2018/19	2019/20	Change	
Business Unit	Actual	Revised	Proposed	Revised	%
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	Change
GENERAL FUND #0001					
Police-Administration (OPD)					
0001 Police Administration	\$ 5,706,386	\$ 6,654,066	\$ 1,055,447	\$ (5,598,619)	(84.1%)
0002 Police Nondepartmental	2,592,743	3,641,790	4,432,857	791,067	21.7%
0003 Primrose Building Operations	105,706	137,000	42,000	(95,000)	(69.3%)
0007 Police Training	5,157,659	5,589,417	0	(5,589,417)	(100.0%)
0009 OPD Off Duty	11,977,993	8,375,000	10,592,500	2,217,500	26.5%
0010 OPD - MOU Overtime	303,717	-	-	-	N/A
Police-Administrative Services Bureau (OPA)					
0001 Police Support Services	3,872,721	4,093,766	4,602,377	508,611	12.4%
0002 Police Recruiting	1,054,527	1,234,094	1,562,204	328,110	26.6%
0003 Police Communications	8,182,750	8,202,950	9,087,480	884,530	10.8%
0004 Police Electronic Communication Systems	124,610	204,436	353,985	149,549	73.2%
0006 Professional Standards Division	-	-	3,039,141	3,039,141	N/A
0007 Police Officer Training	-	-	6,628,597	6,628,597	N/A
Police-Investigative Services Bureau (OPI)					
0001 Criminal Investigations Division	23,807,721	25,280,675	19,546,374	(5,734,301)	(22.7%)
0002 Special Enforcement Division	3,458,867	3,758,200	8,761,312	5,003,112	133.1%
0003 Police Special Investigations	2,499,412	2,417,492	2,438,211	20,719	0.9%
0004 Police Grant-funded Activities	(161,444)	1,694,702	1,028,441	(666,261)	(39.3%)
Police-Special Services Bureau (OPS)					
0002 Community Relations Division	14,714,519	15,822,126	10,516,480	(5,305,646)	(33.5%)
0003 Police Special Operations	9,213,048	9,338,676	9,007,926	(330,750)	(3.5%)
0005 Airport Police-General Fund	1,515,099	952,000	1,142,738	190,738	20.0%
Police-Patrol Services Bureau (OPP)					
0002 Police North Patrol	18,918,974	19,074,771	19,853,722	778,951	4.1%
0003 Police East Patrol	18,512,417	18,816,161	19,720,439	904,278	4.8%
0004 Police West Patrol	22,049,227	22,493,226	17,109,096	(5,384,130)	(23.9%)
0005 Police Central Patrol	-	-	13,115,417	13,115,417	N/A
TOTAL -- GENERAL FUND	\$ 153,606,654	\$ 157,780,548	\$ 163,636,744	\$ 5,856,196	3.7%
LAW ENFORCEMENT TRAINING FUND #0002					
Police-Administration (OPD)					
0005 Police Law Enforcement Training	\$ 114,092	\$ 230,410	\$ 200,000	\$ (30,410)	(13.2%)
TOTAL -- LAW ENFORCEMENT TRAINING FUND	\$ 114,092	\$ 230,410	\$ 200,000	\$ (30,410)	(13.2%)
GOAA POLICE FUND #1285					
Police-Special Services Bureau (OPS)					
0004 Airport Police	\$ 14,878,621	\$ 15,656,048	\$ 17,076,752	\$ 1,420,704	9.1%
TOTAL -- GOAA POLICE FUND	\$ 14,878,621	\$ 15,656,048	\$ 17,076,752	\$ 1,420,704	9.1%
OCPS CROSSING GUARD FUND #0014					
Police-Special Services Bureau (OPS)					
0001 School Crossing Guard	\$ 756,051	\$ 839,773	\$ 1,087,479	\$ 247,706	29.5%
TOTAL -- OCPS CROSSING GUARD FUND	\$ 756,051	\$ 839,773	\$ 1,087,479	\$ 247,706	29.5%

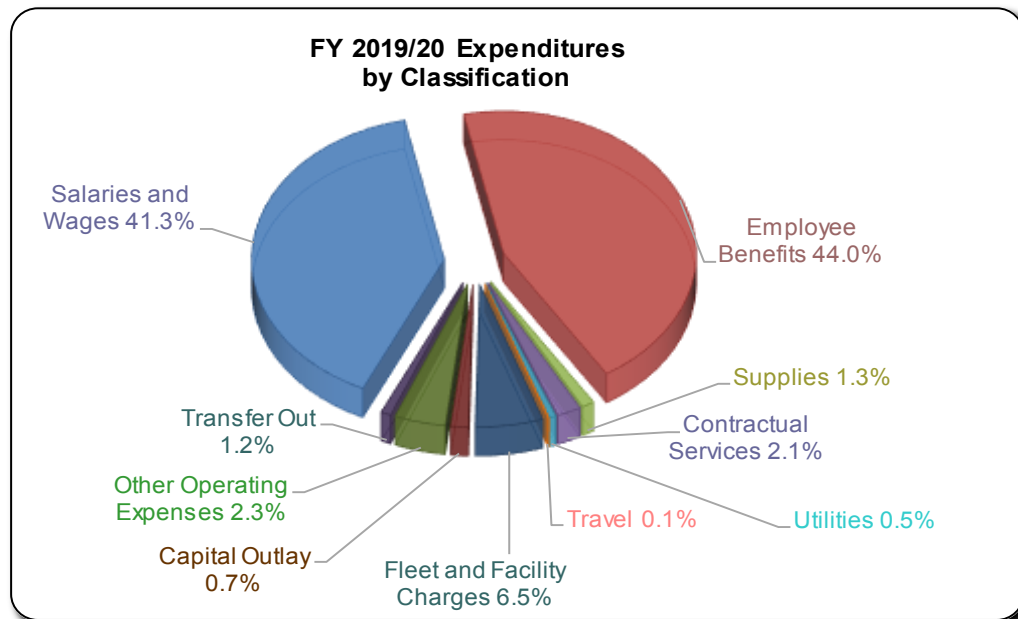
POLICE DEPARTMENT (as of July 22, 2019)

Fund	2017/18	2018/19	2019/20	Change	
Business Unit	Actual	Revised	Proposed	Revised	%
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	Change
CONTRABAND FORFEITURE TRUST FUND #1165					
Police-Administration (OPD)					
0004 Special Law Enforcement Trust	\$ 1,264,519	\$ 462,800	\$ 439,343	\$ (23,457)	(5.1%)
TOTAL -- CONTRABAND FORFEITURE TRUST	\$ 1,264,519	\$ 462,800	\$ 439,343	\$ (23,457)	(5.1%)
POLICE CAMP TRUST FUND #0021					
Police-Administration (OPD)					
0008 Police Camp Trust	\$ 1,558	\$ -	\$ -	\$ -	N/A
TOTAL -- POLICE CAMP TRUST FUND	\$ 1,558	\$ -	\$ -	\$ -	N/A
911 EMERGENCY TELEPHONE SYSTEM FUND #0008					
Police-Administrative Services Bureau (OPA)					
0005 Police 911 Emergency Phone Systems	\$ 105,707	\$ 570,893	\$ 124,493	\$ (446,400)	(78.2%)
TOTAL -- EMERGENCY TELEPHONE SYSTEMS FUND	\$ 105,707	\$ 570,893	\$ 124,493	\$ (446,400)	(78.2%)
TOTAL -- POLICE DEPARTMENT OPERATING	\$ 170,727,202	\$ 175,540,472	\$ 182,564,811	\$ 7,024,339	4.0%



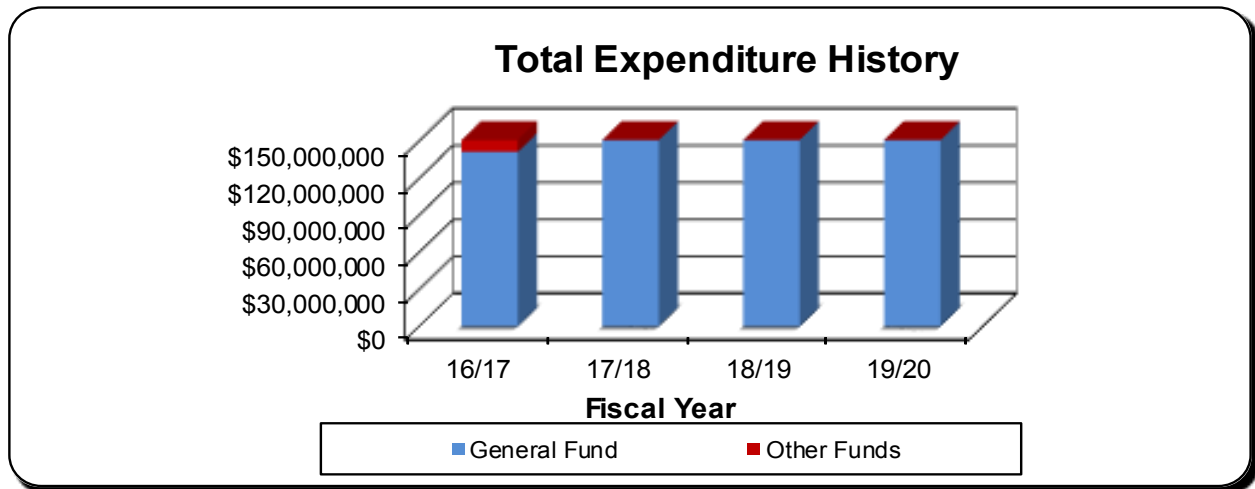
POLICE DEPARTMENT (as of July 22, 2019)

Expenditure by Classification	2017/18 Actual Expenditures	2018/19 Revised Budget	2019/20 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 68,620,507	\$ 71,552,444	\$ 75,319,608	\$ 3,767,164	5.3%
Employee Benefits	78,581,996	79,850,981	80,303,734	452,753	0.6%
Supplies	2,107,671	1,885,000	2,416,909	531,909	28.2%
Contractual Services	3,668,946	3,599,973	3,874,423	274,450	7.6%
Utilities	969,780	946,200	947,750	1,550	0.2%
Travel	211,833	164,900	257,500	92,600	56.2%
Fleet and Facility Charges	10,556,799	10,194,936	11,831,546	1,636,610	16.1%
Capital Outlay	494,723	621,882	1,362,430	740,548	119.1%
Other Operating Expenses	5,400,193	5,212,062	4,171,824	(1,040,238)	(20.0%)
Transfer Out	114,755	1,512,094	2,079,087	566,993	37.5%
TOTAL -- POLICE DEPARTMENT	\$ 170,727,202	\$ 175,540,472	\$ 182,564,811	\$ 7,024,339	4.0%



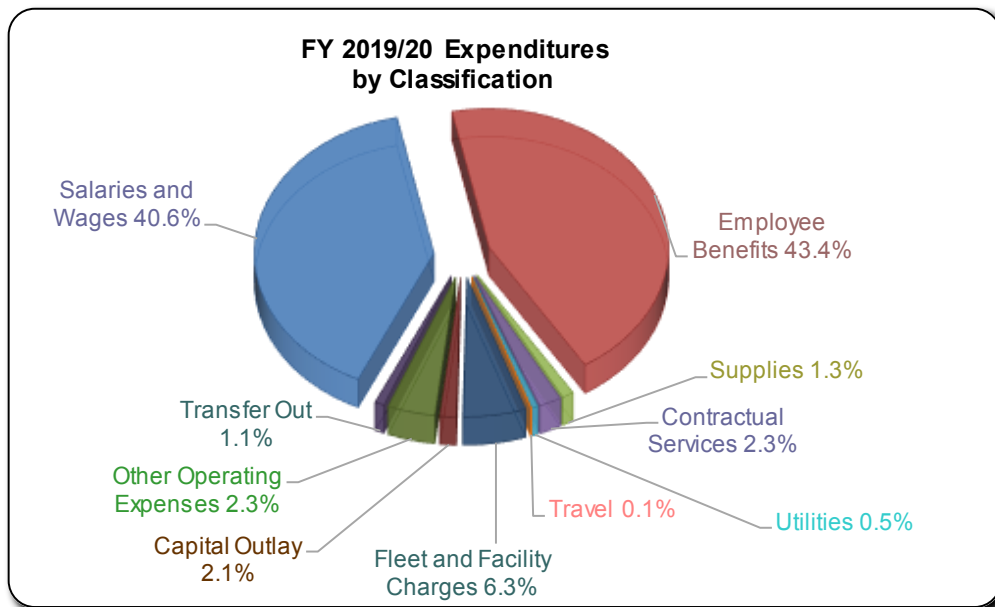
POLICE DEPARTMENT (as of July 22, 2019)

Fund	2017/18	2018/19	2019/20	Change	
Business Unit	Actual	Revised	Proposed	Revised	%
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	Change
DEPARTMENT OF JUSTICE FEDERAL EQUITABLE SHARING AGREEMENT FUND #1166					
Police-Administration (OPD)					
0003 Federal Asset Sharing - Justice	\$ 187,868	\$ 450,301	\$ 188,830	\$ (261,471)	(58.1%)
TOTAL -- DOJ FEDERAL ASSET SHARING	\$ 187,868	\$ 450,301	\$ 188,830	\$ (261,471)	(58.1%)
DEPARTMENT OF TREASURY FEDERAL EQUITABLE SHARING AGREEMENT FUND #1167					
Police-Administration (OPD)					
0006 Federal Asset Sharing - Treasury	\$ 31,539	\$ 451,056	\$ 4,652	\$ (446,404)	(99.0%)
TOTAL -- DOT FEDERAL ASSET SHARING	\$ 31,539	\$ 451,056	\$ 4,652	\$ (446,404)	(99.0%)
OTHER FUNDS					
Projects and Grants - Other Funds	\$ 2,767,496	\$ 9,216,197	\$ 4,346,608	\$ (4,869,589)	(52.8%)
TOTAL -- PROJECTS AND GRANTS- OTHER FUNDS	\$ 2,767,496	\$ 9,216,197	\$ 4,346,608	\$ (4,869,589)	(52.8%)
TOTAL -- SPECIAL REVENUE AND OTHER FUNDS	\$ 2,986,902	\$ 10,117,554	\$ 4,540,090	\$ (5,577,464)	(55.1%)
TOTAL -- POLICE DEPARTMENT	\$ 173,714,104	\$ 185,658,026	\$ 187,104,901	\$ 1,446,875	0.8%



POLICE DEPARTMENT (as of July 22, 2019)

Expenditure by Classification	2017/18 Actual Expenditures	2018/19 Revised Budget	2019/20 Proposed Budget	Change to Proposed Revised	% Change
Salaries and Wages	\$ 69,289,977	\$ 73,883,011	\$ 75,952,251	\$ 2,069,240	2.8%
Employee Benefits	78,973,337	79,723,549	81,252,699	1,529,150	1.9%
Supplies	2,462,822	2,532,533	2,416,909	(115,624)	(4.6%)
Contractual Services	4,064,954	3,628,743	4,324,423	695,680	19.2%
Utilities	969,780	946,200	947,750	1,550	0.2%
Travel	278,114	196,982	257,500	60,518	30.7%
Fleet and Facility Charges	10,556,799	10,194,936	11,831,546	1,636,610	16.1%
Capital Outlay	1,592,792	3,545,061	3,870,912	325,851	9.2%
Other Operating Expenses	5,410,776	9,478,968	4,171,824	(5,307,144)	(56.0%)
Transfer Out	114,755	1,528,043	2,079,087	551,044	36.1%
TOTAL -- POLICE DEPARTMENT	\$ 173,714,104	\$ 185,658,026	\$ 187,104,901	\$ 1,446,875	0.8%

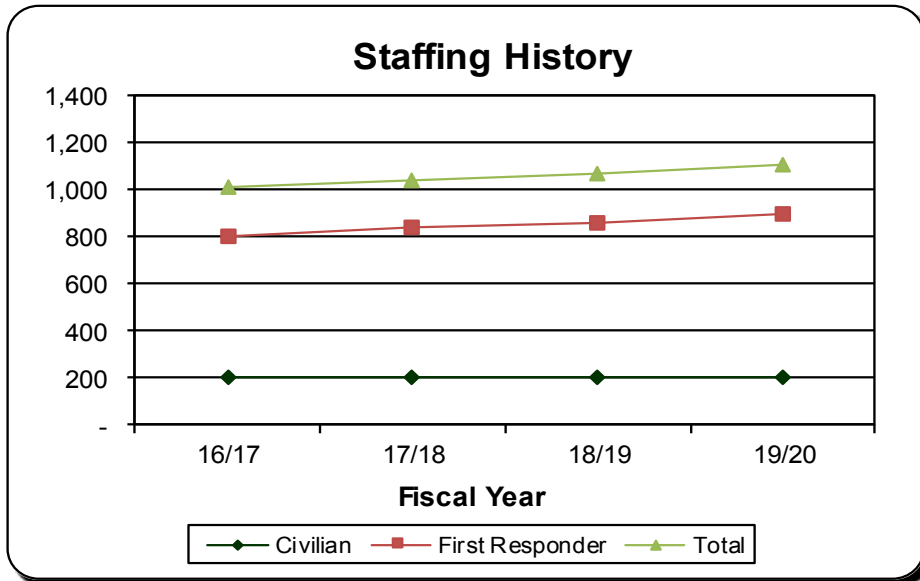


POLICE DEPARTMENT (as of July 22, 2019)

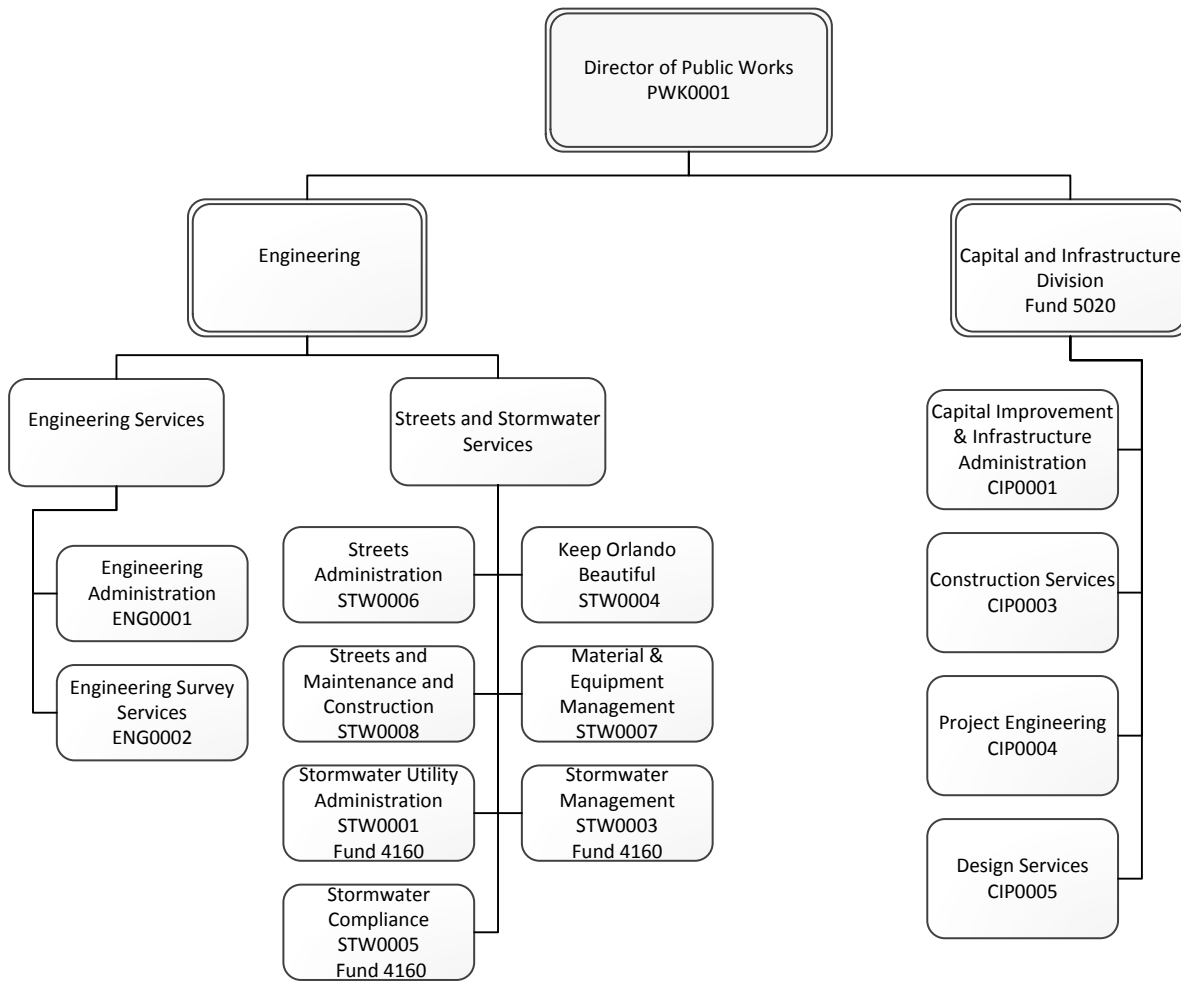
DEPARTMENT STAFFING SUMMARY

	2017/18 Final Staffing	2018/19 Revised Staffing	2019/20 Proposed Staffing
<u>GENERAL FUND #0001</u>			
Police Administration (OPD)			
0001 Police Administration	32	9	9
0007 Police Training	34	-	-
Administrative Services Bureau (OPA)			
0001 Police Support Services	46	46	46
0002 Police Recruiting	7	10	10
0003 Police Communications	94	92	92
0004 Police Electronic Communication Systems	1	1	1
0006 Professional Standards Division	-	25	25
0007 Police Officer Training	-	35	35
Investigative Services Bureau (OPI)			
0001 Criminal Investigations Division	138	114	114
0002 Special Enforcement Division	22	53	55
0003 Police Special Investigations	14	13	13
0004 Police Grant-funded Activities	16	15	15
Special Services Bureau (OPS)			
0002 Community Relations Division	94	57	65
0003 Police Special Operations	51	51	51
Patrol Services Bureau (OPP)			
0002 Police North Patrol	113	112	112
0003 Police East Patrol	145	133	133
0004 Police West Patrol	148	119	119
0005 Police Central Patrol	-	95	95
TOTAL -- GENERAL FUND	955	980	990
<u>GOAA POLICE FUND #1285</u>			
Police-Special Services Bureau (OPS)			
0004 Airport Police	85	85	113
TOTAL -- GOAA POLICE FUND	85	85	113
<u>OCPS CROSSING GUARD FUND #0014</u>			
Police-Special Services Bureau (OPS)			
0001 School Crossing Guard	1	1	1
TOTAL -- OCPS CROSSING GUARD FUND	1	1	1
 TOTAL -- POLICE	 1,041	 1,066	 1,104

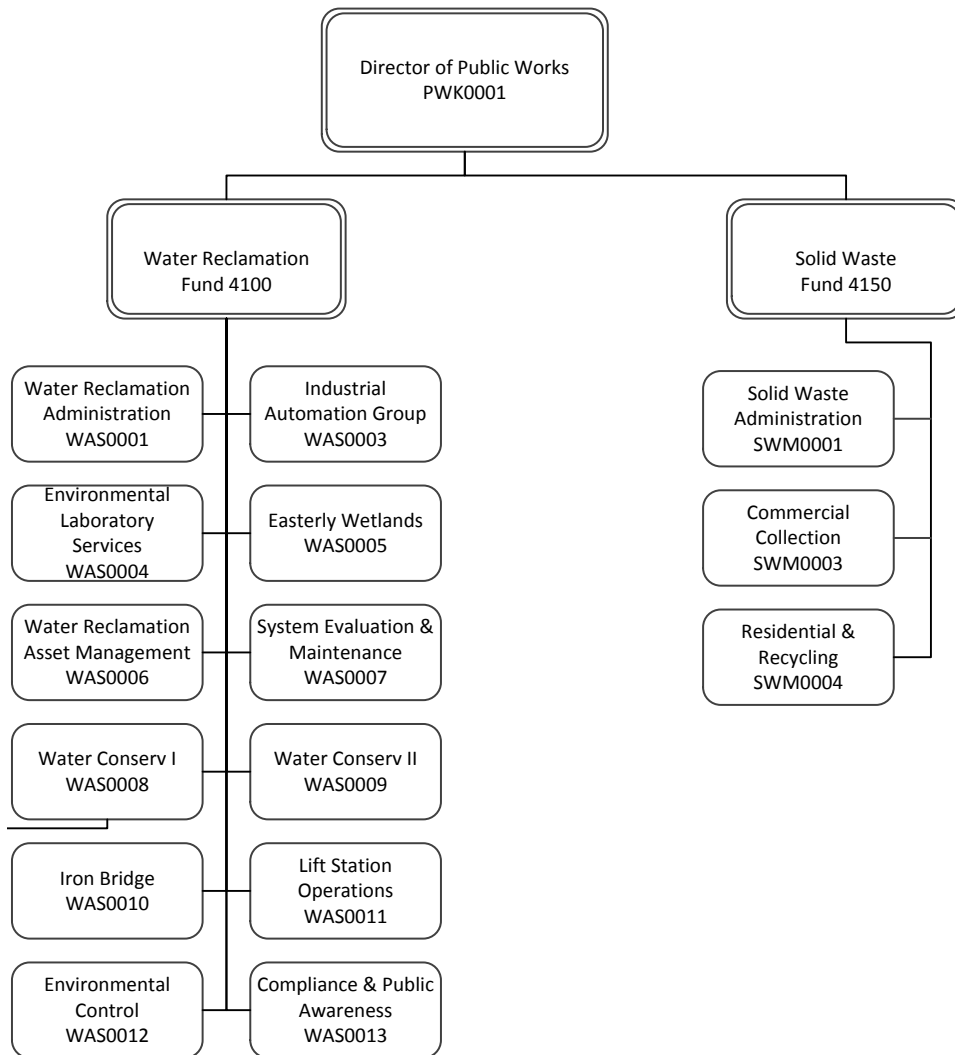
POLICE DEPARTMENT (as of July 22, 2019)



PUBLIC WORKS DEPARTMENT (as of July 22, 2019)



PUBLIC WORKS DEPARTMENT (as of July 22, 2019)



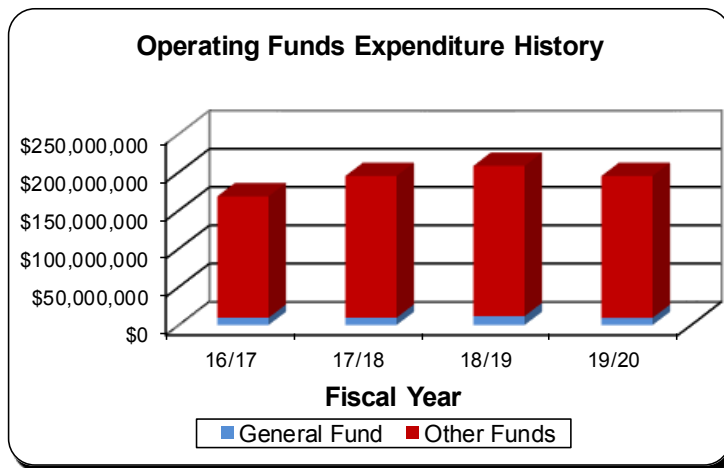
PUBLIC WORKS DEPARTMENT (as of July 22, 2019)

DEPARTMENT EXPENDITURE SUMMARY

Fund	2017/18	2018/19	2019/20	Change	%
Business Unit	Actual	Revised	Proposed	Revised	%
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	Change
GENERAL FUND #0001					
Director of Public Works (PWK)					
0001 Director of Public Works	\$ 455,370	\$ 525,806	\$ 1,196,754	\$ 670,948	127.6%
0002 Public Works Nondepartmental	273,438	215,000	180,675	(34,325)	(16.0%)
Engineering/Engineering Services Division (ENG)					
0001 Engineering Administration	932,531	1,003,429	100,523	(902,906)	(90.0%)
0002 Engineering Survey Services	1,218,271	1,525,780	1,012,960	(512,820)	(33.6%)
Streets & Stormwater Services Division (STW)					
0004 Keep Orlando Beautiful	132,175	193,011	(4,456)	(197,467)	(102.3%)
0006 Streets Administration	478,693	615,734	502,284	(113,450)	(18.4%)
0007 Material and Equipment Management	3,875,315	4,809,700	3,952,248	(857,452)	(17.8%)
0008 Street Maintenance and Construction	2,315,231	2,880,637	2,456,820	(423,817)	(14.7%)
TOTAL -- GENERAL FUND	\$ 9,681,024	\$ 11,769,097	\$ 9,397,808	\$ (2,371,289)	(20.1%)
SOLID WASTE FUND #4150					
Solid Waste Management Division (SWM)					
0001 Solid Waste Administration	\$ 1,883,717	\$ 1,838,739	\$ 2,741,647	\$ 902,908	49.1%
0002 Solid Waste Nondepartmental	4,293,550	6,383,418	4,699,491	(1,683,927)	(26.4%)
0003 Commercial Collection	11,621,172	10,485,571	12,306,681	1,821,110	17.4%
0004 Residential & Recycling	13,863,293	13,943,275	16,688,551	2,745,276	19.7%
TOTAL -- SOLID WASTE FUND	\$ 31,661,732	\$ 32,651,003	\$ 36,436,370	\$ 3,785,367	11.6%
STORMWATER UTILITY FUND #4160					
Engineering/Design Engineering (ENG)					
0003 Design Engineering	\$ -	\$ -	\$ 468,544	\$ 468,544	N/A
Streets & Stormwater Services Division (STW)					
0001 Stormwater Utility Administration	1,060,356	1,529,599	4,071,370	2,541,771	166.2%
0002 Stormwater Nondepartmental	8,323,094	33,642,468	7,315,504	(26,326,964)	(78.3%)
0003 Stormwater Management	8,463,913	8,870,905	9,516,818	645,913	7.3%
0005 Stormwater Compliance	1,152,340	2,547,295	2,661,997	114,702	4.5%
TOTAL -- STORMWATER UTILITY FUND	\$ 18,999,704	\$ 46,590,267	\$ 24,034,233	\$ (22,556,034)	(48.4%)
WATER RECLAMATION REVENUE FUND #4100					
Water Reclamation Enterprises Division (WAS)					
0001 Water Reclamation Administration	\$ 4,428,918	\$ 6,106,038	\$ 5,583,966	\$ (522,072)	(8.6%)
0002 Water Reclamation Nondepartmental	76,965,856	53,859,410	51,688,311	(2,171,099)	(4.0%)
0003 Industrial Automation Group	2,340,984	3,472,565	3,330,525	(142,040)	(4.1%)
0004 Environmental Laboratory Services	865,099	998,638	918,375	(80,263)	(8.0%)
0005 Easterly Wetlands	863,768	771,351	904,175	132,824	17.2%
0006 Water Reclamation Asset Management	1,042,812	1,085,628	1,464,799	379,171	34.9%
0007 System Evaluation and Maintenance	8,462,266	9,425,639	10,368,930	943,291	10.0%
0008 Water Conserv I	3,719,418	3,918,667	5,049,964	1,131,297	28.9%
0009 Water Conserv II	10,237,771	10,942,867	11,153,134	210,267	1.9%
0010 Iron Bridge	11,115,126	11,346,482	11,178,487	(167,995)	(1.5%)
0011 Lift Station Operations	5,430,980	5,914,462	7,308,717	1,394,255	23.6%
0012 Environmental Control	1,506,169	1,839,880	2,110,419	270,539	14.7%
0013 Compliance and Public Awareness	1,003,477	1,063,654	1,046,119	(17,535)	(1.6%)
TOTAL -- WATER RECLAMATION REVENUE FUND	\$ 127,982,645	\$ 110,745,281	\$ 112,105,921	\$ 1,360,640	1.2%

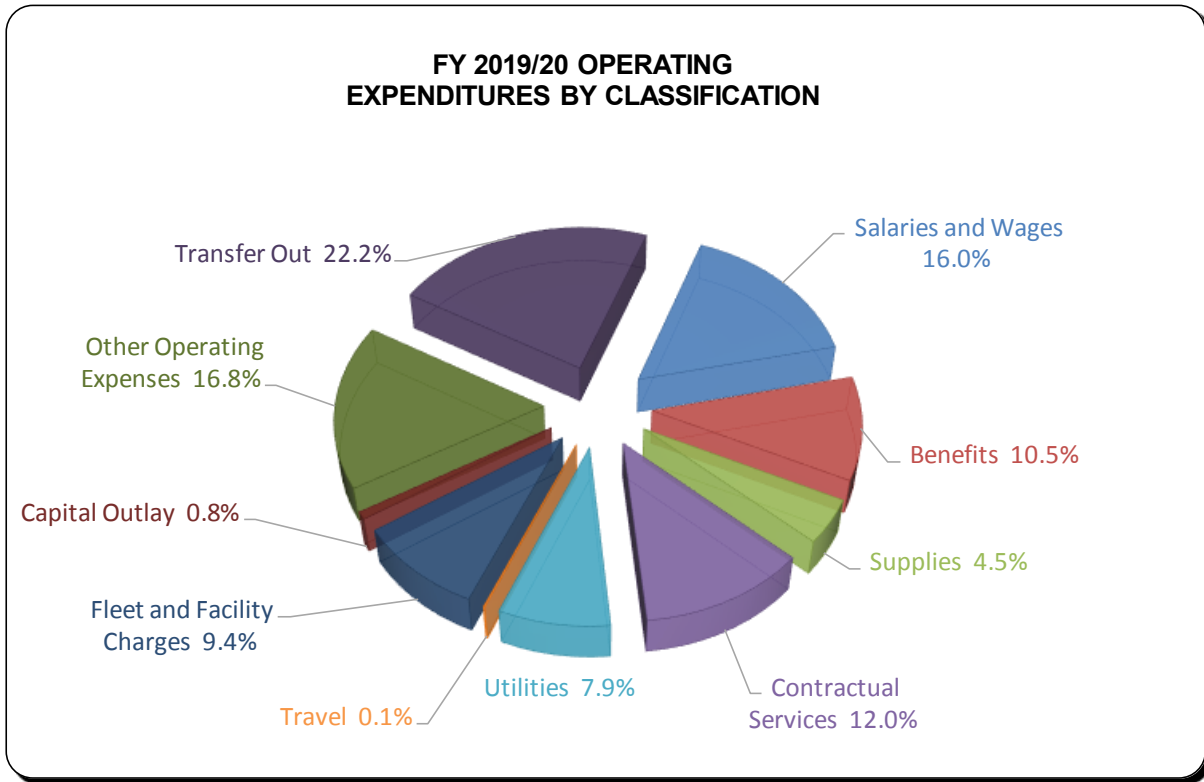
PUBLIC WORKS DEPARTMENT (as of July 22, 2019)

Fund Business Unit Cost Center Number and Name	2017/18 Actual Expenditures	2018/19 Revised Budget	2019/20 Proposed Budget	Change Revised to Proposed	%
CONSTRUCTION MANAGEMENT FUND #5020					
CIP/Infrastructure Division (CIP)					
0001 Capital Improvement/Infrastructure Administration	\$ 745,798	\$ 763,054	\$ 645,699	\$ (117,355)	(15.4%)
0002 Construction Management Nondepartmental	481,229	520,150	448,833	(71,317)	(13.7%)
0003 Project Engineering	904,963	1,019,735	1,040,821	21,086	2.1%
0004 Construction Services	1,514,584	1,892,767	1,855,647	(37,120)	(2.0%)
TOTAL -- CONSTRUCTION MANAGEMENT FUND	\$ 3,646,575	\$ 4,195,706	\$ 3,991,000	\$ (204,706)	(4.9%)
OTHER FUNDS 4106,4107,4110,4161					
Other Funds	\$ 3,041,640	\$ 2,288,193	\$ 9,059,511	6,771,318	295.9%
TOTAL -- OTHER FUNDS	\$ 3,041,640	\$ 2,288,193	\$ 9,059,511	\$ 6,771,318	295.9%
TOTAL -- PUBLIC WORKS OPERATING	\$ 195,013,320	\$ 208,239,547	\$ 195,024,843	\$ (13,214,704)	(6.3%)



PUBLIC WORKS DEPARTMENT (as of July 22, 2019)

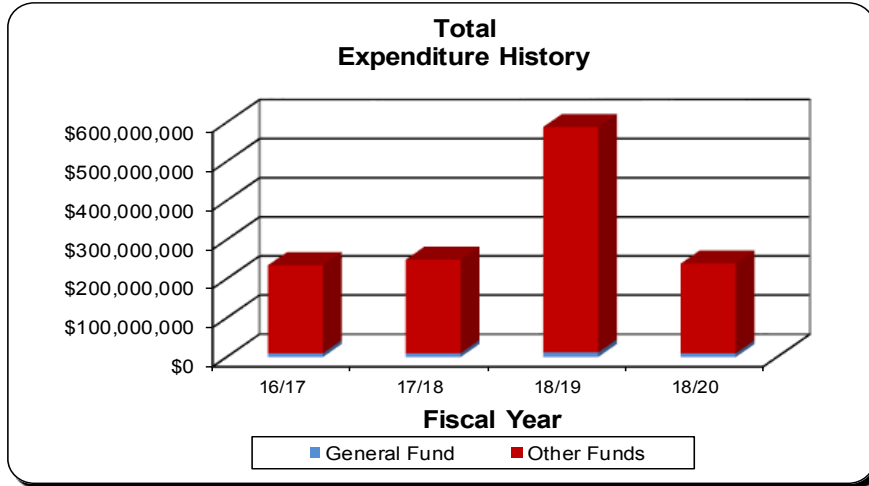
Expenditure by Classification	2017/18 Actual Expenditures	2018/19 Revised Budget	2019/20 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 26,572,808	\$ 29,703,113	\$ 31,170,195	\$ 1,467,082	4.9%
Benefits	16,098,816	19,289,742	20,450,443	1,160,701	6.0%
Supplies	7,624,734	7,542,908	8,796,077	1,253,169	16.6%
Contractual Services	18,958,726	22,470,285	23,307,776	837,491	3.7%
Utilities	13,313,206	12,500,059	15,403,843	2,903,784	23.2%
Travel	89,551	191,140	208,300	17,160	9.0%
Fleet and Facility Charges	17,001,002	14,700,727	18,259,693	3,558,966	24.2%
Capital Outlay	2,696,120	3,946,611	1,493,624	(2,452,987)	(62.2%)
Other Operating Expenses	19,907,129	25,060,957	32,682,918	7,621,961	30.4%
Transfer Out	72,751,229	72,834,005	43,251,974	(29,582,031)	(40.6%)
TOTAL -- PUBLIC WORKS OPERATING	\$ 195,013,320	\$ 208,239,547	\$ 195,024,843	\$ (13,214,704)	(6.3%)



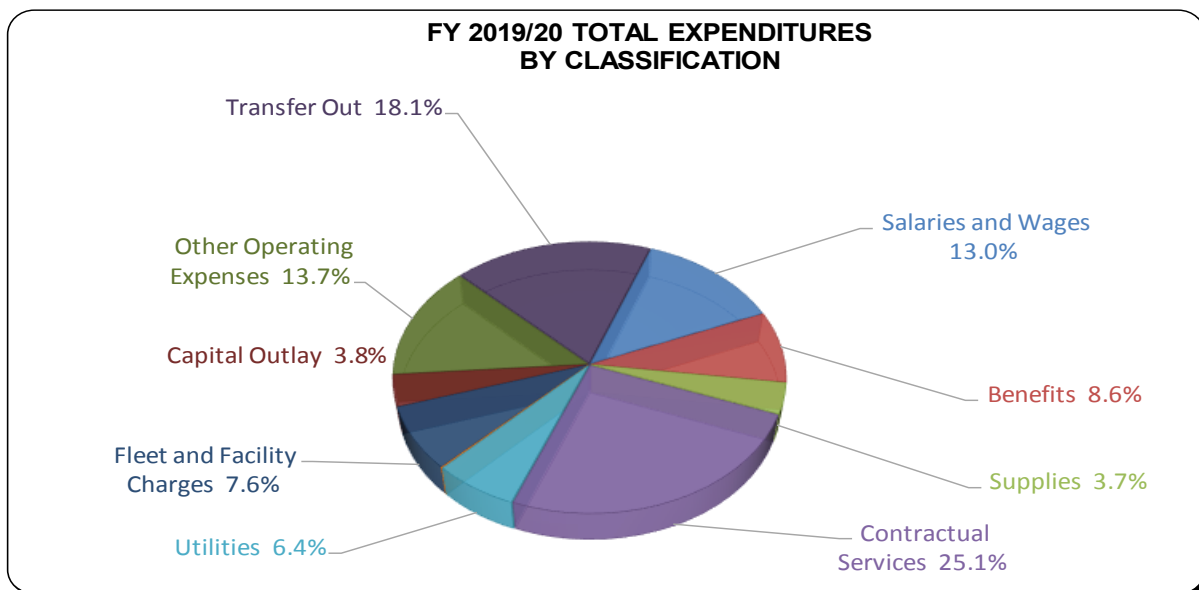
PUBLIC WORKS DEPARTMENT (as of July 22, 2019)

Fund	2017/18	2018/19	2019/20	Change	
Business Unit	Actual	Revised	Proposed	Revised	%
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	Change
<u>SOLID WASTE FUND #4150</u>					
Solid Waste Management Division (SWM)					
Projects and Grants	\$ 124,185	\$ 4,381,362	\$ 4,400,000	\$ 18,638	0.4%
TOTAL -- SOLID WASTE FUND	\$ 124,185	\$ 4,381,362	\$ 4,400,000	\$ 18,638	0.4%
<u>STORMWATER UTILITY FUND #4160</u>					
Engineering/Streets & Stormwater Services Division (STW)					
Projects and Grants	\$ 11,242,720	\$ (31,924)	\$ -	\$ 31,924	(100.0%)
TOTAL -- STORMWATER UTILITY FUND	\$ 11,242,720	\$ (31,924)	\$ -	\$ 31,924	(100.0%)
<u>STORMWATER CAPITAL FUND #4161</u>					
Stormwater Capital (STW)					
Projects and Grants	\$ -	\$ 23,352,453	\$ 1,680,000	\$ (21,672,453)	(92.8%)
TOTAL -- STORMWATER UTILITY FUND	\$ -	\$ 23,352,453	\$ 1,680,000	\$ (21,672,453)	(92.8%)
<u>WATER RECLAMATION GENERAL CONSTRUCTION FUND #4106</u>					
Water Reclamation Enterprises Division (WAS)					
Projects and Grants	\$ 22,902,340	\$ 170,395,680	\$ 21,110,000	\$ (149,285,680)	(87.6%)
TOTAL -- WATER RECLAMATION GENERAL CONSTRUCTION FUND	\$ 22,902,340	\$ 170,395,680	\$ 21,110,000	\$ (149,285,680)	(87.6%)
<u>WATER RECLAMATION RENEWAL AND REPLACEMENT FUND #4107</u>					
Water Reclamation Enterprises Division (WAS)					
Projects and Grants	\$ 3,747,494	\$ 8,507,357	\$ 1,750,000	\$ (6,757,357)	(79.4%)
TOTAL -- WATER RECLAMATION R&R FUND	\$ 3,747,494	\$ 8,507,357	\$ 1,750,000	\$ (6,757,357)	(79.4%)
<u>WATER RECLAMATION COLLECTION SYSTEM IMPACT FEES FUND #4110</u>					
Water Reclamation Enterprises Division (WAS)					
Projects and Grants	\$ 405,553	\$ 1,878,089	\$ -	\$ (1,878,089)	(100.0%)
TOTAL -- WATER RECLAMATION COLLECTION SYSTEM IMPACT FEES FUND	\$ 405,553	\$ 1,878,089	\$ -	\$ (1,878,089)	(100.0%)
<u>WATER RECLAMATION STATE REVOLVING LOAN FUND #4102</u>					
Water Reclamation Enterprises Division (WAS)					
Projects and Grants	\$ 1,280,739	\$ 3,236,303	\$ -	\$ (3,236,303)	(100.0%)
TOTAL -- WATER RECLAMATION STATE REVOLVING LOAN FUND	\$ 1,280,739	\$ 3,236,303	\$ -	\$ (3,236,303)	(100.0%)
<u>WATER RECLAMATION BONDS 2013 CONSTRUCTION FUND #4104</u>					
Water Reclamation Enterprises Division (WAS)					
Projects and Grants	\$ 4,703,179	\$ -	\$ -	\$ -	N/A
TOTAL -- WATER RECLAMATION BONDS 2013 CONSTRUCTION FUND	\$ 4,703,179	\$ -	\$ -	\$ -	N/A
<u>WATER RECLAMATION CONSERV I CONSTRUCTION FUND #4105</u>					
Water Reclamation Enterprises Division (WAS)					
Projects and Grants	\$ 7,554	\$ 15,779,389	\$ -	\$ (15,779,389)	(100.0%)
TOTAL -- WATER RECLAMATION CONSERV I CONSTRUCTION FUND	\$ 7,554	\$ 15,779,389	\$ -	\$ (15,779,389)	(100.0%)
<u>OTHER FUNDS</u>					
Projects and Grants	\$ 9,336,619	\$ 152,399,003	\$ 15,200,000	\$ (137,199,003)	(90.0%)
TOTAL -- OTHER FUNDS	\$ 9,336,619	\$ 152,399,003	\$ 15,200,000	\$ (137,199,003)	(90.0%)
TOTAL -- CONSTRUCTION RELATED FUNDS	\$ 53,750,382	\$ 379,897,712	\$ 44,140,000	\$ (335,757,712)	(88.4%)
TOTAL -- PUBLIC WORKS	\$ 248,763,702	\$ 588,137,259	\$ 239,164,843	\$ (348,972,416)	(94.7%)

PUBLIC WORKS DEPARTMENT (as of July 22, 2019)



Expenditure by Classification	2017/18 Actual Expenditures	2018/19 Revised Budget	2019/20 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 26,572,808	\$ 29,703,113	\$ 31,170,195	\$ 1,467,082	N/A
Benefits	16,098,816	19,289,742	20,450,443	1,160,701	N/A
Supplies	7,899,710	7,124,820	8,796,077	1,671,257	23.5%
Contractual Services	38,133,769	23,734,392	59,947,776	36,213,384	152.6%
Utilities	13,384,460	12,176,700	15,403,843	3,227,143	26.5%
Travel	89,551	191,140	208,300	17,160	N/A
Fleet and Facility Charges	17,359,373	14,546,600	18,259,693	3,713,093	25.5%
Capital Outlay	33,936,001	232,732,971	8,993,624	(223,739,347)	(96.1%)
Other Operating Expenses	22,537,986	174,741,888	32,682,918	(142,058,970)	(81.3%)
Transfer Out	72,751,229	73,895,893	43,251,974	(30,643,919)	N/A
TOTAL -- PUBLIC WORKS	248,763,702	588,137,259	239,164,843	(348,972,416)	(59.3%)



PUBLIC WORKS DEPARTMENT (as of July 22, 2019)

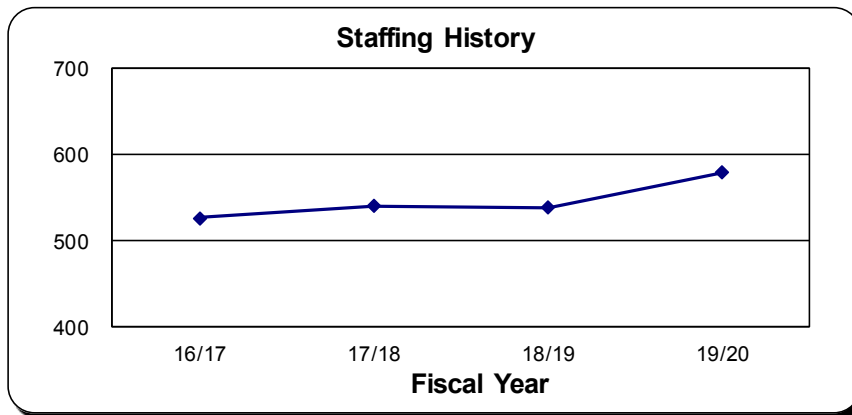
DEPARTMENT STAFFING SUMMARY

Fund	2017/18	2018/19	2019/20
Business Unit	Final	Revised	Proposed
Cost Center Number and Name	Staffing	Staffing	Staffing
<u>GENERAL FUND #0001</u>			
Director of Public Works (PWK)			
0001 Director of Public Works	3	3	4
Engineering/Engineering Services Division (ENG)			
0001 Engineering Administration	8	8	8
0002 Engineering Survey Services	16	16	20
Engineering/Streets and Stormwater Services Division (STW)			
0004 Keep Orlando Beautiful	2	2	2
0006 Streets Administration	5	5	4
0007 Material and Equipment Management	16	16	17
0008 Street Maintenance and Construction	32	32	34
TOTAL -- GENERAL FUND	82	82	89
<u>SOLID WASTE FUND #4150</u>			
Solid Waste Management Division (SWM)			
0001 Solid Waste Administration	19	17	17
0003 Commercial Collection	30	30	30
0004 Residential & Recycling	53	53	53
TOTAL -- SOLID WASTE FUND	102	100	100
<u>STORMWATER UTILITY FUND #4160</u>			
Engineering/Streets and Stormwater Services Division (STW)			
0001 Stormwater Utility Administration	8	9	9
0003 Stormwater Management	65	68	73
0005 Stormwater Compliance	11	7	8
TOTAL -- STORMWATER UTILITY FUND	84	84	90
<u>WATER RECLAMATION REVENUE FUND #4100</u>			
Water Reclamation Enterprises Division (WAS)			
0001 Water Reclamation Administration	17	20	20
0003 Industrial Automation Group	17	18	18
0004 Environmental Laboratory Services	7	7	7
0005 Easterly Wetlands	5	5	5
0006 Water Reclamation Asset Management	11	12	12
0007 System Evaluation and Maintenance	53	62	62
0008 Water Conserv I	10	12	13
0009 Water Conserv II	30	30	31
0010 Iron Bridge	39	38	39
0011 Lift Station Operations	30	31	37
0012 Environmental Control	14	16	16
0013 Compliance and Public Awareness	8	8	8
TOTAL -- WATER RECLAMATION REVENUE FUND	241	259	268

PUBLIC WORKS DEPARTMENT (as of July 22, 2019)

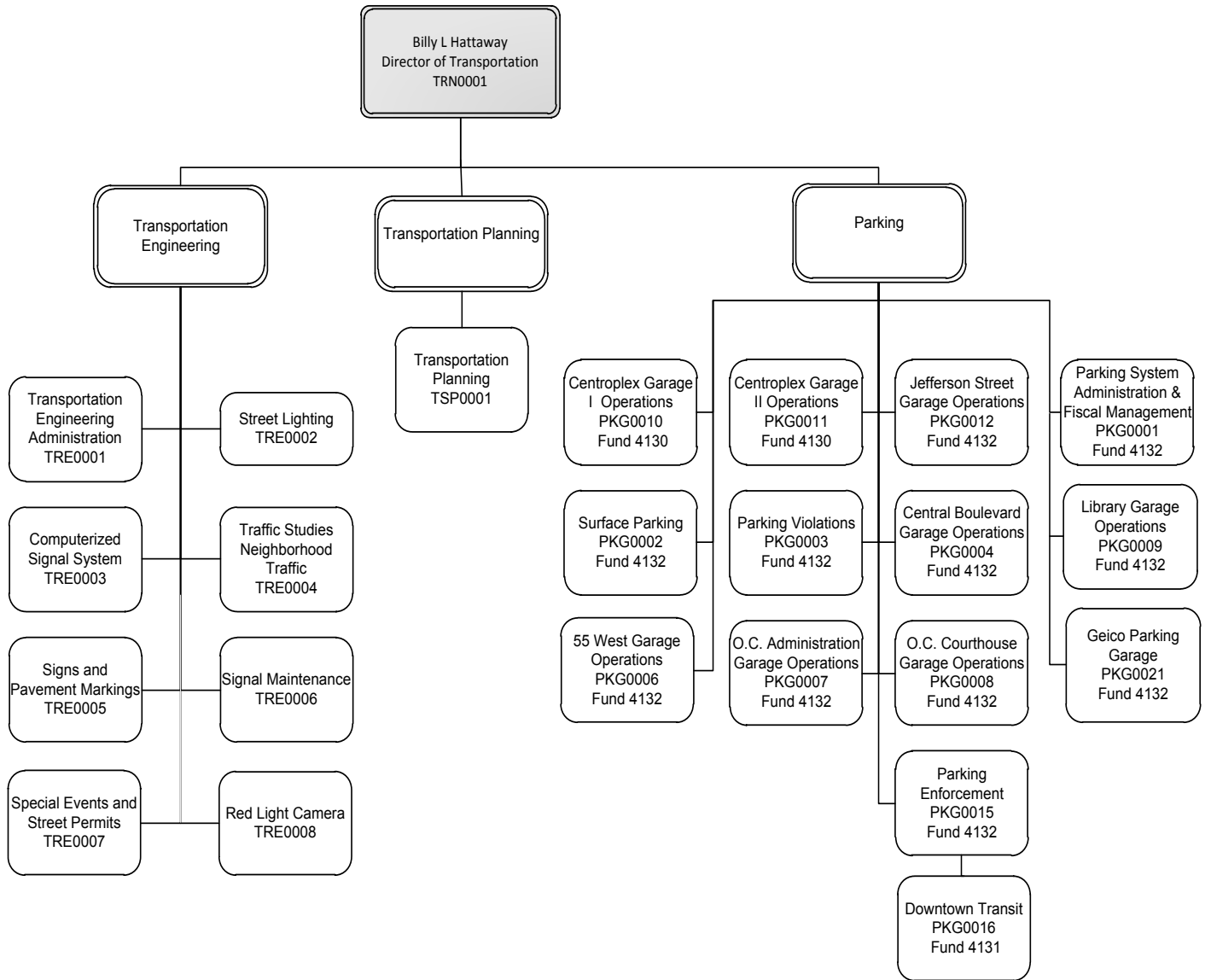
DEPARTMENT STAFFING SUMMARY

Fund	2017/18	2018/19	2019/20
Business Unit	Final	Revised	Proposed
Cost Center Number and Name	Staffing	Staffing	Staffing
CONSTRUCTION MANAGEMENT FUND #5020			
CIP/Infrastructure Division (CIP)			
0001 Capital Improvement/Infrastructure Administration	7	7	7
0003 Project Engineering	7	7	7
0004 Construction Services	18	18	18
TOTAL -- CONSTRUCTION MANAGEMENT FUND	32	32	32
TOTAL -- PUBLIC WORKS	541	557	579



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TRANSPORTATION DEPARTMENT (as of July 22, 2019)



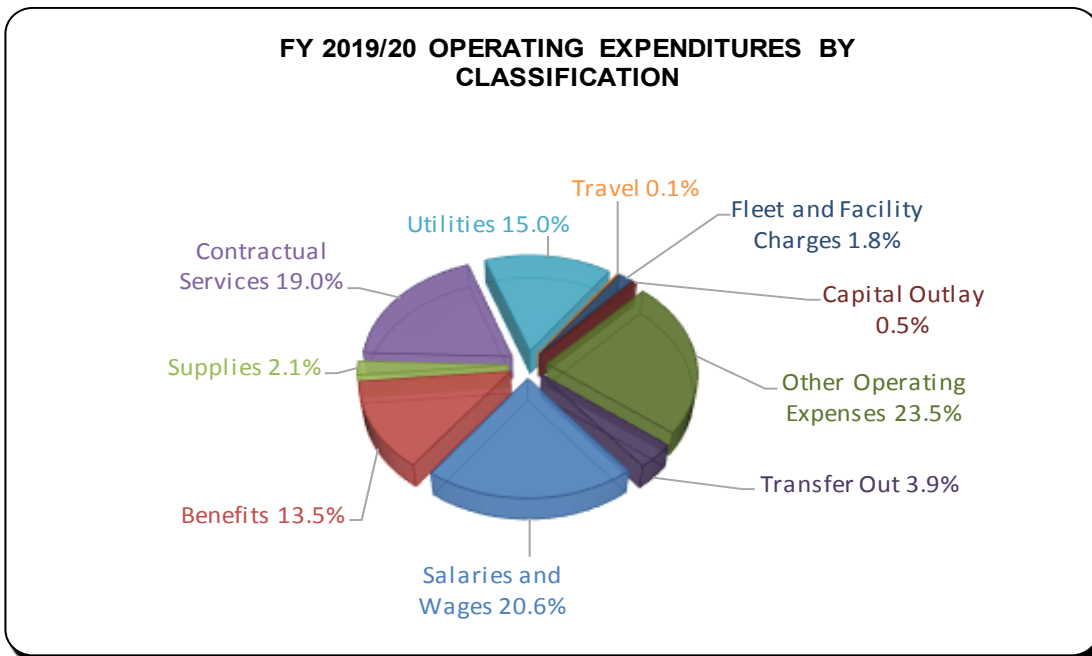
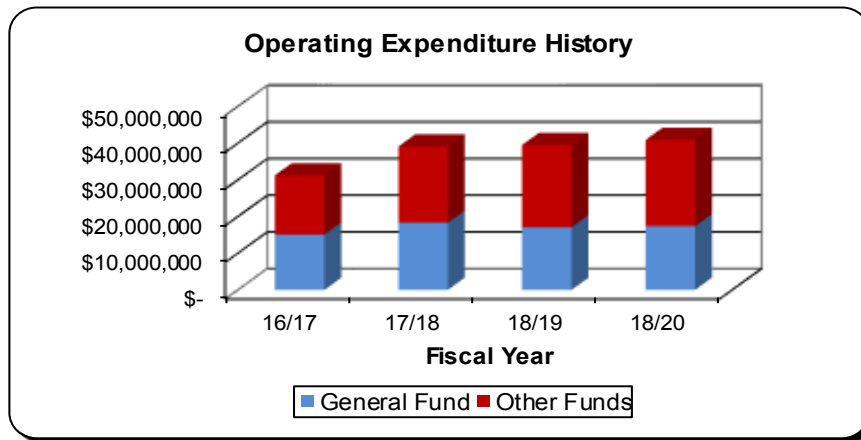
TRANSPORTATION DEPARTMENT (as of July 22, 2019)

DEPARTMENT EXPENDITURE SUMMARY

Fund Business Unit Cost Center Number and Name	2017/18 Actual Expenditures	2018/19 Revised Budget	2019/20 Proposed Budget	Change Revised to Proposed	% Change
<u>GENERAL FUND #0001</u>					
Director of Transportation (TRN)					
0001 Director of Transportation	\$ 715,612	\$ 1,006,733	\$ 1,470,880	\$ 464,147	46.1%
0002 Transportation Nondepartmental	1,256,972	1,373,941	1,371,631	(2,310)	(0.2%)
Transportation Engineering Division (TRE)					
0001 Transportation Engineering Administration	379,046	449,853	472,392	22,539	5.0%
0002 Street Lighting	5,490,715	5,400,000	5,400,000	-	0.0%
0003 Computerized Signal System	832,603	874,398	914,908	40,510	4.6%
0004 Traffic Studies and Neighborhood Traffic	756,844	932,426	1,050,150	117,724	12.6%
0005 Sign and Pavement Markings	1,283,537	1,338,432	1,307,933	(30,499)	(2.3%)
0006 Signal Maintenance	1,558,824	1,490,201	1,602,381	112,180	7.5%
0007 Special Events and Street Permit	459,234	561,010	686,660	125,650	22.4%
0008 Red Light Camera	4,573,225	2,780,746	2,309,767	(470,979)	(16.9%)
Transportation Planning Division (TSP)					
0001 Transportation Planning	909,302	770,154	727,656	(42,498)	(5.5%)
Parking Division (PKG)					
0017 City Commons Garage	90,085	66,000	66,000	-	0.0%
TOTAL -- GENERAL FUND	\$ 18,305,998	\$ 17,043,894	\$ 17,380,358	\$ 336,464	2.0%
<u>CENTROPLEX GARAGES FUND #4130</u>					
Parking Division (PKG)					
0010 Centroplex Garage I Operations	\$ 124,959	\$ 176,620	\$ -	\$ (176,620)	(100.0%)
0011 Centroplex Garage II Operations	179,389	137,496	578,384	440,888	320.7%
0018 Centroplex Garage I and II Nondepartmental	2,851,350	2,547,274	2,506,901	(40,373)	(1.6%)
TOTAL -- CENTROPLEX GARAGES FUND	\$ 3,155,698	\$ 2,861,390	\$ 3,085,285	\$ 223,895	7.8%
<u>PARKING SYSTEM REVENUE FUND #4132</u>					
Parking Division (PKG)					
0001 Parking System Administrative and Fiscal	\$ 1,015,779	\$ 1,071,773	\$ 1,415,784	\$ 344,011	32.1%
0002 Surface Parking	577,440	702,397	971,584	269,187	38.3%
0003 Parking Violations	473,929	510,040	531,151	21,111	4.1%
0004 Central Boulevard Garage Operations	1,643,957	1,754,248	2,093,970	339,722	19.4%
0005 Church Street Garage Operations	622	-	-	-	N/A
0006 55 West Garage Operations	901,056	1,037,739	1,007,892	(29,847)	(2.9%)
0007 O.C. Administration Garage Operations	496,701	622,905	597,139	(25,766)	(4.1%)
0008 O.C. Courthouse Garage Operations	996,867	1,021,379	1,123,160	101,781	10.0%
0009 Library Garage Operations	852,590	1,044,019	1,049,858	5,839	0.6%
0012 Jefferson Street Garage Operations	415,183	610,610	569,519	(41,091)	(6.7%)
0014 Parking Operations	0	-	-	-	N/A
0015 Parking Enforcement	588,151	666,955	925,005	258,050	38.7%
0019 Parking System Nondepartmental	5,845,751	5,315,375	6,363,194	1,047,819	19.7%
0021 GEICO Garage	3,825,187	5,047,379	3,693,233	(1,354,146)	(26.8%)
0022 Surface Lots	20,590	120,540	-	(120,540)	(100.0%)
TOTAL -- PARKING SYSTEM REVENUE FUND	\$ 17,653,803	\$ 19,525,359	\$ 20,341,489	\$ 2,290,816	4.2%
<u>55 WEST GARAGE RENEWAL AND REPLACEMENT FUND #4134</u>					
Parking Division (CCA)					
0012 55 West Garage R&R	\$ -	\$ 75,000	\$ 75,000	\$ -	0.0%
TOTAL -- PARKING RENEWAL AND REPLACEMENT FUND	\$ -	\$ 75,000	\$ 75,000	\$ -	0.0%
TOTAL -- TRANSPORTATION OPERATING	\$ 39,115,500	\$ 39,505,643	\$ 40,882,132	\$ 1,376,489	3.5%

TRANSPORTATION DEPARTMENT (as of July 22, 2019)

Expenditure by Classification	2017/18 Actual Expenditures	2018/19 Revised Budget	2019/20 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 7,227,913	\$ 7,893,020	\$ 8,433,377	\$ 540,357	6.8%
Benefits	4,710,503	5,331,310	5,504,056	172,746	3.2%
Supplies	616,814	794,050	841,550	47,500	6.0%
Contractual Services	6,422,577	7,019,471	7,805,831	786,360	11.2%
Utilities	5,796,338	5,953,172	6,138,392	185,220	3.1%
Travel	42,720	59,200	55,000	(4,200)	(7.1%)
Fleet and Facility Charges	673,443	582,133	735,354	153,221	26.3%
Capital Outlay	57,467	196,327	186,700	(9,627)	(4.9%)
Other Operating Expenses	7,608,199	10,764,710	9,606,622	(1,158,088)	(10.8%)
Transfer Out	5,959,527	912,250	1,575,250	663,000	72.7%
TOTAL -- TRANSPORTATION OPERATING	\$39,115,500	\$39,505,643	\$40,882,132	\$ 1,376,489	3.5%

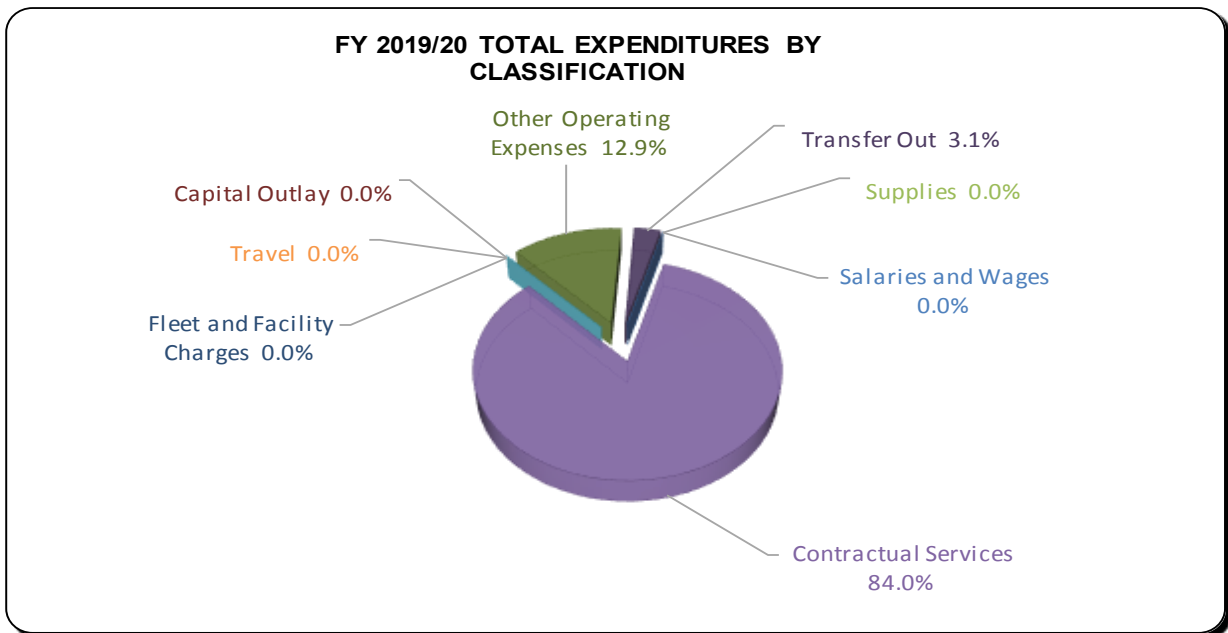
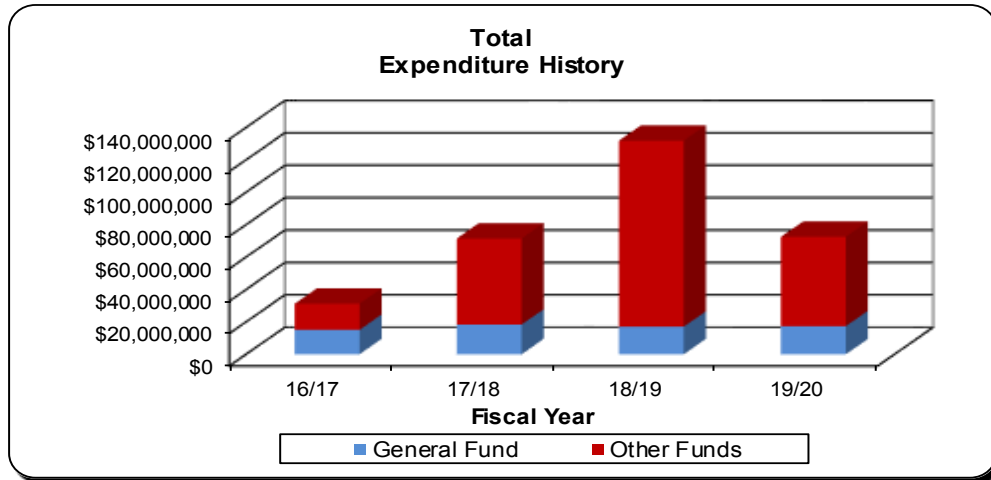


TRANSPORTATION DEPARTMENT (as of July 22, 2019)

Fund	2017/18	2018/19	2019/20	Change	
Business Unit	Actual	Revised	Proposed	Revised	%
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	Change
TRANSPORTATION IMPACT FEE FUNDS #1070 - #1072					
Transportation Planning Division (TSP)					
0002 TIF North Collection Area	\$ 2,529	\$ 590,099	\$ 676,144	\$ 86,045	14.6%
0003 TIF Southeast Collection Area	33,982	695,238	1,135,472	440,234	63.3%
0004 TIF Southwest Collection Area	37,900	579,723	5,122	(574,601)	(99.1%)
Transportation Planning Division (TSP)					
Projects and Grants	2,249,325	17,761,407	1,982,000	(15,779,407)	(88.8%)
Transportation Engineering Division (TRE)					
Projects and Grants	508,704	20,331,295	6,400,000	(13,931,295)	(68.5%)
TOTAL -- TRANSPORTATION IMPACT FEE FUNDS	\$ 2,832,440	\$ 39,957,762	\$ 10,198,738	\$ (29,759,024)	(74.5%)
GAS TAX FUND #1100 F					
Transportation Engineering Division (TRE)					
Projects and Grants	\$ 2,336,734	4,965,935	\$ 1,720,000	(\$3,245,935)	(65.4%)
Transportation Planning Division (TSP)					
Projects and Grants	1,764,241	2,661,073	850,000	(1,811,073)	(68.1%)
TOTAL -- GAS TAX FUND	\$ 4,100,975	\$ 7,627,008	\$ 2,570,000	\$ (5,057,008)	(66.3%)
OTHER FUNDS					
Parking Division (PKG)					
Projects and Grants	\$ 402,254	\$ 5,368,651	\$ 1,093,000	\$ (4,275,651)	(79.6%)
Transportation Engineering Division (TRE)					
Projects and Grants	4,766,965	3,871,344	300,000	(3,571,344)	(92.3%)
Transportation Planning Division (TSP)					
Projects and Grants	1,668,023	4,042,966	25,000	\$ (4,017,966)	(99.4%)
Director of Transportation (TRN)					
Projects and Grants	249,153	14,346,070	50,000	\$ -	(99.7%)
TOTAL -- OTHER FUNDS	\$ 7,086,396	\$ 27,629,031	\$ 1,468,000	\$ (11,864,961)	(94.7%)
TOTAL -- TRANSPORTATION RELATED FUNDS	\$ 14,019,811	\$ 75,213,801	\$ 14,236,738	\$ (46,680,993)	(81.1%)
TOTAL -- TRANSPORTATION	\$ 53,135,311	\$ 114,719,444	\$ 55,118,870	\$ (59,600,574)	(52.0%)

TRANSPORTATION DEPARTMENT (as of July 22, 2019)

Expenditure by Classification	2017/18 Actual Expenditures	2018/19 Revised Budget	2019/20 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 242	\$ 859	\$ -	\$ (859)	(100.0%)
Benefits	-	-	-	-	N/A
Supplies	182,404	408,225	-	(408,225)	(100.0%)
Contractual Services	6,046,259	17,029,752	11,957,000	(5,072,752)	(29.8%)
Utilities	308,019	-	-	-	N/A
Travel	-	(560)	-	560	(100.0%)
Fleet and Facility Charges	92,211	38,301	-	(38,301)	(100.0%)
Capital Outlay	5,875,074	18,934,614	-	(18,934,614)	(100.0%)
Other Operating Expenses	492,513	38,414,610	1,841,738	(36,572,872)	(95.2%)
Transfer Out	1,023,090	388,000	438,000	50,000	12.9%
	\$ 14,019,811	\$ 75,213,801	\$ 14,236,738	\$ (60,977,063)	(81.1%)
TOTAL -- TRANSPORTATION	\$ 53,135,311	\$ 114,719,444	\$ 55,118,870	\$ (59,600,574)	(77.6%)



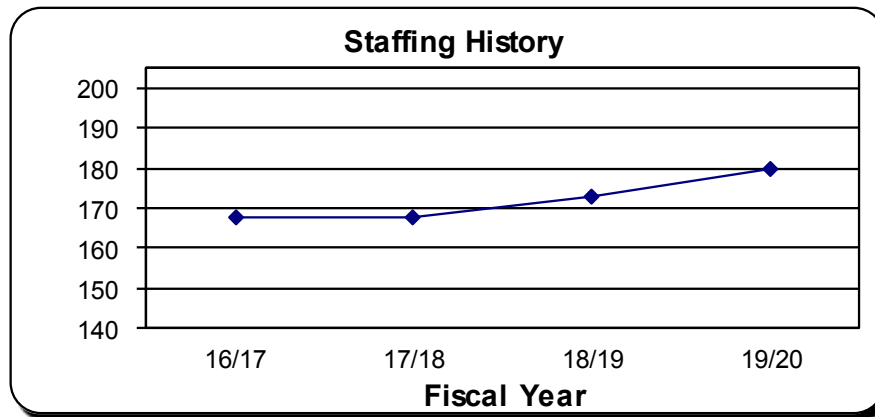
TRANSPORTATION DEPARTMENT (as of July 22, 2019)

DEPARTMENT STAFFING SUMMARY

Fund	2017/18	2018/19	2019/20
Business Unit	Final	Revised	Proposed
Cost Center Number and Name	Staffing	Staffing	Staffing
<u>GENERAL FUND #0001</u>			
Director of Transportation (TRN)			
0001 Director of Transportation	5	5	6
Transportation Engineering Division (TRE)			
0001 Transportation Engineering Administration	3	3	3
0003 Computerized Signal System	10	10	10
0004 Traffic Studies and Neighborhood Traffic	7	7	8
0005 Sign and Pavement Markings	12	12	12
0006 Signal Maintenance	13	13	14
0007 Special Events and Street Permit	5	5	6
0008 Red Light Cameras	6	6	6
Transportation Planning Division (TSP)			
0001 Transportation Planning	8	8	8
TOTAL -- GENERAL FUND	69	69	73
<u>CENTROPLEX GARAGES FUND #4130</u>			
Parking Division (PKG)			
0011 Centroplex Garage II Operations	4	4	7
TOTAL -- CENTROPLEX GARAGES FUND	4	4	7

TRANSPORTATION DEPARTMENT (as of July 22, 2019)

Fund	2017/18	2018/19	2019/20
Business Unit	Final	Revised	Proposed
Cost Center Number and Name	Staffing	Staffing	Staffing
PARKING SYSTEM REVENUE FUND #4132			
Parking Division (PKG)			
0001 Parking System Administrative and Fiscal	11	13	13
0002 Surface Parking	4	4	4
0003 Parking Violations	5	5	5
0004 Central Boulevard Garage Operations	17	17	17
0006 55 West Garage Operations	12	12	12
0007 O.C. Administration Garage Operations	5	5	5
0008 O.C. Courthouse Garage Operations	15	15	15
0009 Library Garage Operations	12	12	12
0012 Jefferson Street Garage Operations	4	4	4
0015 Parking Enforcement	10	13	13
TOTAL -- PARKING SYSTEM REVENUE FUND	95	100	100
TOTAL -- TRANSPORTATION	168	173	180



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NONDEPARTMENTAL (as of July 22, 2019)

DEBT AND NONDEPARTMENTAL EXPENDITURE SUMMARY

Fund Business Unit Cost Center Number and Name	2017/18 Actual Expenditures	2018/19 Revised Budget	2019/20 Proposed Budget	Change Revised to Proposed	% Change
GENERAL FUND #0001					
Debt Service (DSD)					
0020 General Fund Debt Service	\$ 20,984,706	\$ 21,199,485	\$ 21,712,725	\$ 513,240	2.4%
Nondepartmental General Fund (NDG)					
0001 Nondepartmental - General Fund	60,783,572	58,826,397	70,631,795	11,805,398	20.1%
TOTAL -- GENERAL FUND	\$ 81,768,279	\$ 80,025,882	\$ 92,344,520	\$ 12,318,638	15.4%
SPELLMAN SITE FUND #0013					
Debt Service (DSD)					
0023 Spellman Site	\$ 960,108	\$ 949,048	\$ 913,102	\$ (35,946)	(3.8%)
TOTAL -- SPELLMAN SITE FUND	\$ 960,108	\$ 949,048	\$ 913,102	\$ (35,946)	(3.8%)
SPECIAL ASSESSMENTS FUNDS #1001-1006					
Debt Service (DSD)					
0027 Special Assessment The Plaza	202,669	218,610	214,749	(3,861)	(1.8%)
0031 Special Assessments	56,994,107	276,932	4,000	(272,932)	(98.6%)
0034 Special Assessment Embassy Suites	-	38,168	-	(38,168)	(100.0%)
TOTAL -- SPECIAL ASSESSMENTS FUNDS	\$ 57,196,776	\$ 533,710	\$ 218,749	\$ (314,961)	(59.0%)
UTILITIES SERVICES TAX FUND #1160					
Nondepartmental (NON)					
0012 Special - Utilities Tax	\$ 29,969,823	\$ 31,225,304	\$ 33,964,283	\$ 2,738,979	8.8%
TOTAL -- UTILITIES SERVICES TAX FUND	\$ 29,969,823	\$ 31,225,304	\$ 33,964,283	\$ 2,738,979	8.8%
CRA BOND RESERVE FUNDS #1254-1269, 1271					
Debt Service (DSD)					
0007 CRA Debt Service 2010 A	\$ 1,445,600	\$ -	\$ -	\$ -	n/a
0008 CRA Debt Service 2010 B	5,416,944	6,861,944	6,862,209	265	0.0%
0009 CRA Debt Service 2009 A	2,286,425	2,283,238	4,019,448	1,736,210	76.0%
0010 CRA Debt Service 2009 C Build America Bonds	4,013,385	4,013,385	-	(4,013,385)	(100.0%)
0012 CRA Debt - Conroy Road	1,934,521	1,899,375	1,902,375	3,000	0.2%
0014 CRA Internal Loan Debt Service	2,840,713	2,949,704	2,924,665	(25,039)	(0.8%)
0015 CRA Debt Service - State Infrastructure Bond	750,000	750,000	750,000	-	0.0%
TOTAL -- CRA BOND RESERVE FUNDS	\$ 18,687,588	\$ 18,757,646	\$ 16,458,697	\$ (2,298,949)	(12.3%)
CRA DEBT - REPUBLIC DRIVE FUND #1275					
Debt Service (DSD)					
0021 CRA Debt - Republic Drive	\$ 3,891,686	\$ 3,818,616	\$ 3,829,216	\$ 10,600	0.3%
TOTAL -- CRA DEBT - REPUBLIC DRIVE FUND	\$ 3,891,686	\$ 3,818,616	\$ 3,829,216	\$ 10,600	0.3%
AMWAY CENTER INTERLOCAL INFRASTRUCTURE FUND #4020					
Debt Service (DSD)					
0017 Amway Center Internal Loan Infrastructure	\$ 480,059	\$ 534,606	\$ 506,277	\$ (28,329)	(5.3%)
TOTAL -- AMWAY CENTER INTERLOCAL INFRASTRUCTURE FU	\$ 480,059	\$ 534,606	\$ 506,277	\$ (28,329)	(5.3%)
Page Subtotal	\$ 192,954,319	\$ 135,844,812	\$ 148,234,844	\$ 12,390,032	9.1%

NONDEPARTMENTAL (as of July 22, 2019)

Fund Business Unit Cost Center Number and Name	2017/18 Actual Expenditures	2018/19 Revised Budget	2019/20 Proposed Budget	Change Revised to Proposed	% Change
<u>AMWAY CENTER 6TH CENT TDT DEBT SERVICE FUNDS #4026-4028</u>					
Debt Service (DSD)					
0016 6th Cent TDT A Debt Service	\$ 8,061,264	\$ 13,614,950	\$ 15,219,050	\$ 1,604,100	11.8%
0018 6th Cent TDT B Debt Service	1,167,214	1,920,700	2,125,500	204,800	10.7%
0019 6th Cent TDT C Debt Service	2,003,402	3,290,925	3,400,925	110,000	3.3%
TOTAL -- AMWAY CENTER 6TH CENT TDT DEBT SERVICE FUNDS	\$ 11,231,880	\$ 18,826,575	\$ 20,745,475	\$ 1,918,900	10.2%
<u>AMWAY CENTER SALES TAX REBATE DS FUND #4029</u>					
Debt Service (DSD)					
0004 Amway Center Sales Tax Rebate Debt Service	\$ 1,107,652	\$ 2,000,004	\$ 2,000,004	\$ -	0.0%
TOTAL -- AMWAY CENTER SALES TAX REBATE DS FUND	\$ 1,107,652	\$ 2,000,004	\$ 2,000,004	\$ -	0.0%
<u>WATER RECLAMATION STATE REVOLVING LOAN FUND #4102</u>					
Debt Construction (DCD)					
0002 Loan Water Reclamation 480420	\$ 38,875	\$ 156,421	\$ 156,421	\$ -	0.0%
0004 Loan Water Reclamation 650040	144,454	487,277	487,276	(1)	(0.0%)
0005 Loan Water Reclamation 650060	255,714	1,106,141	1,106,141	-	0.0%
0006 Loan Water Reclamation 480400	239,536	773,311	773,311	-	0.0%
0007 Loan Water Reclamation 480410	71,892	284,028	284,028	-	0.0%
0009 Loan Water Reclamation 65001S	386,769	1,871,319	1,871,319	-	0.0%
0010 Loan Water Reclamation 65002P	25,036	102,287	102,287	-	0.0%
0011 Loan Water Reclamation 65003P	22,638	75,644	75,644	-	0.0%
0015 Loan Water Reclamation 480430	38,100	150,363	150,363	-	0.0%
0018 Loan Water Reclamation 480460	6,788,269	695,989	386,824	(309,165)	(44.4%)
TOTAL -- WATER RECLAMATION STATE REVOLVING LOAN FUND	\$ 8,011,284	\$ 5,702,780	\$ 5,393,614	\$ (309,166)	(5.4%)
<u>WATER RECLAMATION IMPACT FEE RESERVES FUND #4109</u>					
Nondepartmental (NON)					
0009 Impact Fee Reserve	\$ (3)	\$ 3,295,727	\$ -	\$ (3,295,727)	(100.0%)
TOTAL -- WATER RECLAMATION IMPACT FEE RESERVES FUND	\$ (3)	\$ 3,295,727	\$ -	\$ (3,295,727)	(100.0%)
<u>WATER RECLAMATION REVENUE BONDS 2013 DS FUND #4111</u>					
Debt Construction (DCD)					
0003 Water Reclamation Revenue Bonds 2013 Debt Service	\$ 1,428,450	\$ 2,899,950	\$ 2,897,700	\$ (2,250)	(0.1%)
TOTAL -- WATER RECLAMATION REVENUE BONDS 2013 DS FUND	\$ 1,428,450	\$ 2,899,950	\$ 2,897,700	\$ (2,250)	(0.1%)
<u>INTERNAL LOAN BANK FUND #5030</u>					
Debt Service (DSD)					
0030 Internal Loan	\$ 4,176,072	\$ 20,140,938	\$ 13,523,163	\$ (6,617,775)	(32.9%)
TOTAL -- INTERNAL LOAN BANK FUND	\$ 4,176,072	\$ 20,140,938	\$ 13,523,163	\$ (6,617,775)	(32.9%)
Page Subtotal	\$ 25,955,336	\$ 52,865,974	\$ 44,559,956	\$ (8,306,018)	(15.7%)

NONDEPARTMENTAL (as of July 22, 2019)

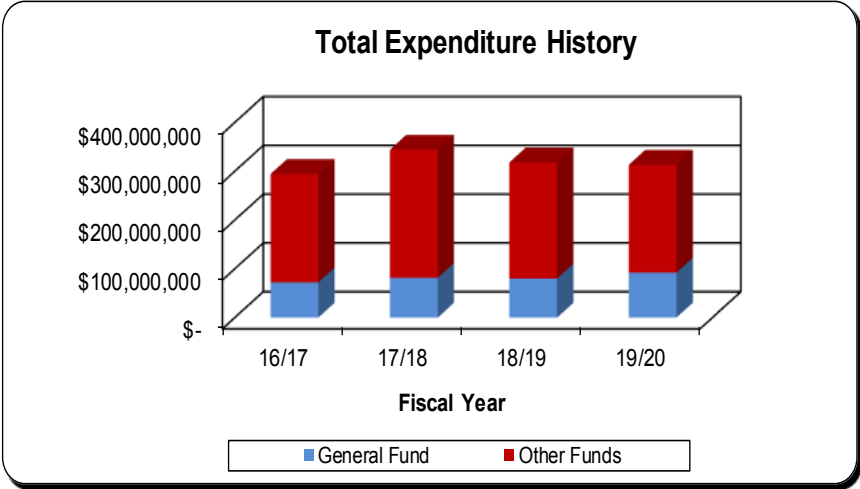
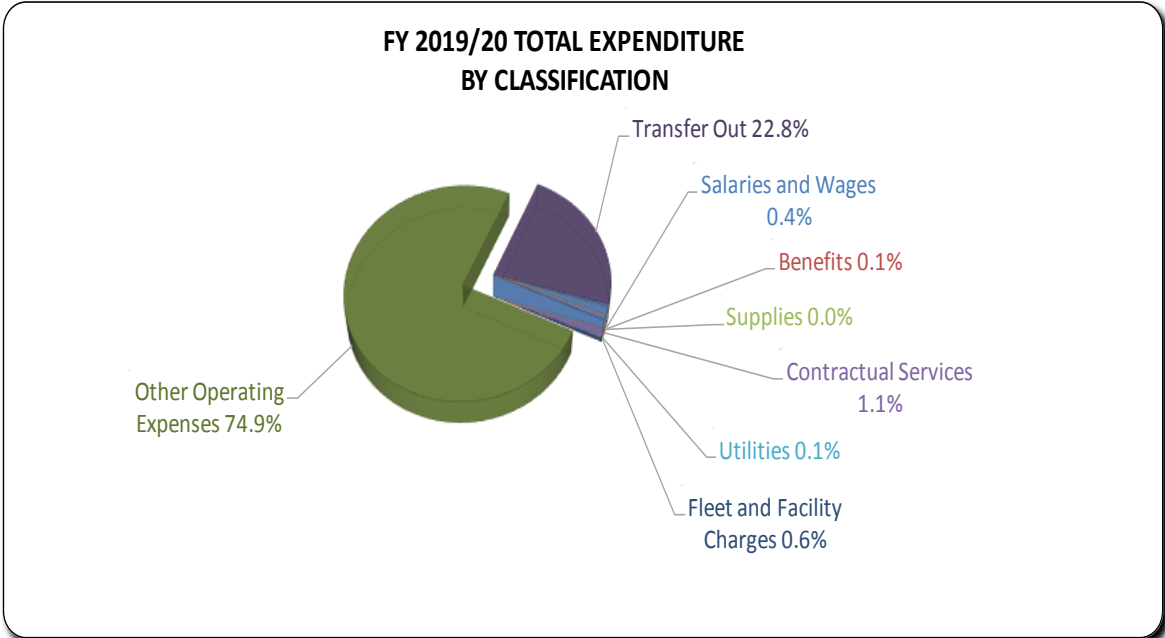
Fund Business Unit Cost Center Number and Name	2017/18 Actual Expenditures	2018/19 Revised Budget	2019/20 Proposed Budget	Change Revised to Proposed	% Change
<u>INTERNAL LOAN - CIP BONDS 2007 SERIES B FUND #5031</u>					
Debt Construction (DCD)					
0001 Capital Improvement Bonds 2007 Series B	\$ 1,575,721	\$ 2,864,466	\$ 9,409,791	\$ 6,545,325	228.5%
TOTAL -- INTERNAL LOAN - CIP BONDS 2007 SERIES B FUND	\$ 1,575,721	\$ 2,864,466	\$ 9,409,791	\$ 6,545,325	228.5%
<u>INTERNAL LOAN - JEFFERSON STREET GARAGE FUND #5032</u>					
Debt Construction (DCD)					
0008 Jefferson Garage Construction	\$ 290,102	\$ 1,303,436	\$ 1,464,500	\$ 161,064	12.4%
TOTAL -- INTERNAL LOAN - JEFFERSON STREET GARAGE FUND	\$ 290,102	\$ 1,303,436	\$ 1,464,500	\$ 161,064	12.4%
<u>NEW PUBLIC SAFETY & ENERGY EFFICIENCY DS SERIES 2014B (#5035)</u>					
Debt Service (DSD)					
0033 OPD Headquarters Debt Bond	\$ 3,663,220	\$ 4,233,479	\$ 4,459,750	\$ 226,271	5.3%
TOTAL -- NEW PUBLIC SAFETY & EFFICIENCY DS FUND	\$ 3,663,220	\$ 4,233,479	\$ 4,459,750	\$ 226,271	5.3%
<u>PUBLIC SAFETY DEBT BOND FUND 2016C (#5036)</u>					
Debt Service (DSD)					
0033 OPD Headquarters Debt Bond	\$ 1,186,150	\$ 1,913,336	\$ 1,997,400	\$ 84,064	4.4%
TOTAL - PUBLIC SAFETY DEBT BOND FUND 2016C FUND	\$ 1,186,150	\$ 1,913,336	\$ 1,997,400	\$ 84,064	4.4%
<u>PENSION PARTICIPANT SERVICES FUND #0018</u>					
Pension (PEN)					
0009 Pension Participant Services	\$ 102,550	\$ 208,203	\$ 215,774	\$ 7,571	3.6%
TOTAL -- PENSION PARTICIPANT SERVICES FUND	\$ 102,550	\$ 208,203	\$ 215,774	\$ 7,571	3.6%
<u>GAS TAX FUND #1100</u>					
Citywide Construction Activities (CCA)					
0014 Gas Tax Program	\$ 3,945,120	\$ 8,353,963	\$ 4,095,967	\$ (4,257,996)	(51.0%)
TOTAL -- GAS TAX FUND	\$ 3,945,120	\$ 8,353,963	\$ 4,095,967	\$ (4,257,996)	(51.0%)
<u>CAPITAL IMPROVEMENTS FUND #3001</u>					
Citywide Construction Activities (CCA)					
0017 Capital Improvements Program	\$ 192,846	\$ 729,690	\$ 2,049,600	\$ 1,319,910	180.9%
TOTAL -- CAPITAL IMPROVEMENTS FUND	\$ 192,846	\$ 729,690	\$ 2,049,600	\$ 1,319,910	180.9%
<u>55 WEST GARAGE RENEWAL AND REPLACEMENT FUND #4134</u>					
Citywide Construction Activities (CCA)					
0012 55 West Garage Repair and Replacement	\$ -	\$ 75,000	\$ 75,000	\$ -	0.0%
TOTAL -- 55 WEST GARAGE RENEWAL AND REPLACEMENT FUND	\$ -	\$ 75,000	\$ 75,000	\$ -	0.0%
Page Subtotal	\$ 10,955,710	\$ 19,681,573	\$ 23,767,782	\$ 4,086,209	20.8%

NONDEPARTMENTAL (as of July 22, 2019)

Fund Business Unit Cost Center Number and Name	2016/17 Actual Expenditures	2017/18 Revised Budget	2018/19 Proposed Budget	Change Revised to Proposed	% Change
<u>FIREFIGHTER PENSION FUNDS #6501-6503</u>					
Pension (PEN)					
0005 Firefighter Pension	\$ 24,005,755	\$ 18,985,786	\$ 22,654,162	\$ 3,668,376	19.3%
0010 Pension Management Support	44,132	133,828	109,698	(24,130)	(18.0%)
0007 Firefighter Pension Cost of Living Adjustment Benefit	-	-	-	-	N/A
0011 Fire Pension Share	291,720	30,000	30,000	-	0.0%
TOTAL -- FIREFIGHTER PENSION FUNDS	\$ 24,341,608	\$ 19,149,614	\$ 22,793,860	\$ 3,644,246	19.0%
<u>POLICE PENSION FUNDS #6510-6511</u>					
Pension (PEN)					
0014 Special Police Pension	\$ 39,988,705	\$ 32,077,049	\$ 31,397,624	\$ (679,425)	(2.12%)
0008 Police Pension Cost of Living Adjustment Benefit	-	-	-	-	N/A
TOTAL -- POLICE PENSION FUNDS	\$ 39,988,705	\$ 32,077,049	\$ 31,397,624	\$ (679,425)	(2.1%)
<u>GENERAL EMPLOYEE DEFINED BENEFIT PENSION FUND #6520</u>					
Pension (PEN)					
0013 City Employee Pension	\$ 19,285,780	\$ 9,142,063	\$ 9,404,319	\$ 262,256	2.9%
TOTAL -- GENERAL EMPLOYEE DEFINED BENEFIT PENSION FUND	\$ 19,285,780	\$ 9,142,063	\$ 9,404,319	\$ 262,256	2.9%
<u>DEFINED CONTRIBUTION PLAN FUND #6525</u>					
Pension (PEN)					
0004 Defined Contribution Plan Program	\$ 11,682,390	-	-	-	N/A
TOTAL -- DEFINED CONTRIBUTION PLAN FUND	\$ 11,682,390	-	-	-	N/A
<u>RETIREE HEALTH SAVINGS PLAN FUND #6530</u>					
Pension (PEN)					
0003 Retiree Health Savings - Other	\$ 13,268	-	-	-	N/A
TOTAL -- RETIREE HEALTH SAVINGS PLAN FUND	\$ 13,268	-	-	-	N/A
<u>OTHER POST EMPLOYMENT BENEFIT TRUST FUND #6540</u>					
Pension (PEN)					
0012 Other Post-Employment Benefits Trust	\$ 17,353,733	\$ 28,449,460	\$ 28,385,281	\$ (64,179)	(0.2%)
TOTAL -- OTHER POST EMPLOYMENT BENEFIT TRUST FUND	\$ 17,353,733	\$ 28,449,460	\$ 28,385,281	\$ (64,179)	(0.2%)
<u>ORANGE COUNTY SCHOOL IMPACT FEES FUND #6001</u>					
Nondepartmental (NON)					
0016 Orange County School Impact Fee	\$ 514,686	-	-	-	N/A
TOTAL -- ORANGE COUNTY SCHOOL IMPACT FEES FUND	\$ 514,686	-	-	-	N/A
<u>LONG TERM DISABILITY FUND #6535</u>					
Nondepartmental (NON)					
0011 Special Long Term Disability	\$ 202,128	-	107,554	107,554	N/A
TOTAL -- LONG TERM DISABILITY FUND	\$ 202,128	-	107,554	107,554	N/A
<u>GENERAL LONG-TERM DEBT FUND #9500</u>					
Debt Service (DSD)					
0003 General Long Term Debt	\$ (9,954,407)	-	-	-	N/A
TOTAL -- GENERAL LONG-TERM DEBT FUND	\$ (9,954,407)	-	-	-	N/A
Other Funds, Projects & Grants	\$ 10,962,249	\$ 20,983,228	\$ 4,618,314	\$ (16,364,914)	(78.0%)
Page Subtotal	\$ 114,390,140	\$ 109,801,414	\$ 96,706,952	\$ (13,094,462)	(11.9%)
TOTAL -- NONDEPARTMENTAL	\$ 344,255,504	\$ 318,193,773	\$ 313,269,534	\$ (4,924,239)	(1.5%)

NONDEPARTMENTAL (as of July 22, 2019)

Expenditure by Classification	2017/18 Actual Expenditures	2018/19 Revised Budget	2019/20 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 261,151	\$ 87,622	\$ 1,117,035	\$ 1,029,413	1174.8%
Benefits	14,248,503	17,854,102	117,608	(17,736,494)	(99.3%)
Supplies	136,502	16,780	3,729	(13,051)	(77.8%)
Contractual Services	71,593,203	3,110,166	3,580,192	470,026	15.1%
Utilities	397,473	425,161	425,161	-	0.0%
Travel	10,887	47,380	47,000	(380)	(0.8%)
Fleet and Facility Charges	3,456,830	1,523,858	1,822,244	298,386	19.6%
Capital Outlay	579,782	7,167,416	-	(7,167,416)	N/A
Other Operating Expenses	172,349,845	225,016,869	234,606,997	9,590,128	4.3%
Transfer Out	81,221,329	62,944,419	71,549,568	8,605,149	13.7%
TOTAL -- NONDEPARTMENTAL	\$ 344,255,504	\$ 318,193,773	\$ 313,269,534	\$ (4,924,239)	(1.5%)



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